

**The Strategic Landscape for the Evolution of Precision Health:
Disruptive Changes in Biomedical Research, Public Health and Care Delivery**

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HEALTH CARE LEADERSHIP**

**Stanford University School of Medicine, January 22, 2025
Slides available @ <https://casi.asu.edu/presentations/>**

The US Health Ecosystem

Fragmentation, Fragilities and Looming Disruptions

- **disproportionate investment of \$4.9 trillion annual expenditure on reactive management of active disease (90%) versus proactive focus on health optimization (10%)**
- **isolated silos of expertise and care services**
 - **poor continuity in patient care**
- **cost escalation without improved outcomes**
- **continued dominance of fee-for-service and volume- based acute care/hospital-centric business models**
- **aging society and increased chronic (multi-morbidity) disease burden**
- **neglect of social determinants of health and health disparities**

Precision Health

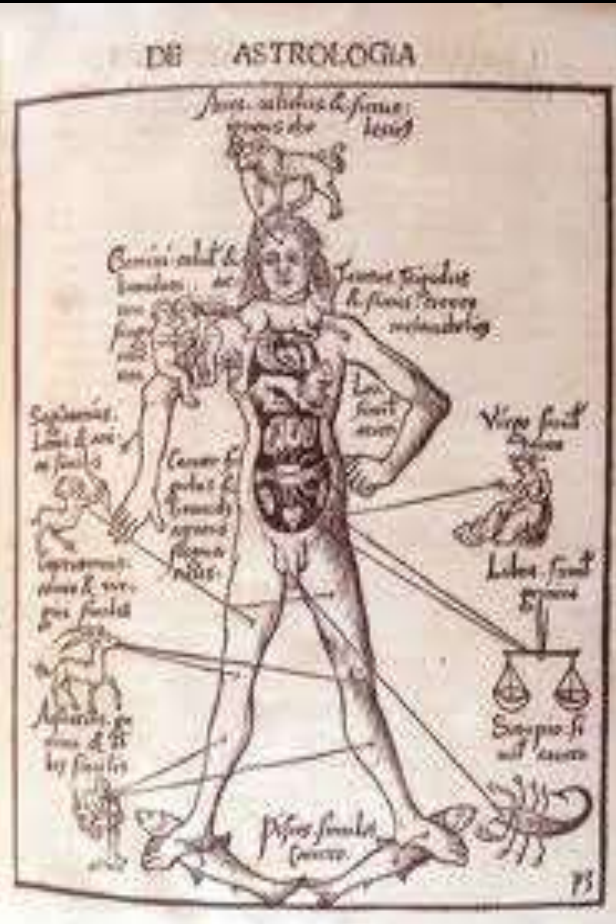
- **optimize the health of individuals and populations by improved precision in the identification and mitigation of health risks across the life span**

multiple elements of the organization, capabilities, incentives and performance of the current health ecosystem are misaligned with strategic aspiration

The Evolution of Precision Health: Improved Identification and Mitigation of Health Risk

- **increasingly rational public health and clinical care interventions to optimize health based on features unique to specific individuals/population cohorts**
- **shift societal burden from current predominant demands of treating advanced chronic disease to management of earlier stage disease and disease prevention**
- **strengthen proactive surveillance, preparedness and resilience to disruptive external threats to health**
 - **emerging infectious diseases, climate, cyber-risks**

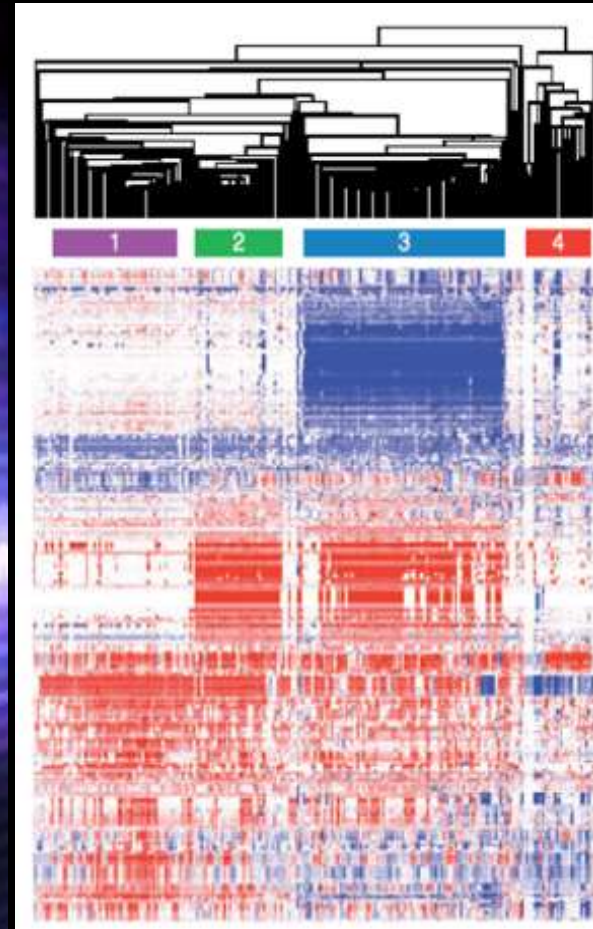
The Path to Precision Health: From Superstitions to Symptoms to Molecular Signatures of Health Risk



humors; astrology, shamanism,
sin and divine fate



biochemistry and organ-based
pathophysiology

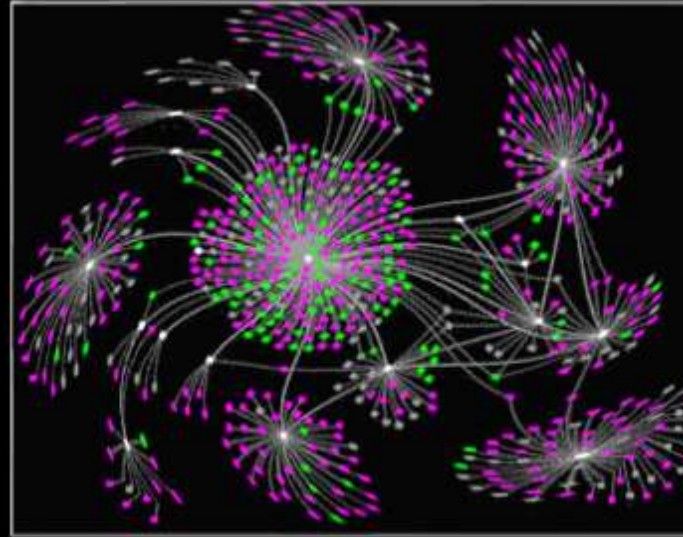


molecular biology and
multi-omics profiling

Precision Health

(Epi)Genomics and
MultiOmics Profiling

Detection of Altered Molecular Signaling Networks in Disease:
A New Taxonomy of Disease and Subtype Classification

