



Biosecurity: A Multi-Dimensional Challenge of Escalating Complexity and Urgency

Dr. George Poste

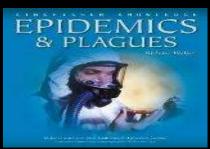
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Biosecurity and Bioterrorism Response: Surgery 222/Public Policy 122/222 Stanford University March 8, 2017

The Four Horsemen of the Apocalypse (Albrecht Durer)



Infectious Diseases: A Powerful Force in Human Evolution



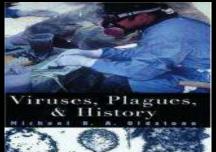


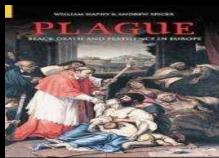


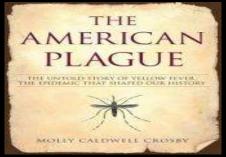
The Story of the
Great Influenza Pandemic of 1918 and
the Search for the Virus That Caused It
GUNIA KOLATIA

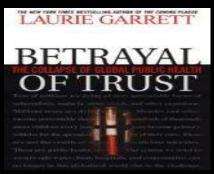


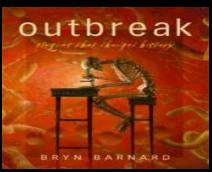




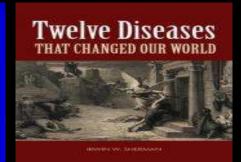












The Social, Economic and Political Impact of Epidemic and Epizootic Disease

Plague of Athens

First described in Greek,
By THOCYDIDES:

Then in Latin

By LUCRETIUS.

Since attempted in English

By the Right Reverend Father in God, THOMAS Lord Bishop of Rochefler.

London: Princed and Sold by M. Hills, in Black fryars, near the Waterfide. 1709.



Foot and Mouth Disease

Bubonic Plague





Rinderpest

Small Pox







Pandemic Influenza





Rabies

The Relentless Changing Dynamics of Infectious Diseases

old foes resurgent: Rx – resistance

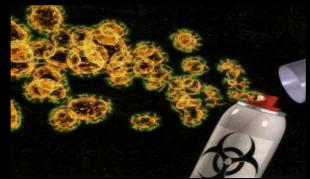




global connectivities

omnipresent pandemic threats

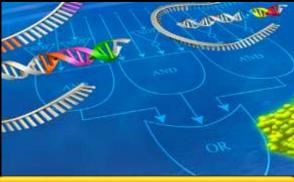




bioterrorism and dual-use technologies

new foes: emerging infectious diseases





new technologies: genomics and synthetic organisms

Anthropogenic Effects on Ecosystem Stability and Altered Patterns of Infectious Diseases







depletion of natural resources

contaminated water





climate change and new vector ranges

desertification





new vulnerabilities

Biosecurity

Broad Term for the Full Spectrum of 'Biological' Threats
Whether of Natural or Nefarious Origin

Natural Epidemics and Bioterrorism Share Same Features in Terms of Potential to Disrupt Society

Preparedness Capabilities Are Similar Irrespective of the Origin of the Biothreat



