



NATIONAL ACADEMY OF  
**Engineering**

*The National  
Academies of*

SCIENCES  
ENGINEERING  
MEDICINE



**Complex Adaptive  
Systems Initiative**  
Arizona State University

# Characteristics, Accomplishments and Challenges of Existing Systems

**Dr. George Poste**

**Chief Scientist, Complex Adaptive Systems Initiative  
and Regents Professor of Health Innovation**

**Arizona State University**

**[george.poste@asu.edu](mailto:george.poste@asu.edu)**

**[www.casi.asu.edu](http://www.casi.asu.edu)**

**National Academy of Engineering Forum on Complex Unifiable Systems  
Complex Food and Agricultural Systems:  
Engineering For Sustainability and Resilience  
September 9, 2021**

# **Complex Food and Agricultural Systems: Accomplishments (US-G7 Centric Perspective)**

- **major gains in productivity, food abundance and affordability**
  - **mechanization (1900 onwards)**
  - **plant and animal breeding technologies (1970s onwards)**
  - **biotechnology (1990s onwards)**
  - **digital ag (2010 onwards)**
- **strengthened regulatory frameworks for food quality/  
standards/safety/labeling and environmental protection**
- **sophisticated integrated supply chain systems from farm to  
fork**
  - **refrigeration, storage and transportation networks**
  - **provenance and 'touch points' across the supply chain**

# **Complex Food and Agricultural Systems: Accomplishments**

- **next-generation disruptive technologies to enhance productivity and optimize land use/resources management**
  - **technology convergence (life sciences, engineering, computing)**
  - **sensor networks, geospatial mapping**
  - **automation, robotics, drones, autonomous vehicles**
  - **vertical farms in urban settings**
  - **synthetic biology, gene editing**
  - **‘alt meat’ and other biomimetic nutrition products**
- **data and digital (precision) ag - the new cash crop**
  - **unprecedented scale, content, connectivity**
  - **big data, ML/AI analytics, cyberbiosecurity**
- **block chain: new business models/contracts/ supply chain provenance**

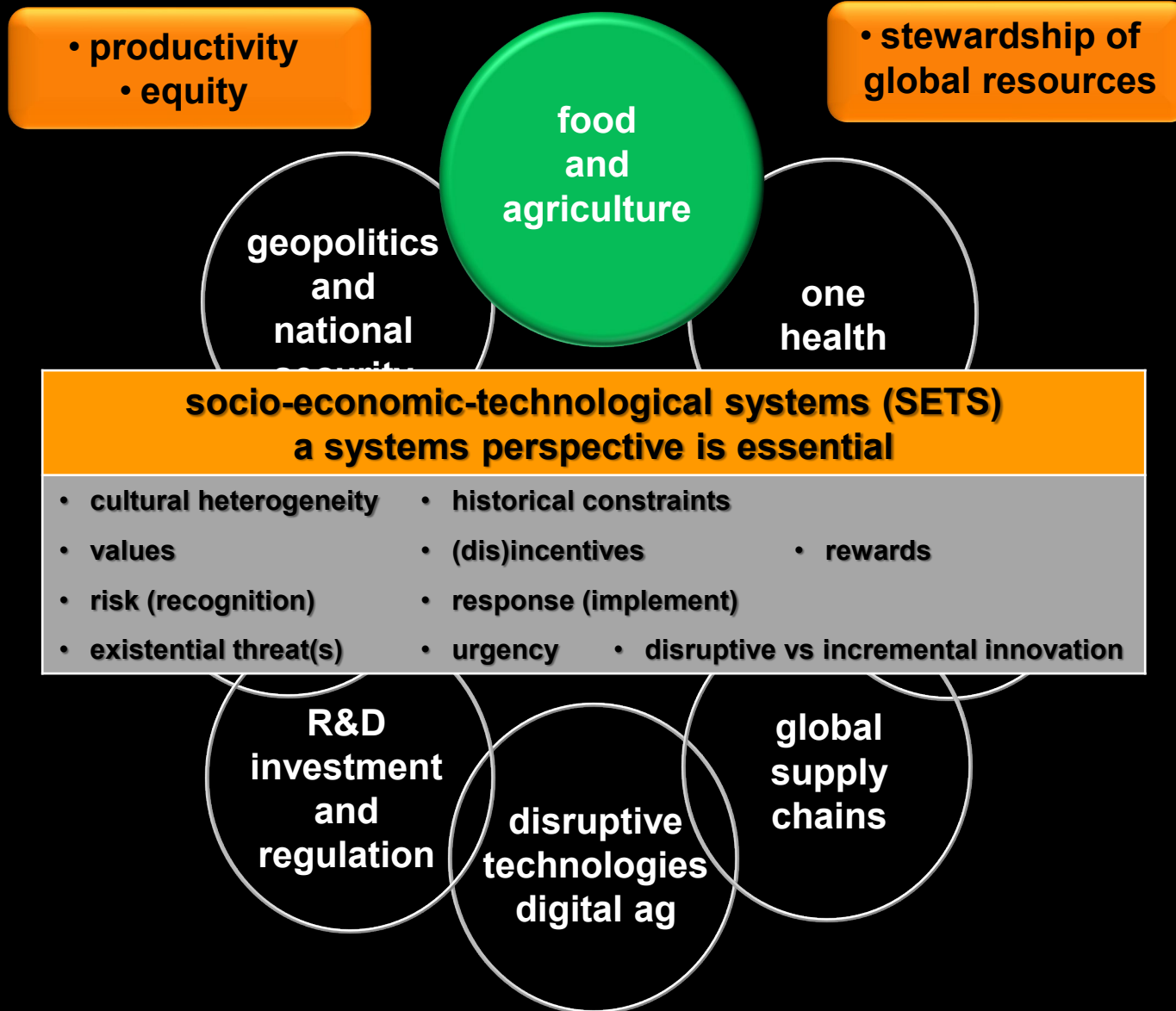
# **Complex Food and Agricultural Systems: Challenges**