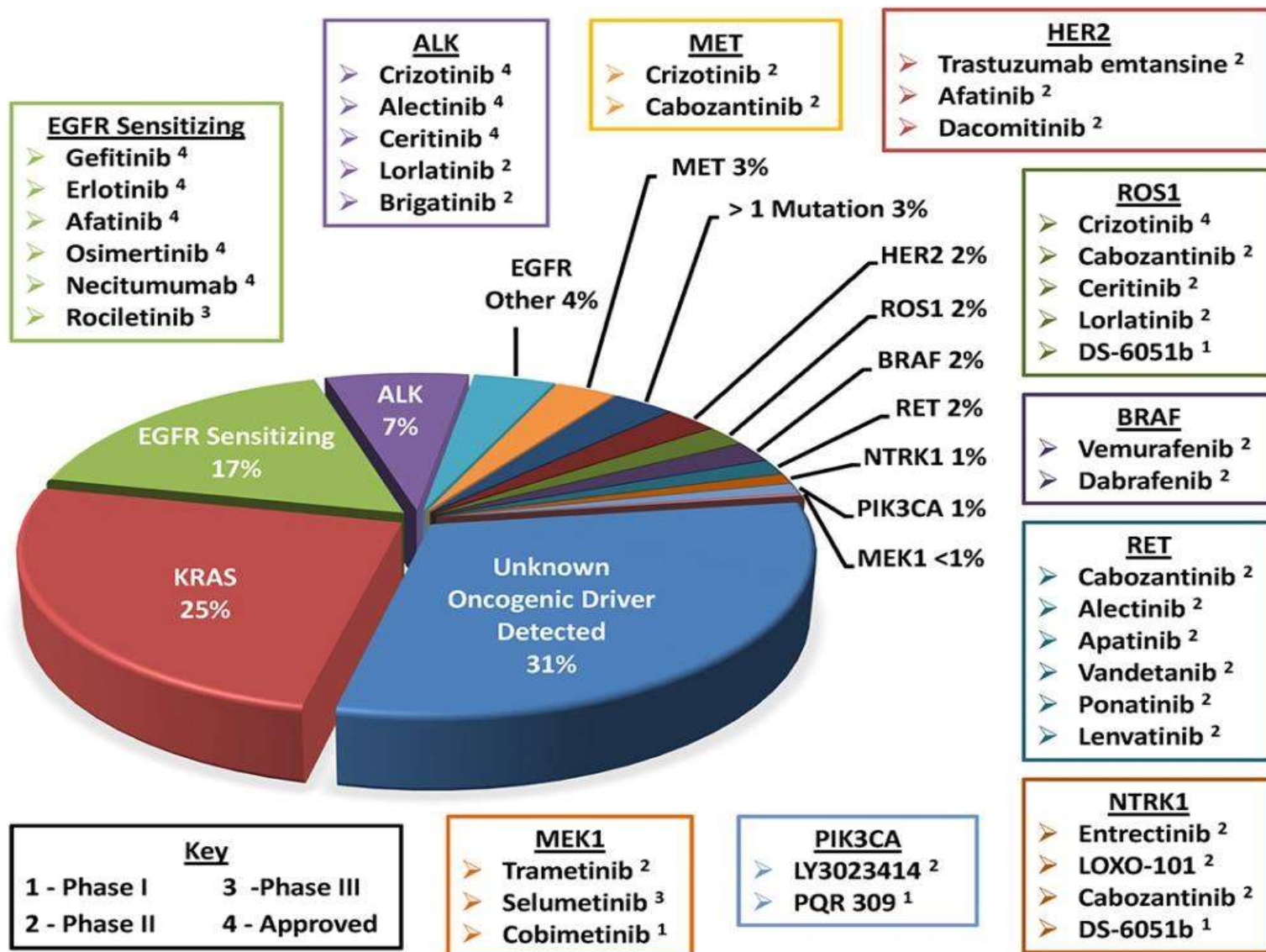


• terabytes per individual
• zettabyte – yottabyte population databases

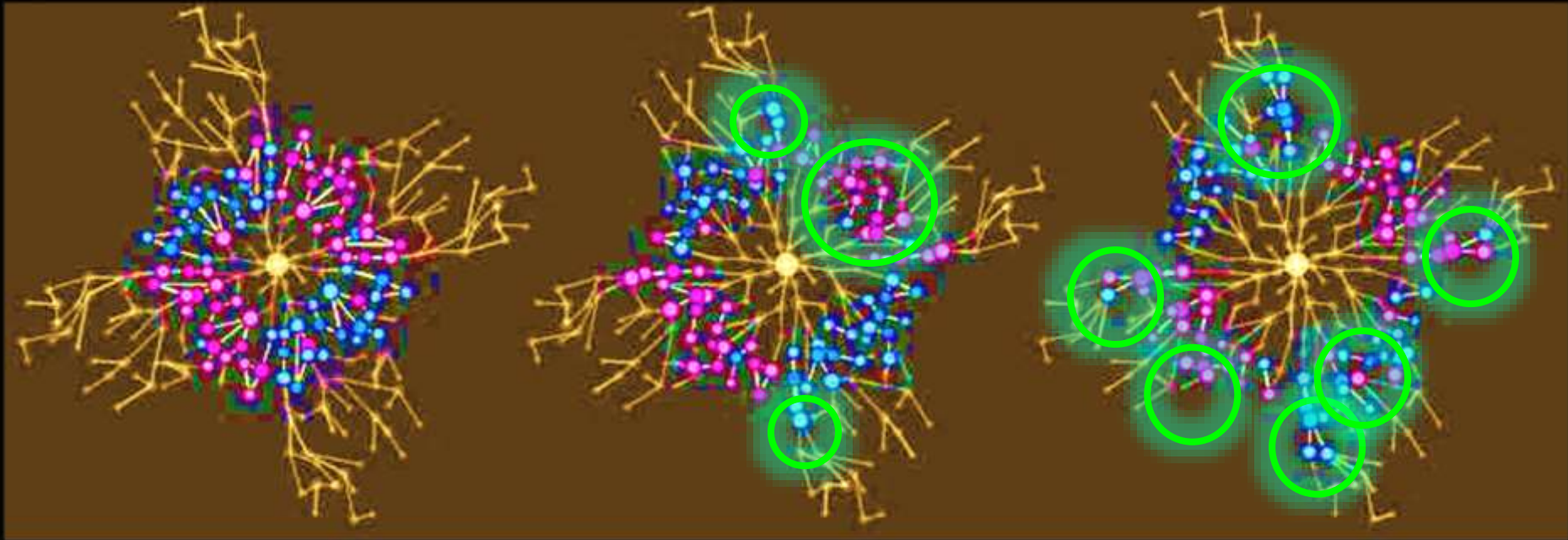
MDx Signatures of Disease Predisposition and Subtyping
of Overt Disease for Optimum Rx Selection

The Challenge of
Big (Messy) Data

Molecular Classification of Non-Small Cell Lung Cancer



Understanding System State Shifts (Phenomes) and Emergent Perturbations in Molecular Signaling Networks in the Health to Disease Continuum



$T_{1(n)}$

health

$T_{2(n)}$

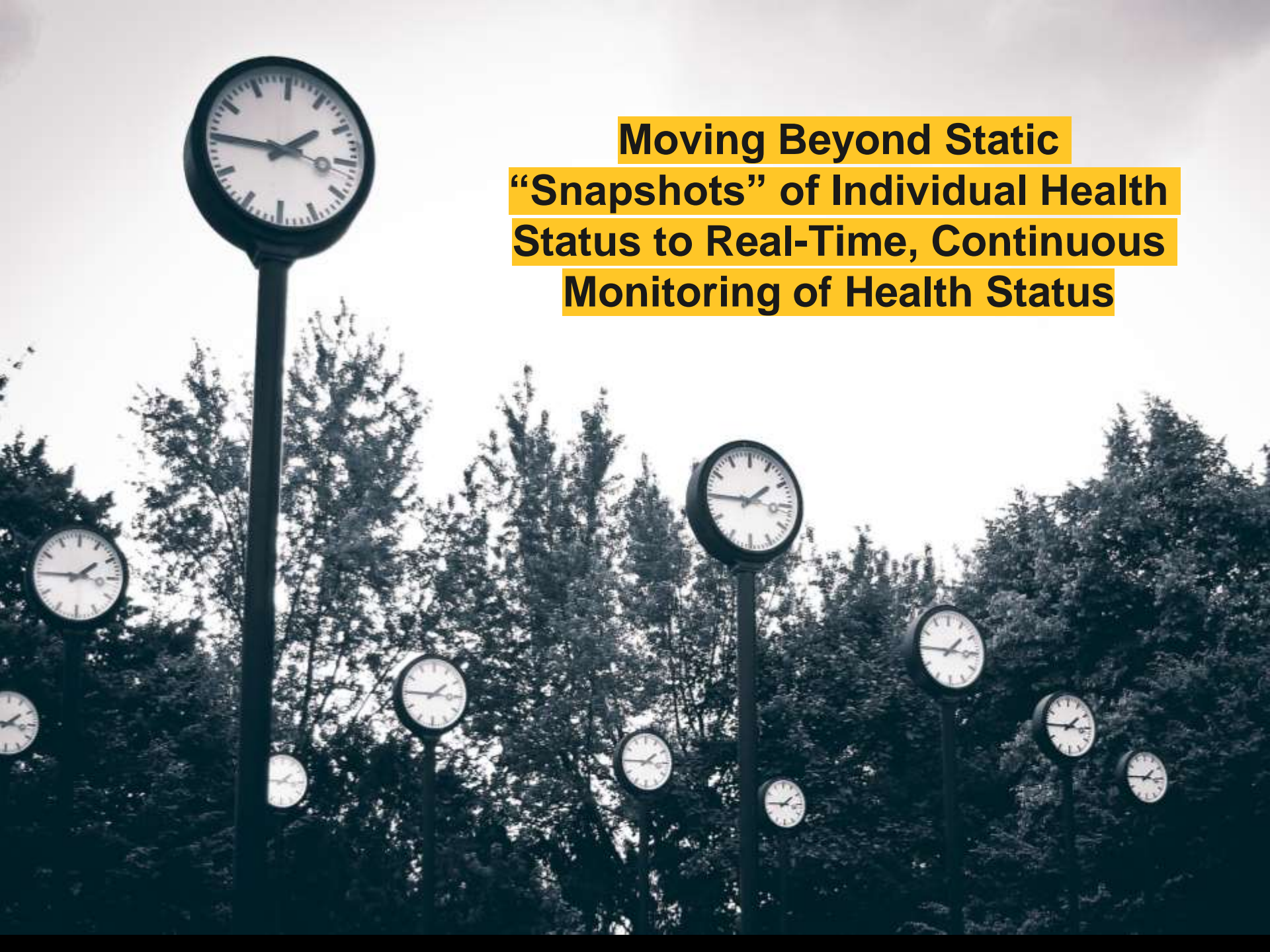
subclinical
disease

$T_{3(n)}$

overt
disease

Precision Health: New Concepts and Methods for More Proficient Identification and Mitigation of Health Risks

- **“signatures” of health risk (individuals and populations)**
 - **disease predisposition, early disease detection**
 - **disease subtyping, staging and prognosis**
 - **treatment selection based on specific disease features in individuals**
 - **prediction of Rx response, resistance and adverse events**
 - **faster alert of clinical deterioration due to treatment non-adherence and reduce high-cost re-hospitalization**
 - **tracking social determinants of health and exposure to environmental hazards**

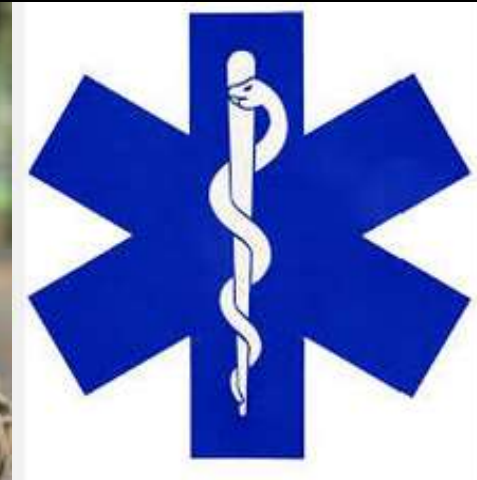


**Moving Beyond Static
“Snapshots” of Individual Health
Status to Real-Time, Continuous
Monitoring of Health Status**

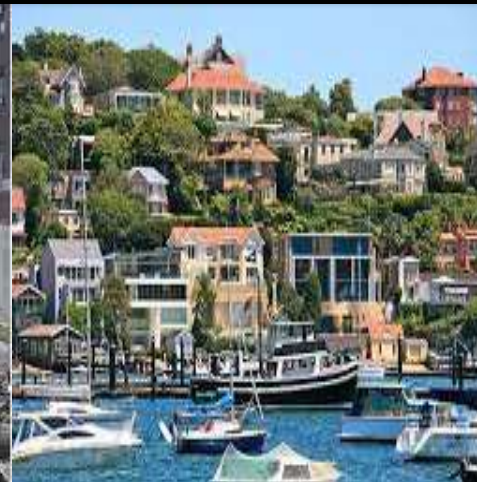
Deep Phenotyping:

From Womb to Tomb:

Systematic Longitudinal Integration of Multi-modal Data to identify Health Risk(s)



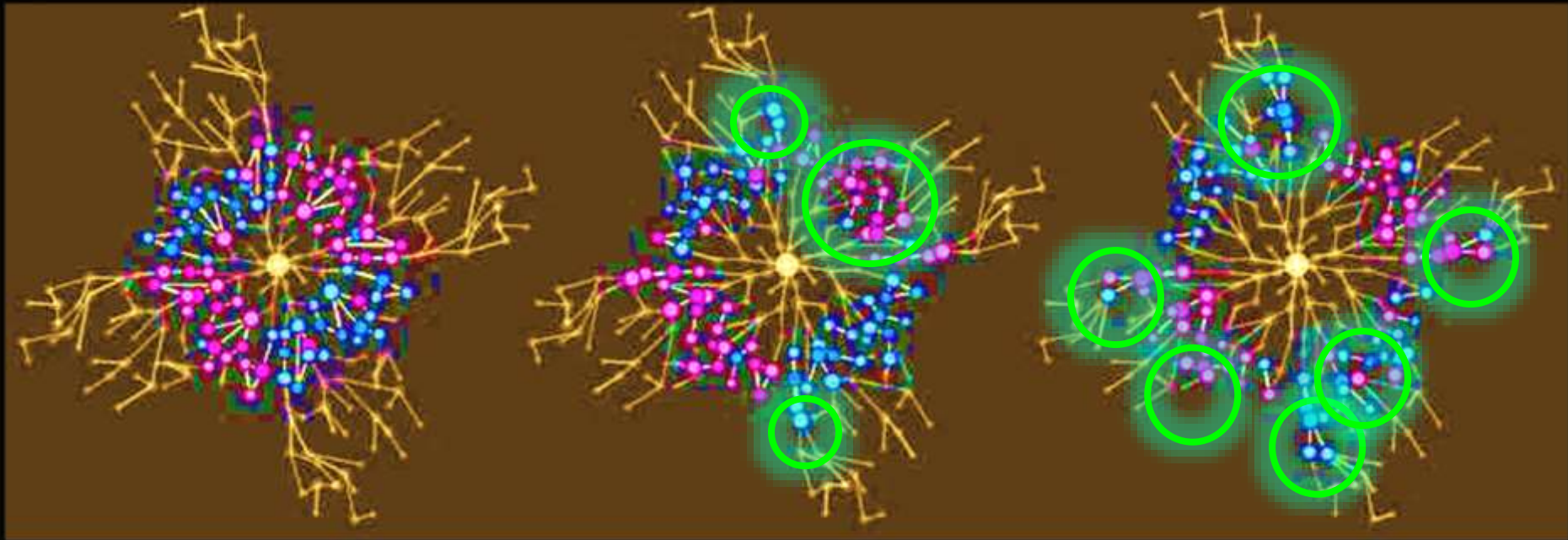
SDoH, Lifestyle, Health Disparities, Environmental Hazards (Exposome)



Expanding the 'Care Space' in Healthcare

- the majority of events that influence wellness/disease risk and treatment adherence occur outside of formal interactions with the healthcare system
- daily decisions by individuals have greater effects on their health than decisions controlled by the healthcare system
- rapid evolution of new technologies for real time remote monitoring of health status in non-clinical settings
 - Internet-of-Medical Things (IoMT)
 - longitudinal continuous tracking vs. episodic 'static snapshots' of health status
 - every population cohort/individual becomes their own control (tracking the Delta)

The Health Observatory: Mapping Individual and Community Interaction Networks and Population Health Patterns