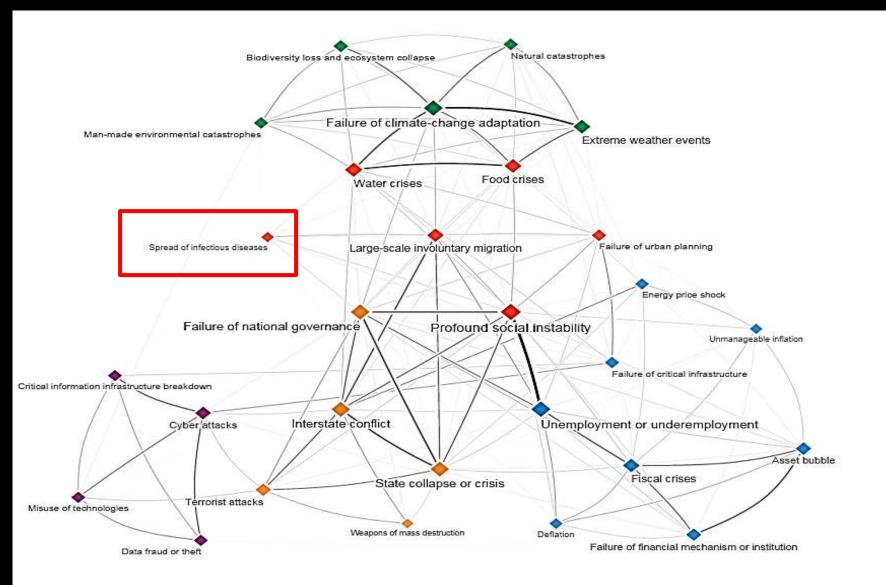
The VUCA World

- Volatility
- Uncertainty
- Complexity
- Ambiguity

CONNECTIVITY
SYSTEMS OF SYSTEMS



Global Risks 2015



Biosecurity

- understanding how changes in complex biological systems threaten health and societal stability
 - directly and indirectly
 - infectious disease, food production
 - ecosystem shifts and new patterns of disease
- risk of civil disorder in an unchecked major bio-incident
 - military and humanitarian missions
- fundamental but dangerously neglected component in national security

Every Local Event is a Potential Global Event

Super-Vectors



Billion Cross-Border Travelers/Year

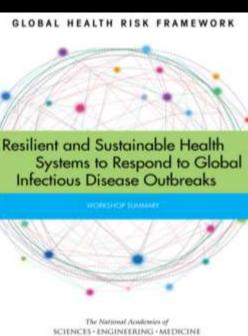




World Health Organization

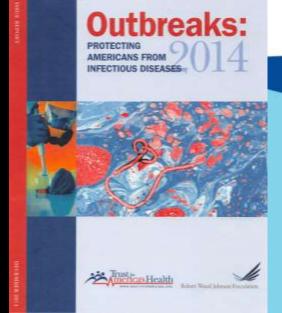
Rapid Global Spread: Zika, Chikungunya and Dengue

Fragile Global
Biosurveillance Infrastructure









Antimicrobial Resistance: Tackling a crisis for the health and wealth of nations

The Review on Antimicrobial Resistance Chaired by Jim O'Neill December 2014

The Biosecurity Triad

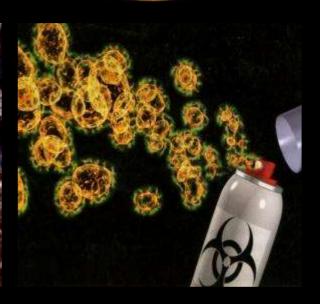
Infectious
Diseases
of
Natural
Origin

Urbanization,
Environmental
and
Ecological Impacts
on
Disease
Emergence

Bioterrorism and Dual-Use Technologies

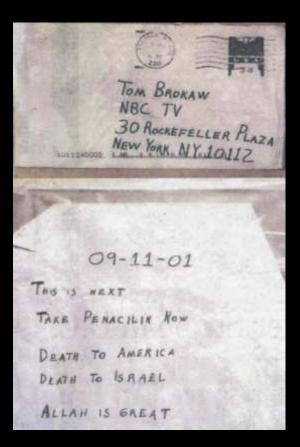






"Amerithrax" October 2001

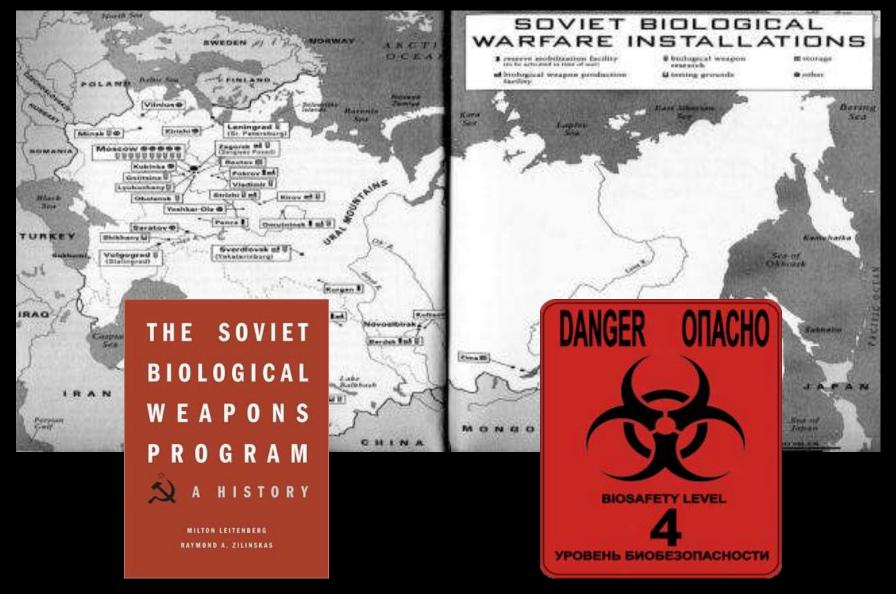
"I will show you fear in a handful of dust"
-T.S. Elliot