- **25% of world population (1.8 billion) live on less than \$3/day**
- **UN WFP estimates 688 million people under-nourished and 2 billion suffer micronutrient deficiencies**
- **2.3 billion people suffer from diseases related to unsafe water supplies**
- **est. 13% global annual crop yields lost to pathogens/pests**
- **est. 30-50% of global food supply wasted**
- **est. 25-30% of global anthropogenic greenhouse gases (GHG) attributable to food chain**
- **direct and indirect consequences of food and ag sector activities intrinsic to all 17 of the Sustainable Development Goals defined in the 2030 Agenda for Sustainable Development**
- **meeting IPCC goals will require substantial changes in agricultural practices and global resources management**

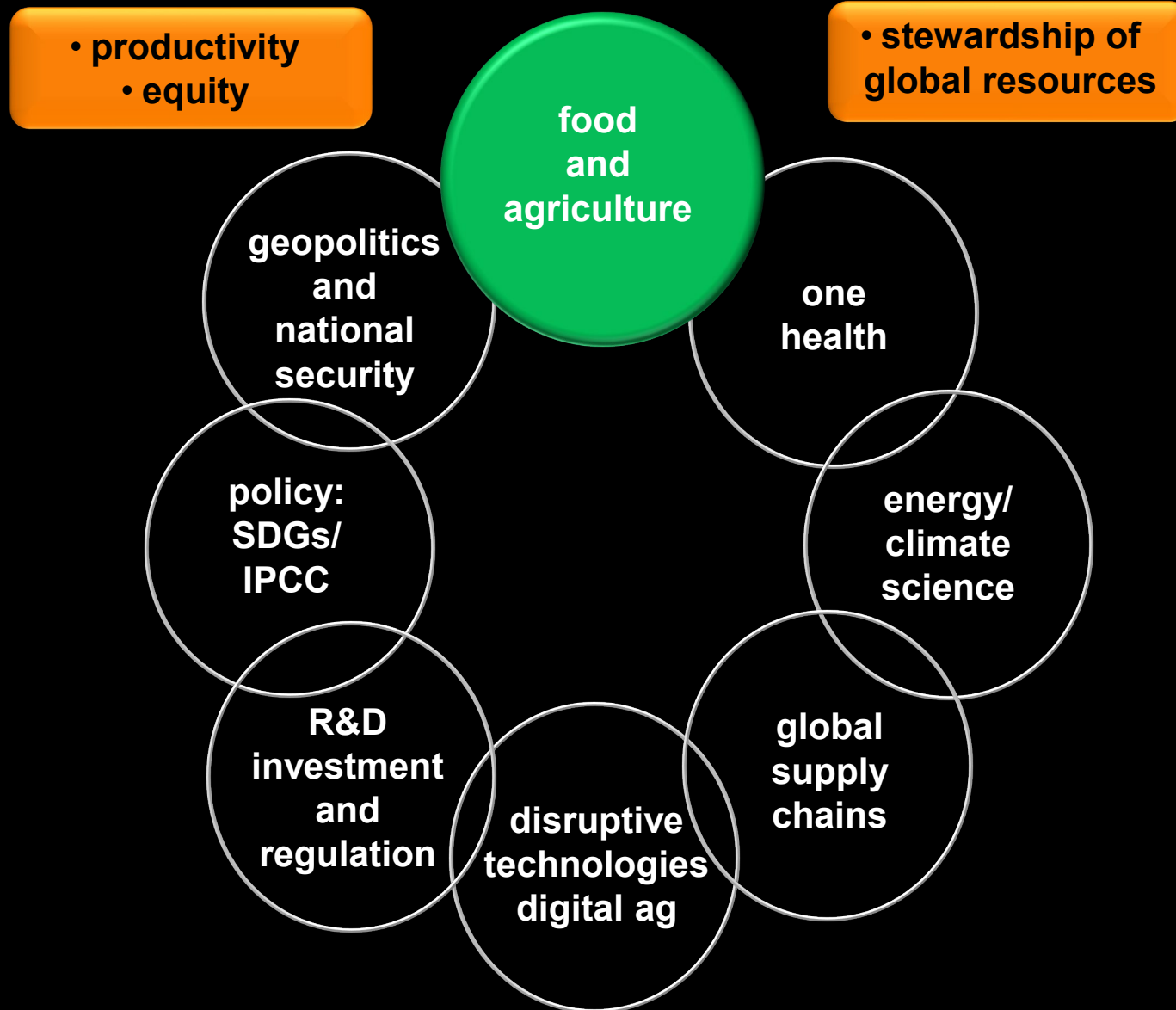
# **Complex Food and Agricultural Systems: Challenges**