$T_{1(n)}$

baseline health
demographics

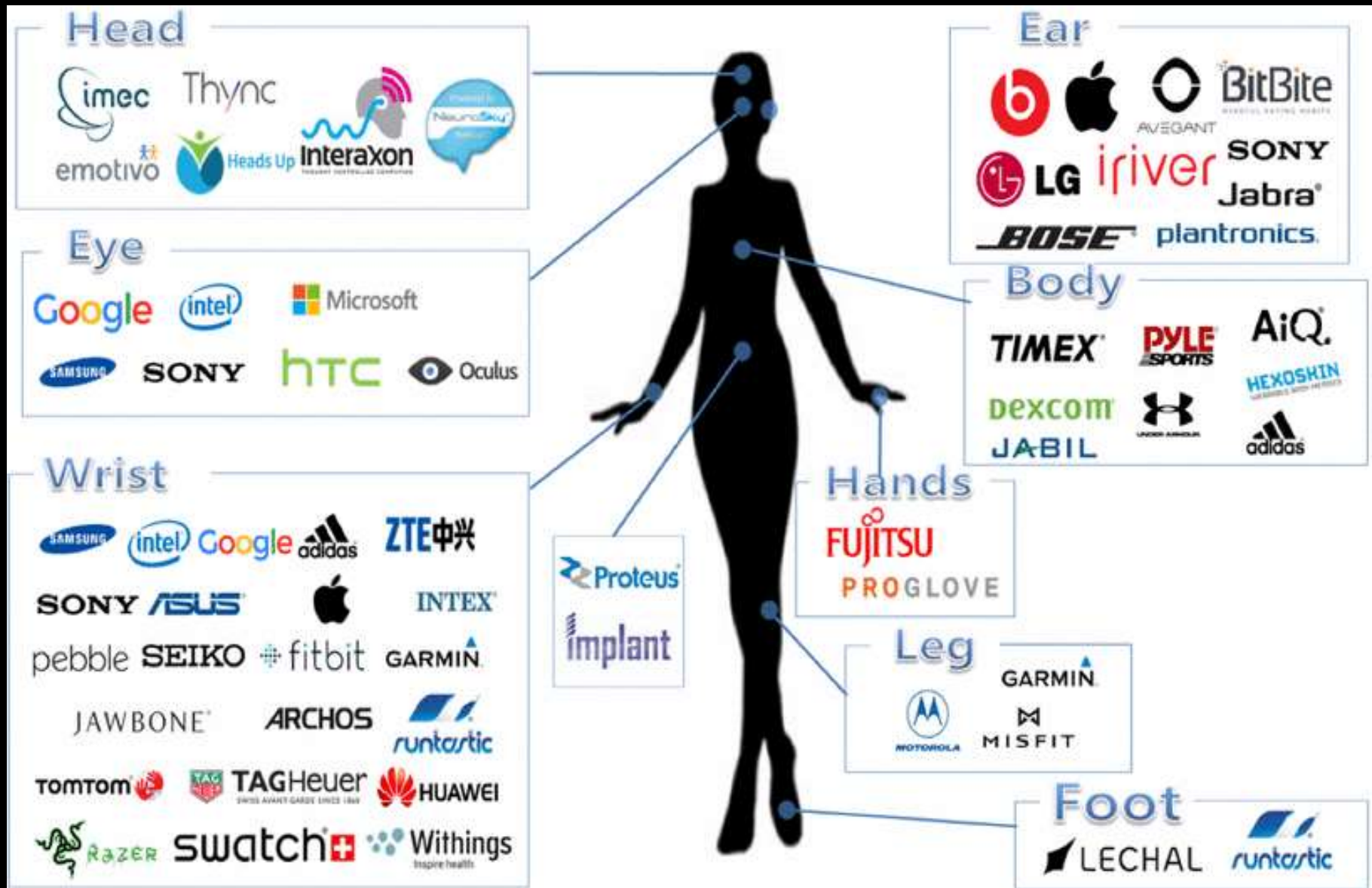
$T_{2(n)}$

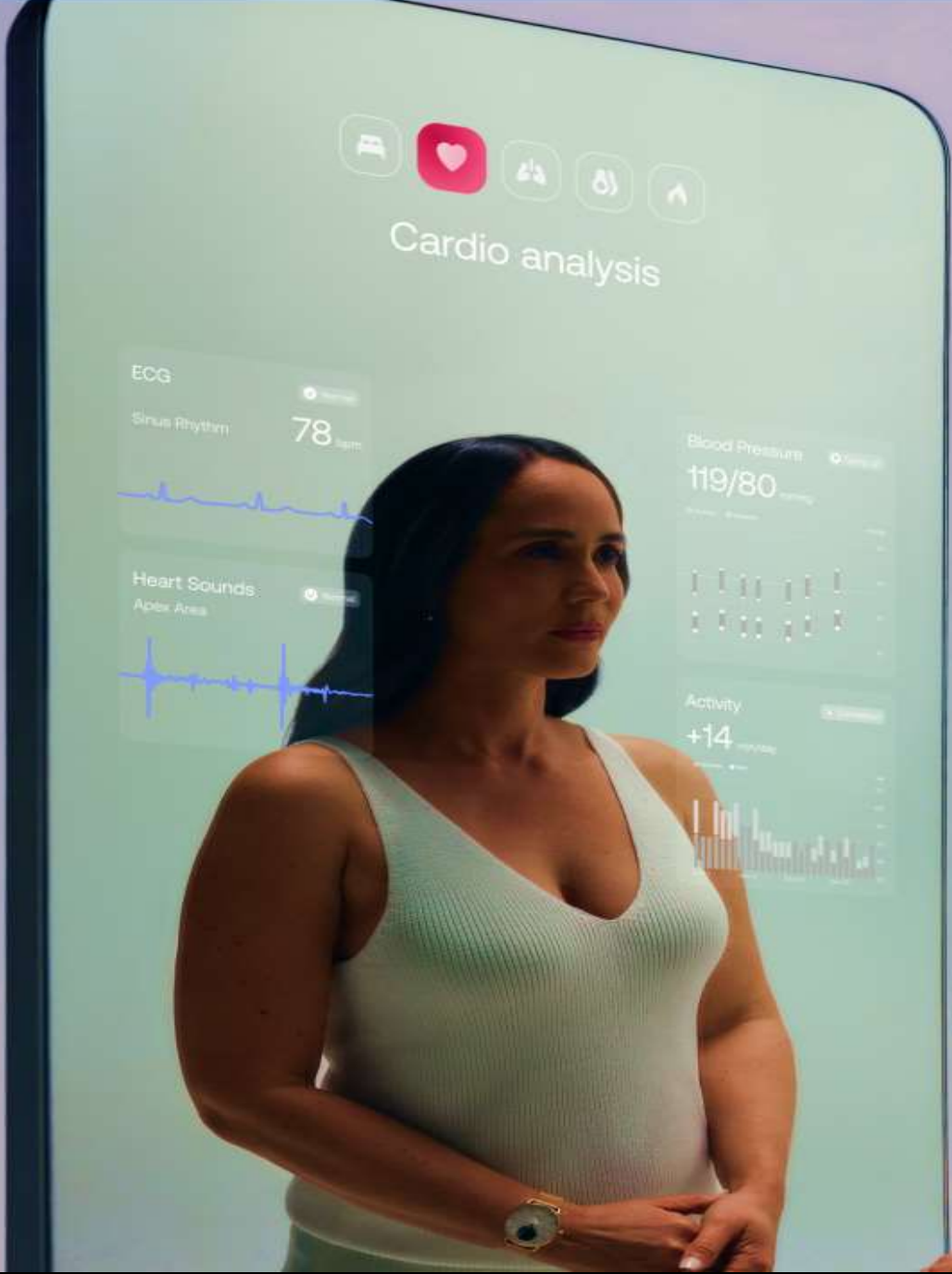
identification of
risk foci:
SDoH, disparities,
EIDs

$T_{3(n)}$

new patterns of
disease
prevalence and
distribution

Wearables and Remote Health Status Monitoring





Smart Devices for Automated Drug Delivery and Improved Therapeutic Adherence



Propeller Health



Gecko (now Teva)



CapMedic



Biocorp Inspair



Help patients get *onboard* with *onbody* injections

onbody Trainers

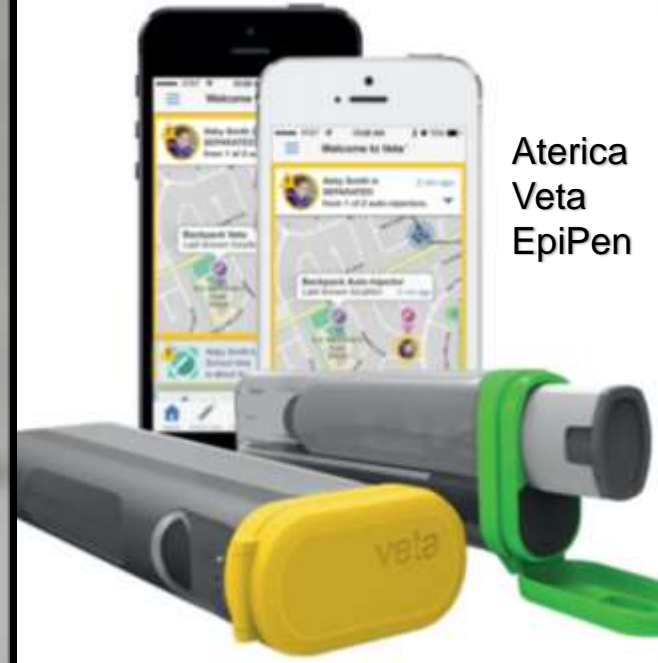
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Aterica
Veta
EpiPen

The Eldercare Gap

10,000

- boomers turn 65 every day

79%

- increase in boomers age 80 or older from 2010 to 2030

348,000

- projected number of home health aides needed in next decade

5

- average number of prescription drugs taken by individuals 65 or older due to disease co-morbidities

The Demographics of an Aging Society: Clinical and Economic Challenges



**wellness with longevity
and high QOL**

OR

**multiple co-morbidities
and low QOL**

?

?

Digital Technologies and Aging in Place: Independent But Monitored Living for Aging Populations



Rx adherence



**cognitive
stimulation**



**in-home support and reduced
readmissions**



reduced office visits

Empowered Patients: Social Networking Sites and Their Role in Clinical Care

- **logical extension to healthcare of rapid growth of web/apps in mainstream culture**
- **increasingly proactive and engaged consumers/ patients/families**
- **greater access to information on treatment options, cost and provider performance**
- **new clinical practice tools to optimize HCP-patient communication**
- **Ux and formation of senior executive level Chief Patient Experience Officer posts in large provider organizations**

New Sites for Primary Care Delivery: Economies of Scale and Consumer Convenience



'one stop' shopping and telemedicine

- disease prevention/
screening
- primary care
- pharmacy
- discounted pricing

projected expansion of NP/PA in primary care personalized/customized services for improved treatment adherence



**Networked Telehealth Between
Provider Organizations:
Centralized 24/7 Monitoring
of Critical Care**



**Improved Use of
Specialized Resources
and Access to Expert
Consultations**



Instrumented Modular Health Monitoring “Pods”



- hospital acute care/ICUs
- infection control
 - higher risk patients
 - surge mobilization in epidemic/disaster settings
- modification for 'hospital-at-home'

Cyber-Physical-Biological Systems Immersive Human-Machine Interfaces and Surgery

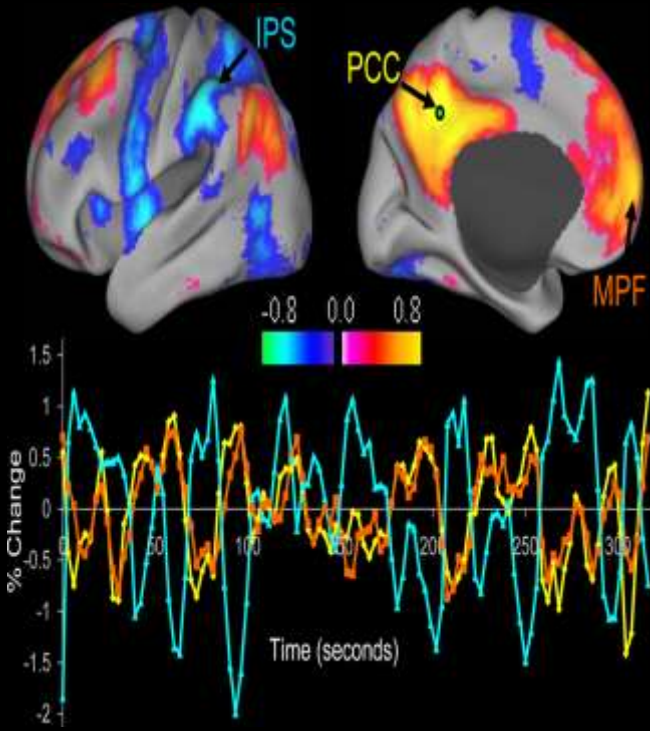
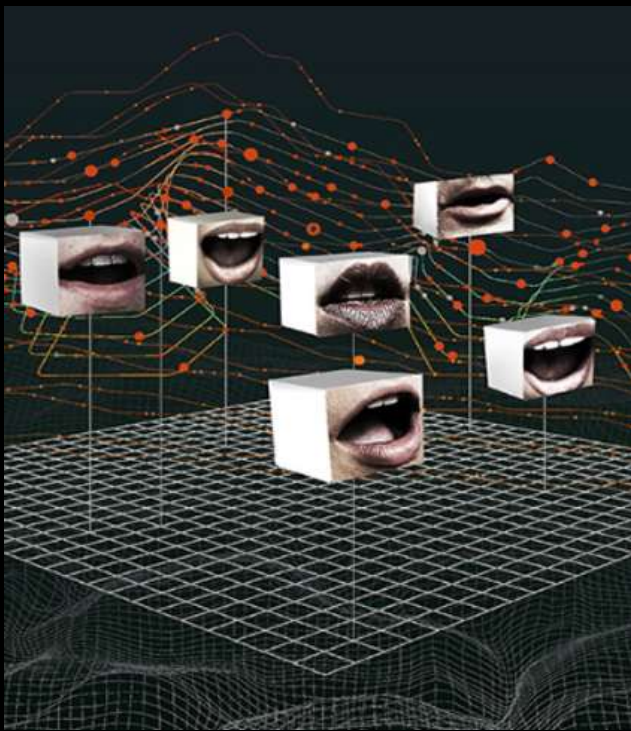


AR/VR/XR Neuromodulation in Clinical Care



- **injury rehabilitation**
- **reduce apprehension/distraction in painful procedures**
- **anxiety, depression, PTSD, phobias (digital therapeutics: DTx)**

Computer Vision, Facial Recognition and New Digital Psychometrics for Improved Diagnostic Accuracy in Psychiatry



- eye movements
- facial dynamics
- stimulus response reaction and interaction speeds

- speech patterns (rhythm, tone, volume)
- semantic construction

- 256 lead EEG
- brain imaging functional MRI in sensory, motor and cognitive tasks