The FSU Covert Biopreparat Program: Violation of 1972 BWC



Asymmetric Warfare and The Appeal of CBW to Terrorist Organizations

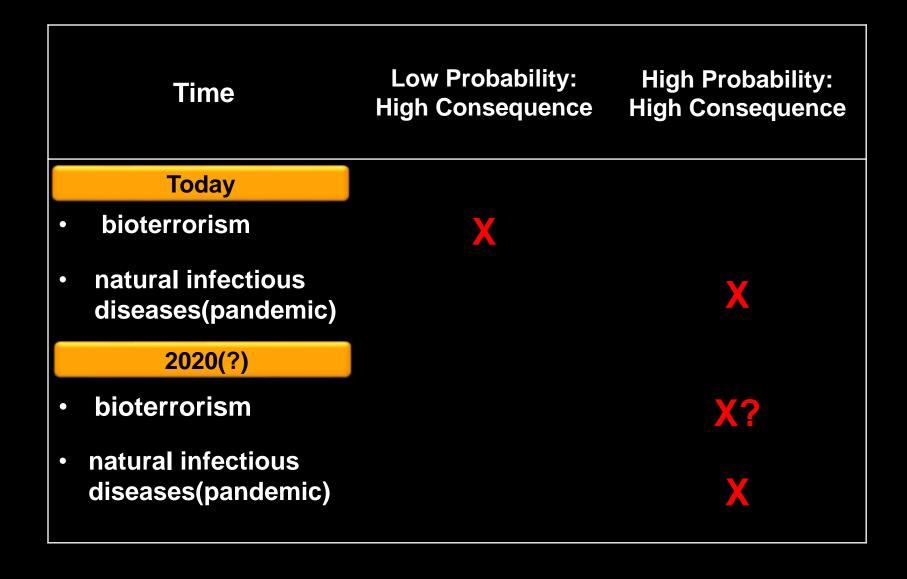




Tier 1 Select Agents As Bioterrorism Candidates

- ability to cause a mass casualty event or economic devastation
- communicability or dispensability
- low infectious dose
- history of adversarial interest in weaponization
- ability to circumvent known countermeasures
- persistence and ease of decontamination

Diversification of the Biosecurity Threat Spectrum



Biosecurity: From Anthrax to Zika





diversification of threat spectrum

need for similar response and preparedness capabilities irrespective of whether threat is of natural or nefarious origin

complex multi-dimensional challenge requiring international cooperation

A Decade of New and Resurgent Viral Threats







Dengue

MERS-CoV





Chikungunya

West Nile





Yellow Fever







Zika

Ebola

Global Urbanization





- estimated 180,000 people migrate to cities every day (employment, conflict)
- unprecedented demands (stresses) on infrastructure and services by 2030
 - food (35%[†]), water (40%[†]), energy (50%[†])
 - new housing demands equal to entire worldwide construction to date
- susceptibility of megacities to extreme weather events/natural disasters
 - littoral locations of 8/10 top megacities
 - vulnerability of vertical structures and slum zones

Urbanization and Mega-Cities in Developing Countries and the Increased Threat of Exotic Zoonotic Diseases

High Population Density With Inadequate Biosurveillance

Major Gaps in Health Infrastructure and Disease Reporting

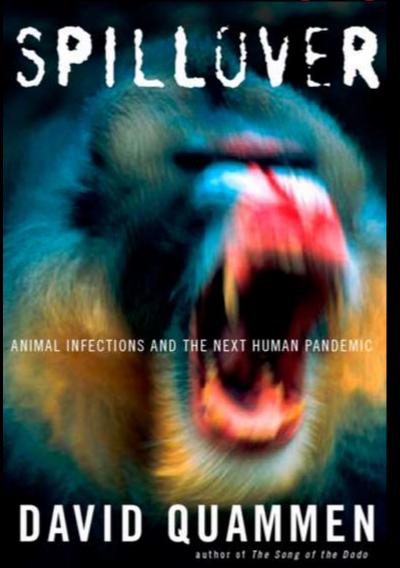
Expanded Eco-niches and New Zoonotic Exposures/Risks