- **projected 70% increase in food production needed by 2050 to feed 9 billion people**
- **sustained disparities in access of LICs to benefits of productivity enhancement, sustainability and safe nutrition**
- **LIC locked into a cycle of subsistence farming**
- **disproportionate impact of climate change on LIC/indigenous food systems**
- **distortion of global markets**
  - **national subsidies, import tariffs, quotas**
- **lack of LIC commercial wireless network connectivities as obstacles to new technology adoption**
- **balance of food production shifting from HICs to high population MICs**
  - **China, Brazil, India but limited R&D contributors to domestic R&D and CGAIR**

# The Global Food and Agricultural System: A Complex Adaptive System (CAS) Comprising Multiple Interacting CAS Systems



# The Global Food and Agricultural System: A Complex Adaptive System (CAS) Comprising Multiple Interacting CAS Systems



# The Global Food and Agricultural System

## stakeholders

- multi-domain
- multi-sector
- national
- international

## goals

- scale
- sustainable
- equity
- security

**A Complex Adaptive System (CAS)  
Comprising  
Multiple Interacting CAS Systems**

## strategic drivers

- |   |  |  |
|---|--|--|
| <ul style="list-style-type: none"><li>• supranational policies<ul style="list-style-type: none"><li>- SDGs</li><li>- IPCC</li></ul></li></ul> | <ul style="list-style-type: none"><li>• markets</li><li>• technology</li><li>• investment</li><li>• regulation</li></ul> | <ul style="list-style-type: none"><li>• one health</li><li>• urbanization</li><li>• digital ag and big data</li><li>• cyberbiosecurity</li></ul> |
|---|--|--|



# The Global Food and Agricultural System

scale/equity  
security/resilience

resource utilization  
ecological footprint

complexity and  
non-linear dynamic  
interaction networks

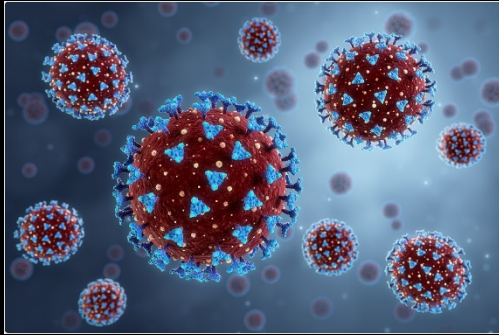
- interactive agents
- connectivities • robustness
- spatio-temporal scale: micro to macro
- disruption • emergence • adaptation
- unintended consequences