ML/AI analysis of individual multiparameter responses matched to large-scale analysis of video data banks of patients with clinically validated mental disorders

Human Computer Interactions for Non-Pharmacological Neuromodulation in Mental Health Digital Therapeutics Alliance



The Convergence of Precision Health and Digital Health: The Expanded Care Space and New Classes of Products and Services

- earlier detection of risk and mitigation
- reduce (re) hospitalization
- improved continuity in care
- telemedicine and remote health monitoring
- independent but monitored living for elderly

the expanded care space and continuity in care

new combination product classes, services and new industry alliances/entrants

new cross-sector industry alliances and academic engagement

- Dx-Rx
- Dx-Rx-Ix
- Dx-Rx-Device
- DigRx
- materials science/sensors
- brain-computer interactions
- intelligent agents and robotics
- social data analytics
- big data analytics

January 2, 2025

JAMA. Published online January 2, 2025. doi:10.1001/jama.2024.25875

Enter the Physiicians—How They Will Transform Health Care

Roderic Ivan Pettigrew, PhD, MD^{1,2}

January 16, 2025

JAMA. Published online January 16, 2025. doi:10.1001/jama.2024.27365

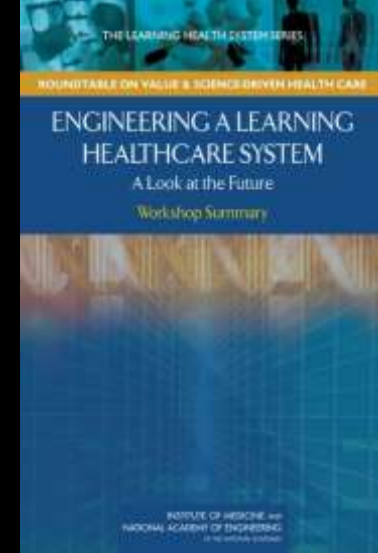
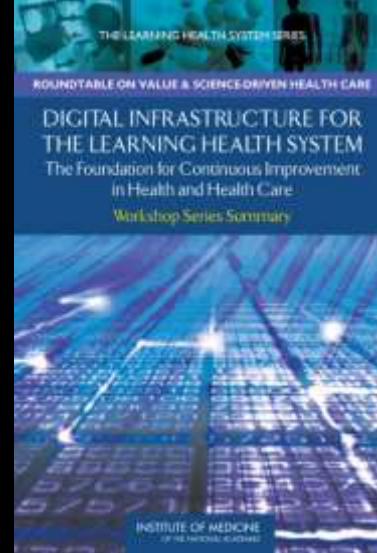
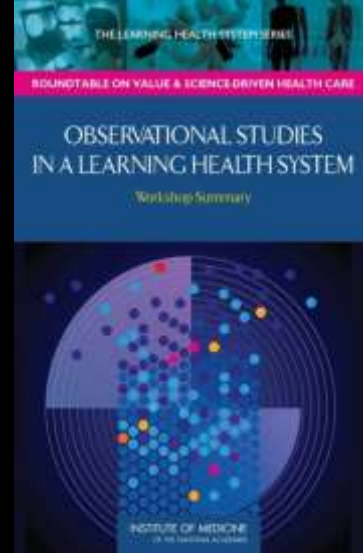
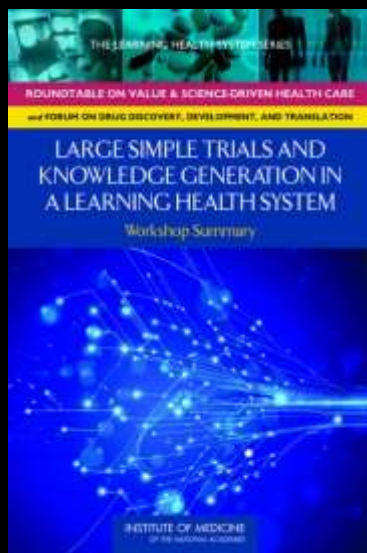
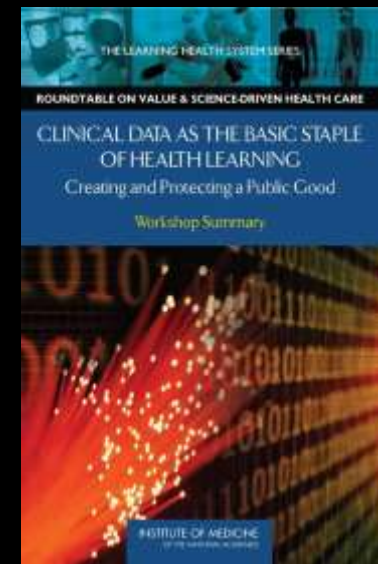
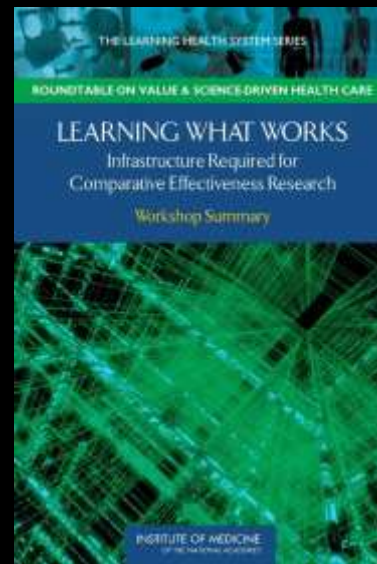
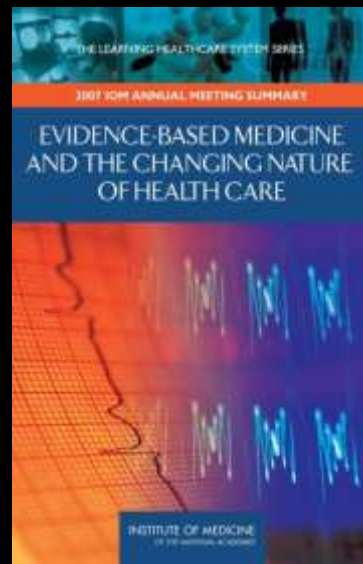
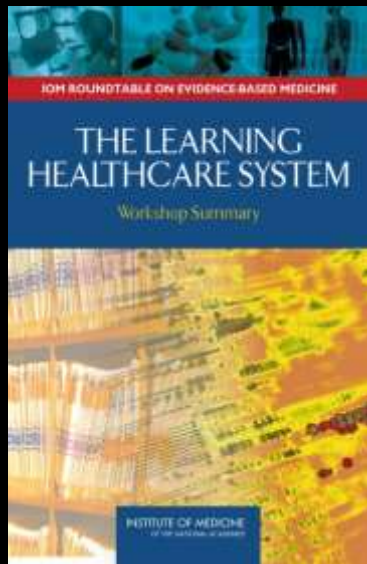
Advocating for a Master of Digital Health Degree


Josip Car, PhD¹; Eric J. Topol, MD²



- **School of Medicine and Advanced Medical Engineering**
- **School of Technology for Public Health**
- **The Health Observatory at ASU**

The Learning Healthcare System





HELL IS THE PLACE WHERE NOTHING CONNECTS — T.S. ELIOT

**Welcome to
The World of
Biomedical Research
and
Healthcare Information Systems**

The Health Ecosystem Data Rich: Application Poor

- **biomedical research and healthcare are among the largest producers of data but among the least proficient in translation to optimize health outcomes**
- **projected zettabyte data deluge by 2030 (10^{21} or one sextillion bytes)**
- **making precision health a reality will require adoption of holistic, systems-based integration of diverse (multimodal) data categories on an unprecedented scale**

Biomedical Data: Vast, Growing Rapidly But Poorly Used

- **inadequate standardization**
- **fragmented, incomplete, inaccurate data and uncertain provenance**
- **incompatible data formats as barrier to data integration and sharing (data tombs)**
- **obstacles to EHR integration of new data classes (multi-Omics; wearables; IoMT)**
- **legislative barriers to data transfer based on well intentioned privacy protections (HIPAA)**
- **organizational, economic and cultural barriers to open data sharing**
- **static, episodic snap shots of complex dynamics in disease progression**
- **major impediments to research productivity, optimum clinical decisions and continuity-of-care for patients**

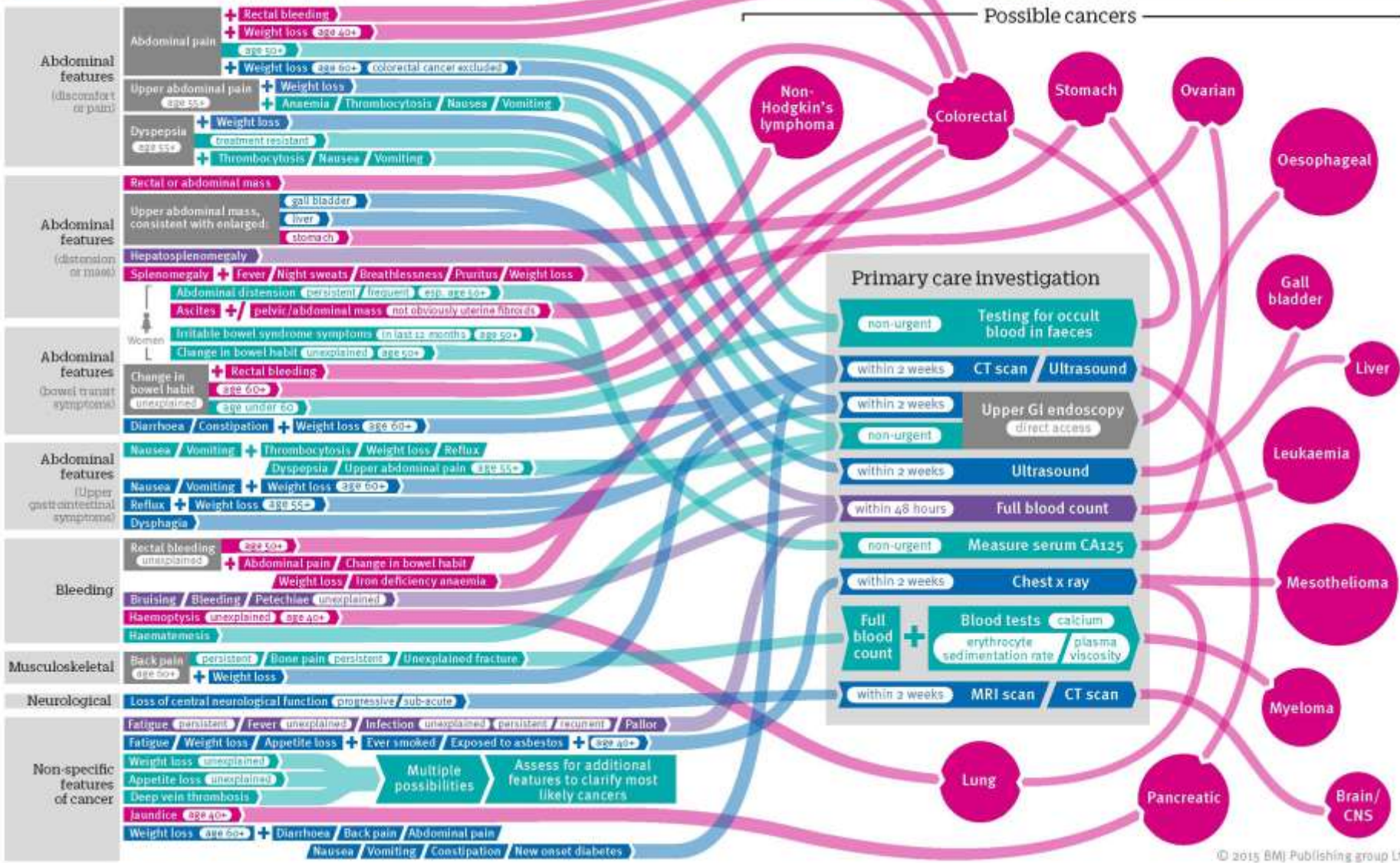
Keeping Current in an Era of Rapid Innovation



Assessing and referring adult cancers

by Will Stahl-Timmins

Refer using suspected cancer pathway (pink square) Non-urgent specialist referral (orange square)

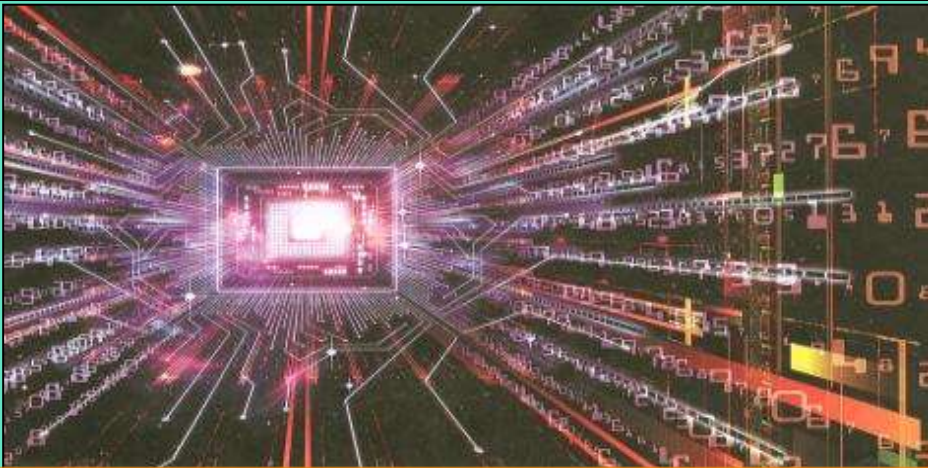
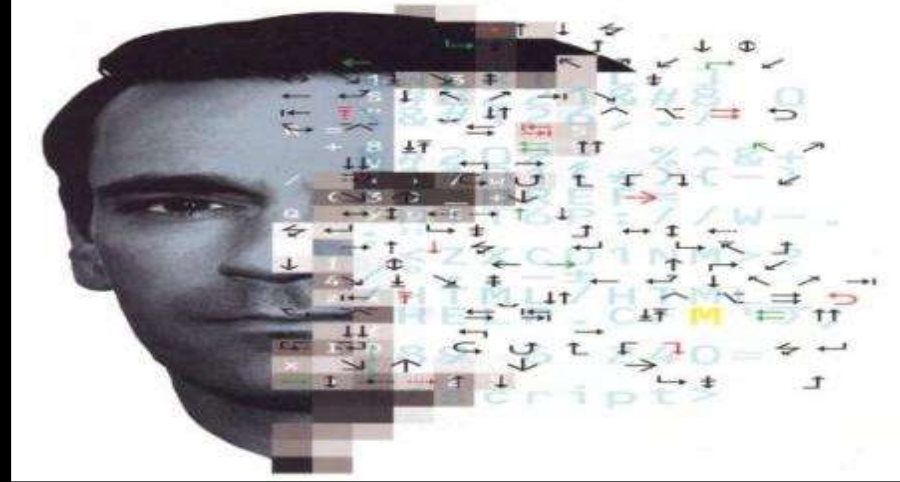


Technology Acceleration and Convergence: The Escalating Challenge for Professional Competency, Decision-Support and Future Medical Education

Data Deluge



Cognitive Bandwidth Limits



Automated Analytics and Decision Support



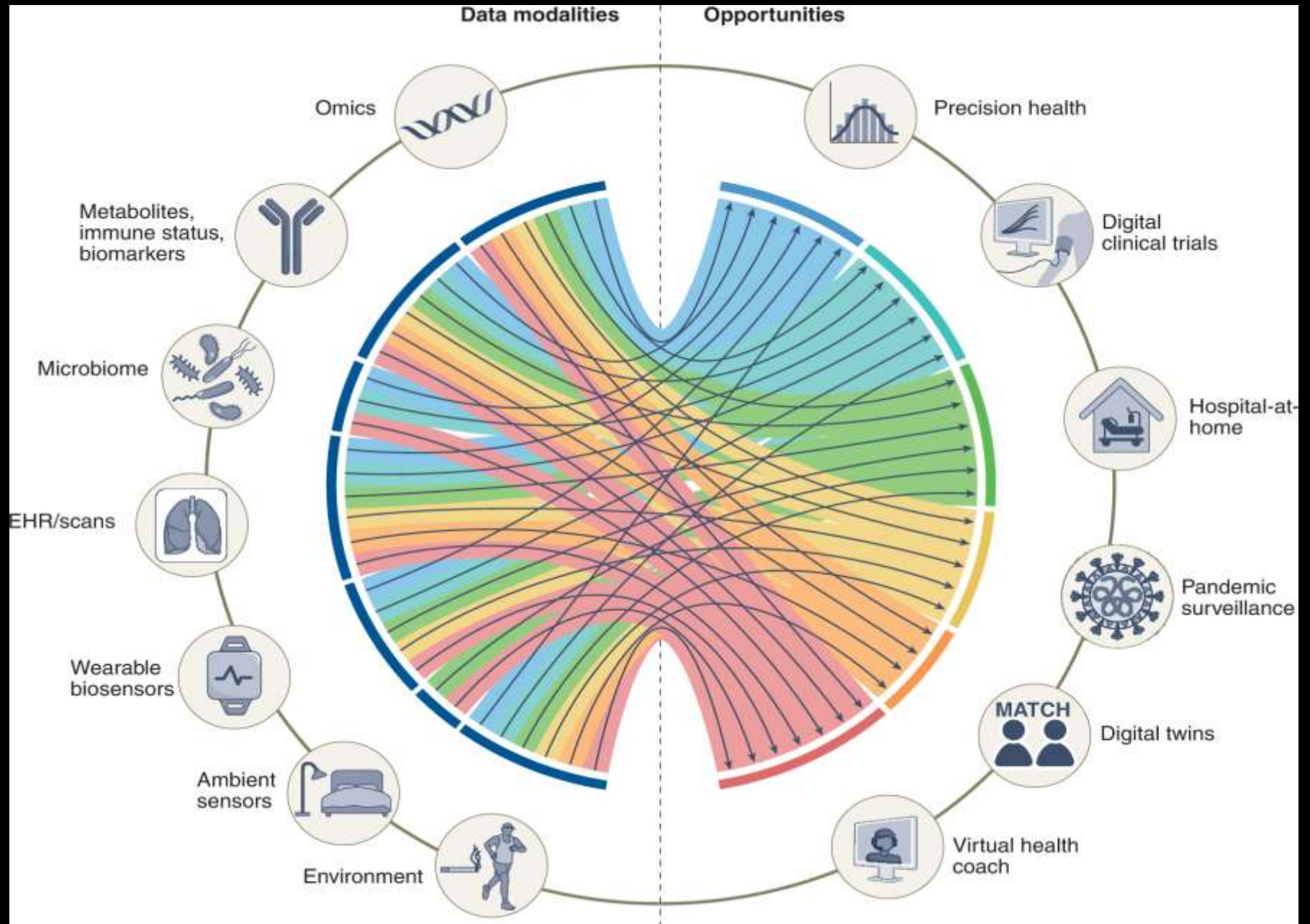
Facile Formats for Actionable Decisions

The Changing Dimensions of Big Data



Role of ML/AI and LLMs in Evolution of Data-Centric Health Ecosystem

Multimodal Data Integration for Management of Health Risk



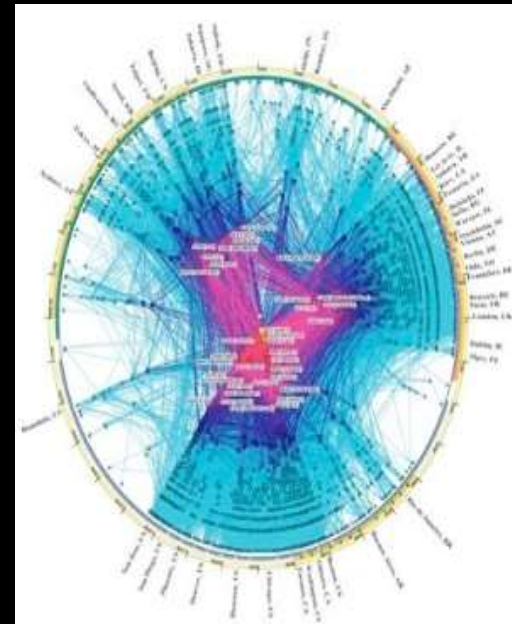
Big Data Changes the Questions That Can Be Asked