supranational  
public policies

markets, technology,  
investment, regulation

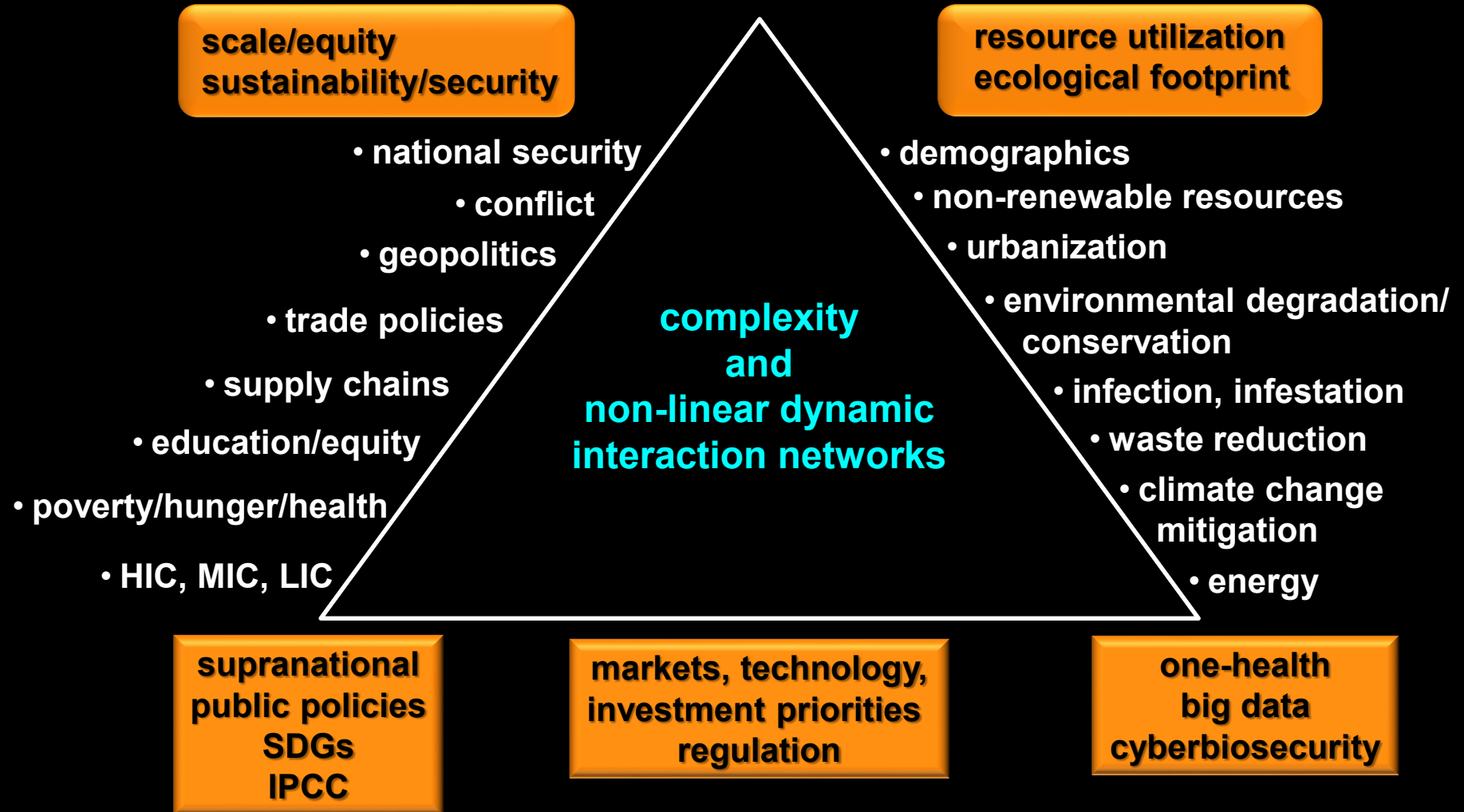
one-health  
big data

# The US Food and Agricultural Ecosystem Is Not Optimized for Resilience



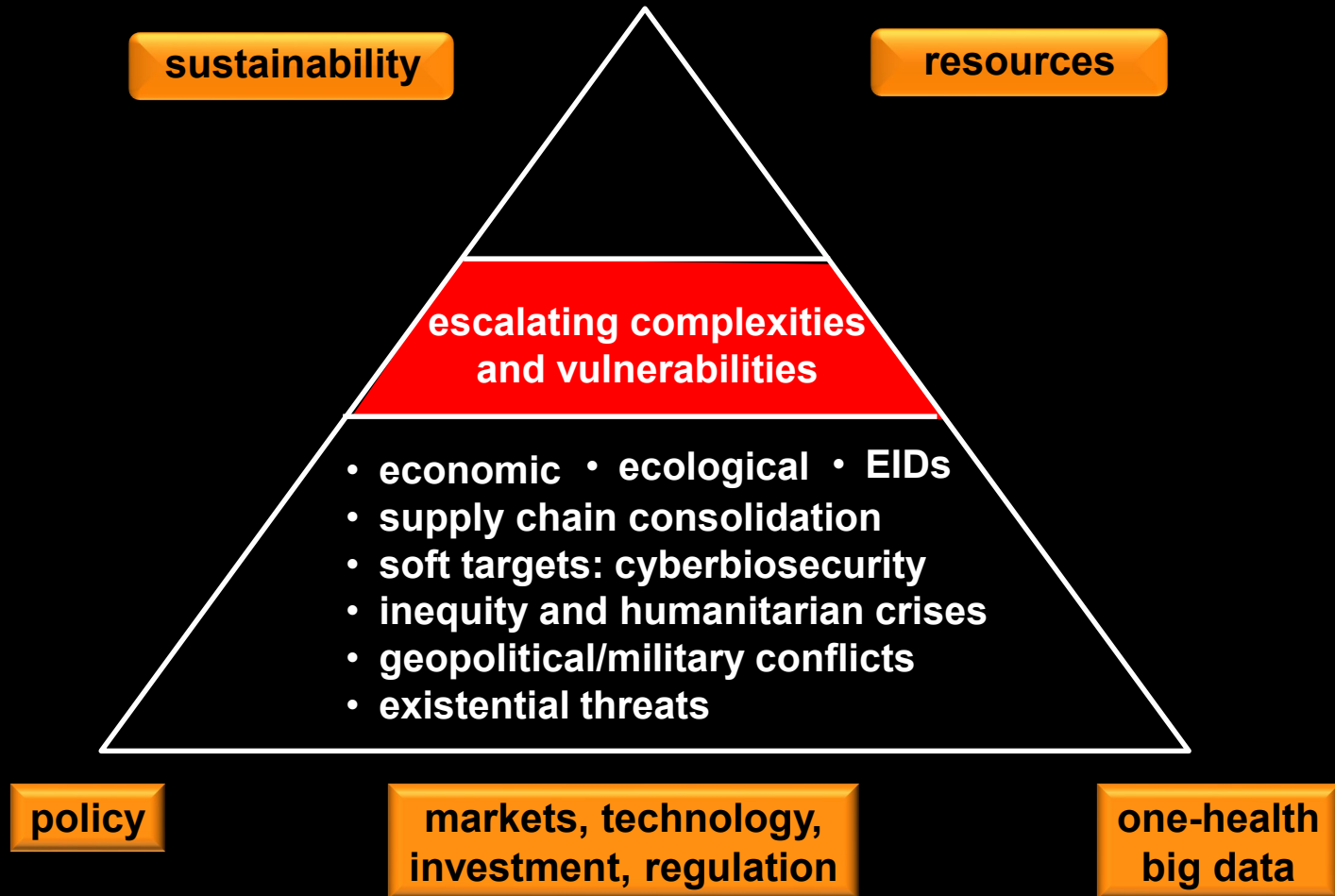
- dramatic escalation of food insecurity in the COVID-19 pandemic
- 54 million Americans (18 million children) experienced uncertainty in reliable food supply
- choke points in supply chain driven by processing plant consolidations
  - 12 plants produce > 50% beef; 12 produce > 50% pork products
- processing plants as ‘super spreader’ locations
  - est. 300K excess cases and 5K deaths
- plant work force comprises disproportionate marginalized low income/education employees
  - immigrants, refugees, people of color

# The Global Food and Agricultural System



# Complexity Ignored: Silos Subvert Solutions

fragmented, linear, reductionist concepts, public policies and investments  
versus  
holistic, systems-based strategies for risk assessment and mitigation



# Complex Food and Agricultural Systems

- the food and agriculture sectors (in common with public health and healthcare) are classic complex adaptive systems (CAS) that comprise multiple interactive CAS subsystems (a system of systems)
- without more sophisticated system-based approaches to (supranational) public policy and R&D investment by the public and private sectors the current fragmented patchwork of 'siloed' components, will persist and fail to achieve the required global resiliency and equity
- continued propagation of current reductionist, linear and siloed policies and priorities will amplify risk, vulnerabilities and disparities and trigger escalating socio-economic stresses, humanitarian crises, geopolitical instabilities and conflicts