Isolated
Data



Complex
Networked Data

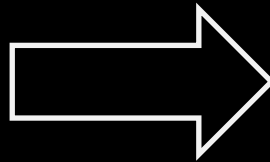


Complex
Computational Data

Building a Learning Health Ecosystem

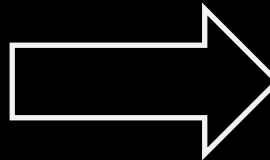
The Co-evolution of Precision Health and Digital Health:

qualitative,
descriptive
information of
variable quality and
provenance



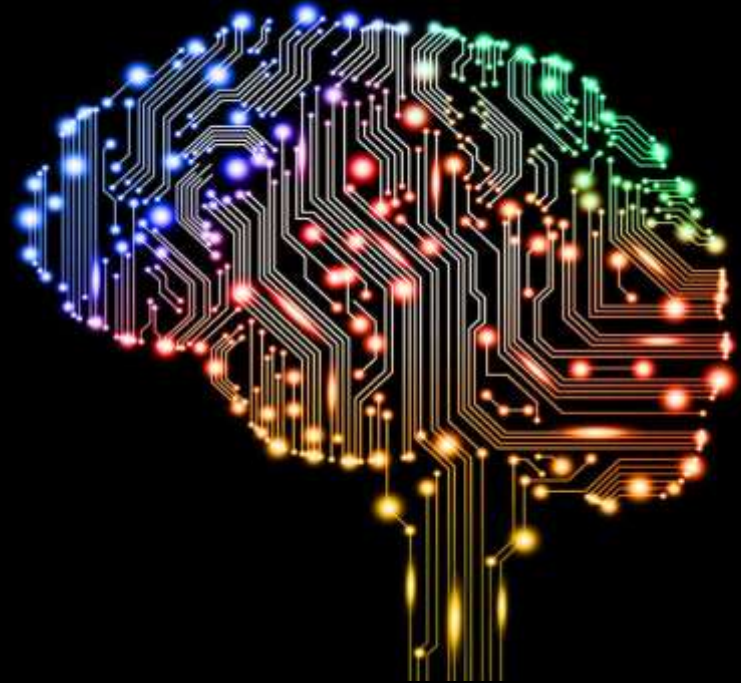
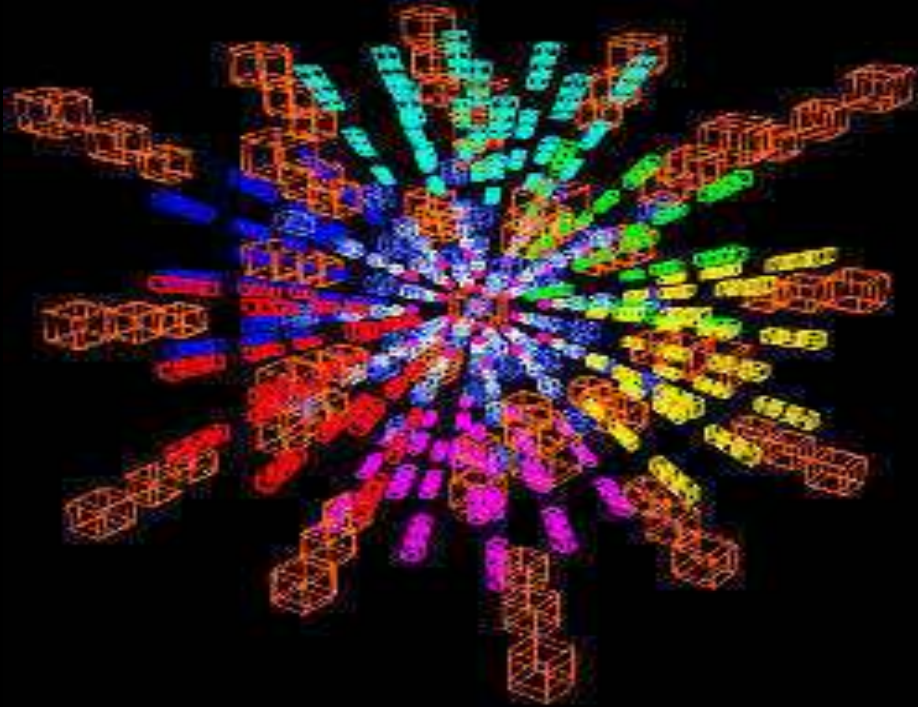
quantitative data
of known
provenance and
validated quality

unconnected
data sources
and poor database
inter-operabilities



inter-connected
networks of data
sources for robust
decisions and
improved care

Automated Context: Data Finding Data “Intelligence at Ingestion” and Collapse Time to Decision



- Data Fidelity
- Feature Extraction



Context
Analysis
↕
Persistent
Context



- Knowledge Topologies
- Learning Systems



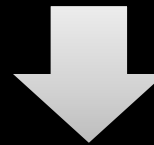
- Rapid, Robust Decisions

Building Personalized 'Digital Twins': Matching Individual Deep Phenotypes to 'Best Fit' Cohorts

Individual Data



Population Databanks



- 'digital twins and siblings' and imputed phenotypes
- risk predisposition and disease prevention
- selection of optimum treatment regimen for overt disease
- improved outcomes and QOL



U.S. Department of Health and Human Services: Strategic Plan for the Use of Artificial Intelligence in Health, Human Services, and Public Health

Overview Version

January 2025

United States Department of Health and Human Services





US Regulation of AI Platforms in Healthcare

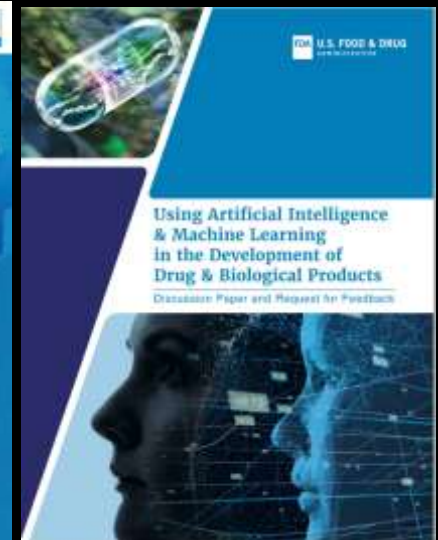


“FDA needs to be nimble in the use and regulation of large language models to avoid being swept up quickly by something we hardly understand.”

Dr. R. Califf

FDA Commissioner, 9 May 2023

2023 Science for Patient Engagement Symposium



Oversight, Regulation and Governance of AI and Advanced Computing

- **the ubiquity challenge: safety, security and trust across multi-domain applications**
- **narrow or broad scope of intended controls**
- **short-term vs long-term risk: benefit assessment**
- **algorithmic bias and discrimination**
- **liability in autonomous systems and decision-support tools**
- **expanded surveillance technologies, civil liberties and privacy**
- **dual-use foundational models**
- **private sector voluntary guard rails versus governmental regulation/legislation**
- **international policy harmonization**

Regulatory Oversight and Validation of AI Large Language Models in Clinical Decisions

- **transparency and patient informed consent when AI tools used in their care**
- **malpractice liabilities**
 - **harm from premature use and poorly validated algorithms (liability of platform developers, HCPs, or the health systems which approved adoption?)**
 - **harm from failure to use validated platforms incorporated into future SOC, professional guidelines or regulatory labeling**

Different Design Strategies*

- **how will LLMs/AI reshape biomedicine (and society)?**

or

- **how should the intended biomedical applications shape the training of LLMs/AI?**

***N.H. Shah et al. (2023) JAMA 330, 866**

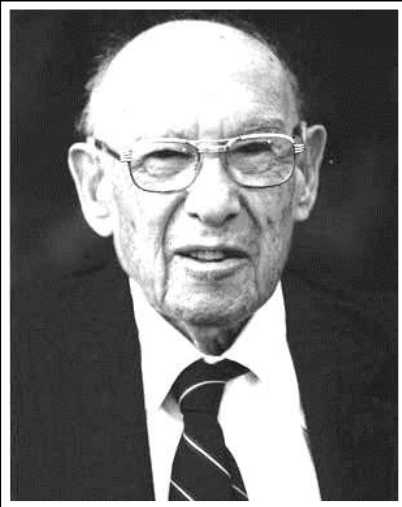
LLMs and AI in Healthcare*

- **medical profession did not play an active role in the design of most current IT platforms in healthcare**
 - **user frustration at burdensome formats of EHRs, poor database designs and inter-operabilities**
- **importance of avoiding the same mistakes in the rapid deployment of LLMs/AI without input on user requirements**

***N.H. Shah et al. (2023) JAMA 330, 866**

New Thinking and New Capabilities

Navigating Disruptive Change: New Thinking and New Capabilities



**“The greatest danger in times of turbulence,
is not the turbulence,
it is to act with yesterday’s logic.”**

- Peter Drucker

Artificial Intelligence in Health Professions Education

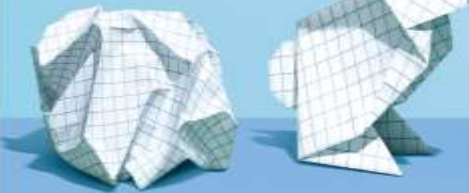
Proceedings of a Workshop

Harvard Business Review

Reskilling in the Age of AI

New approaches
for managers and
employees

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September
October
2023

Issue Brief

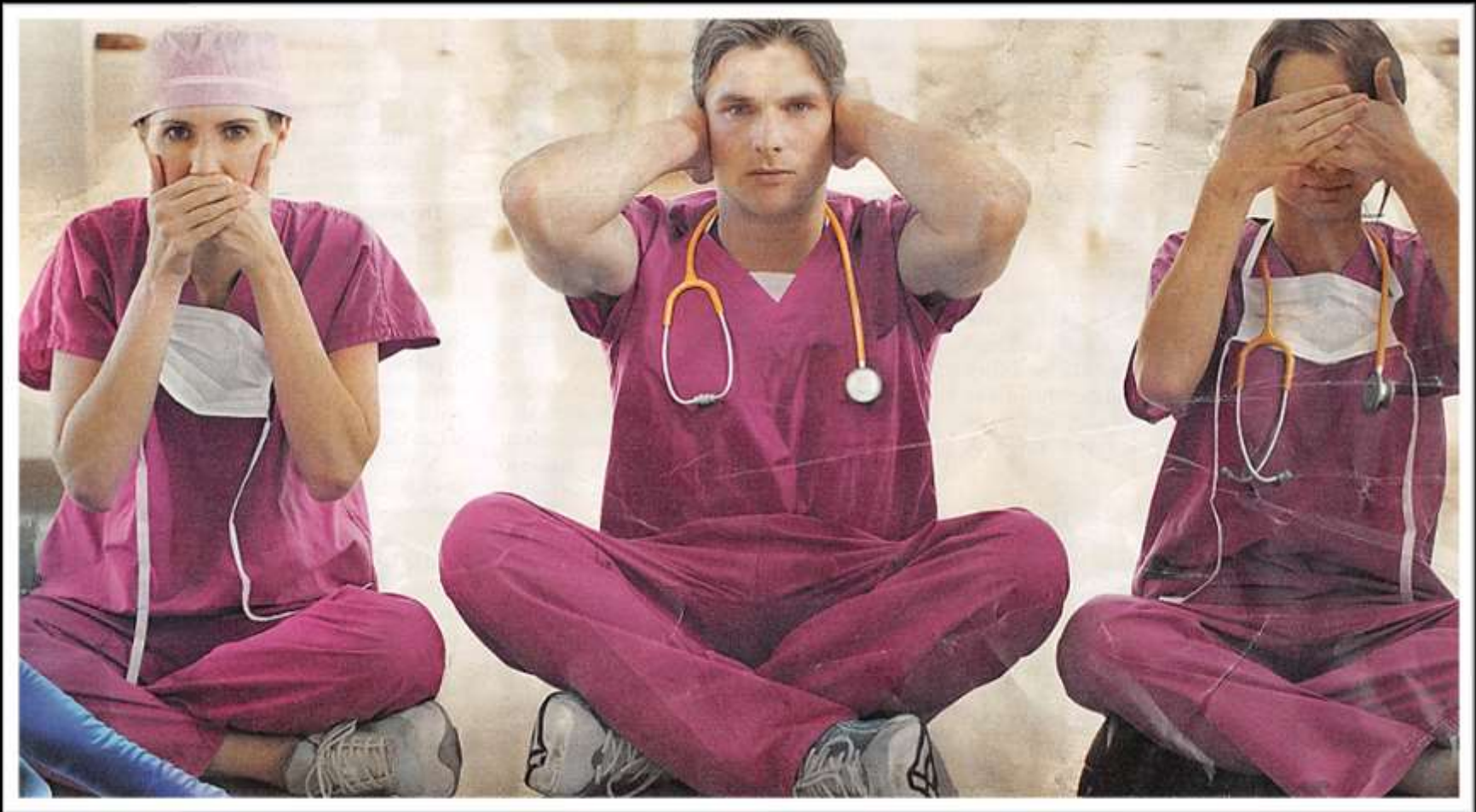
AI Faculty Shortages

Are U.S. Universities Meeting
the Growing Demand
for AI Skills?

Authors

Remco Zwetsloot
Jack Corrigan

DNR: Cultural Barriers to Adoption of Innovation



Denial

Negativity

Resistance



Agency for Healthcare Research and Quality



MAYO CLINIC



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The Office of the National Coordinator for Health Information Technology



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VANDERBILT UNIVERSITY



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PARTNERSHIP ON AI

GORDON AND BETTY MOORE FOUNDATION



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MEDICINE



Stanford University
Human-Centered
Artificial Intelligence

RAISE-Health

Responsible AI for Safe
and Equitable Health



Lloyd Minor, MD

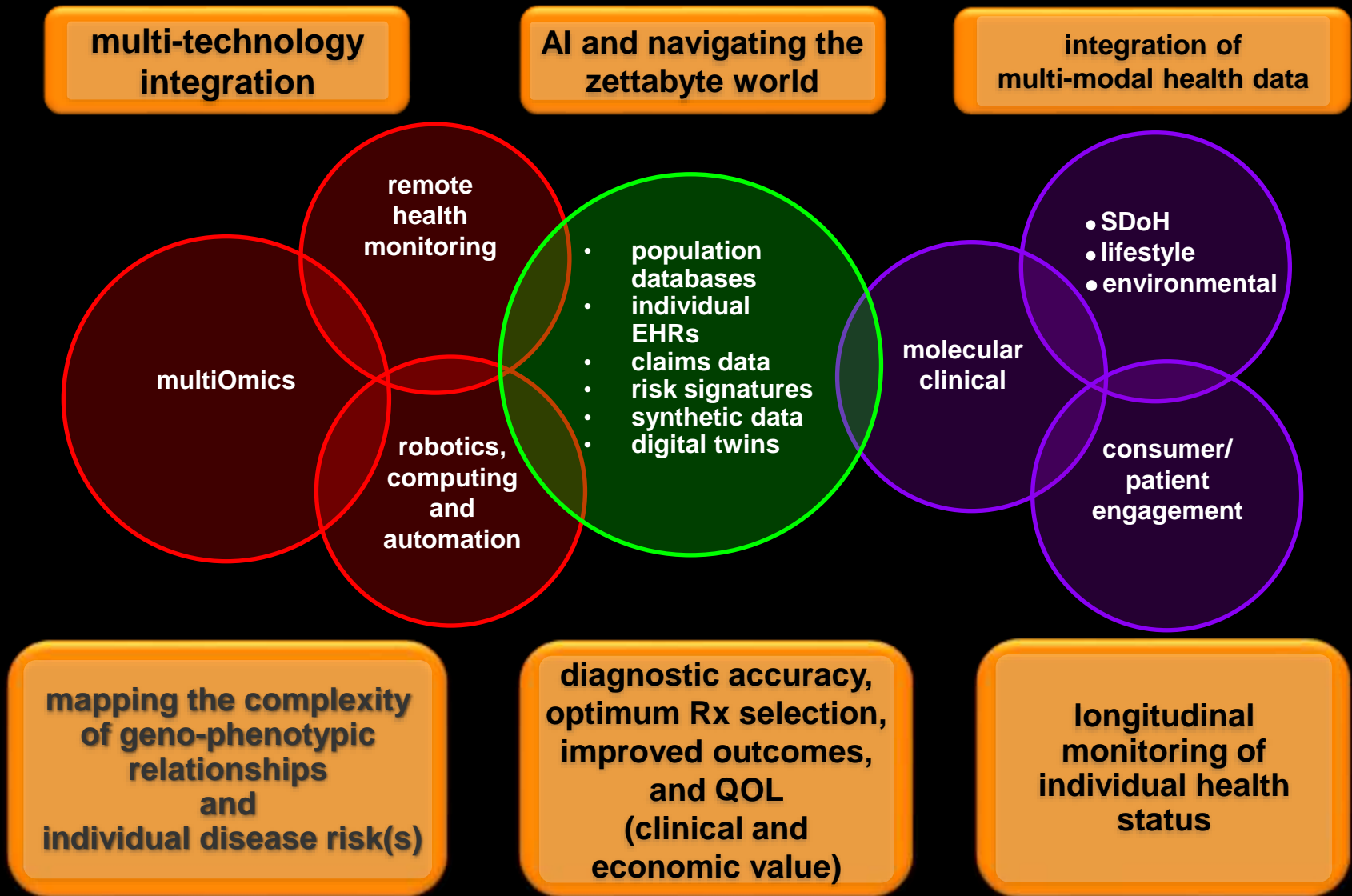
Carl and Elizabeth Naumann Dean,
Stanford University School of Medicine



Fei-Fei Li, PhD

Co-Director, Stanford Institute
for Human-Centered Artificial
Intelligence (HAI)

The Co-Evolution of Precision Health, Digital Health and AI



The Evolution of a Data-Centric Learning Health Ecosystem

Earlier Detection of Health Risk and Mitigation

Improve Health Outcomes and QOL

Control the Unsustainable Growth in Health Cost



Slides Available @ <http://casi.asu.edu/presentations>