The Dominant Role of Zoonoses in Emerging Infectious Diseases





Bats as the Ebola Reservoir in W. Africa (2014)



Proceedings of a Workshop

THE EBOLA EPIDEMIC IN WEST AFRICA



The National Academies of SCIENCES • ENGINEERING • MEDICINE

One Health:

Recognition of the Importance of Zoonotic Diseases as Human Health Threats

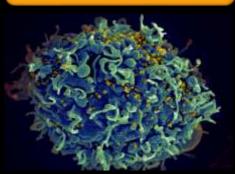
pandemic (avian) influenza

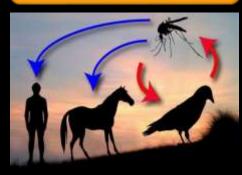
HIV

West Nile virus

MERS-CoV











virus

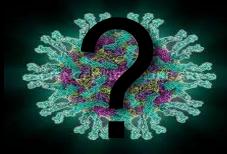




bush meat food chain

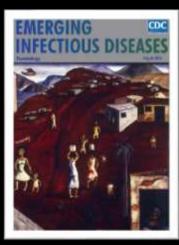


Zika virus



what's out there?

What's Out There!



Enteroviruses D68, A71

Marburg

Arenaviruses

Crimean-Congo

Hemorrhagic Fever

Rift Valley

Japanese

Fever

Lassa Fever

Encephalitis

Hepatitis E

Virus

Phleboviruses

Hantavirus

Lujo Virus

Pegivirus

Parechovirus

O'nyong-Nyong

Poliovirus

Norovirus

Henipavirus Mayaro

Measles

Polyoma Virus

Venezuelan Equine

Senecavirus A

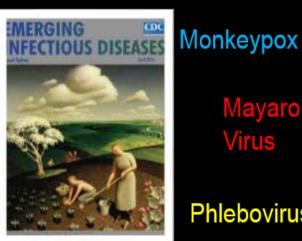
Encephalitis

Bunyaviruses

Chatanga Virus

Inkoo Virus

Thogotovirus



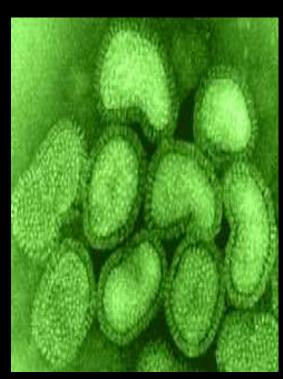
37 Viruses With Known Human Transmission Risk But To Date Exhibit Short Transmission Chains or Self-Limiting Outbreaks

- single-strand RNA(antisense)
 - arena viruses (8), bunyaviruses (6)
- single-strand RNA(positive strand)
 - flaviviruses (3), coronaviruses (1), togaviruses (5)
- single-strand RNA(negative strand)
 - filoviruses (3), paramyxoviruses (1), rhabdoviruses (2)
- double-strand RNA
 - reoviruses (2)
- double-strand DNA
 - adenoviruses (1), herpes viruses (1), polyomaviruses (1), poxviruses (3)

Threat Assessment: Traits Relevant for Disease Causation

- host range, reservoir and frequency/nature of human interactions
- pathogen virulence
- transmission route
- host restriction factors
- herd immunity (natural or vaccination)
- susceptibility/resistance to available Rx

The #1 Global Pandemic Threat? The Omnipresent Risk of Pandemic Influenza





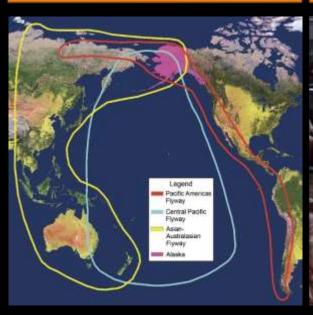


The Evolution of Pandemic Influenza Strains: The Bird → Pig → Human Transmission Chain

Avian Reservoirs and Global Flyways

Sporadic Transmission to Mammalian Hosts

Episodic Zoonotic Human Infections







Biosecurity Implications of the Rise of Intensive Agriculture in BRIC Countries



- consumer desire for animal protein (versus plant protein)
- diversion of grain to animal feed, disruption of global food chains and increased famine risk



- juxtaposition of large numbers of birds(ducks/chickens) and pigs in same production center
- increased influenza zoonotic risk and genetic recombination(s) with pandemic potential

The Evolution of Pandemic Influenza Strains by Continuous Mutation and Genetic Reassortment

High Frequency Mutation and Genetic Reassortment in Zoonotic Strains

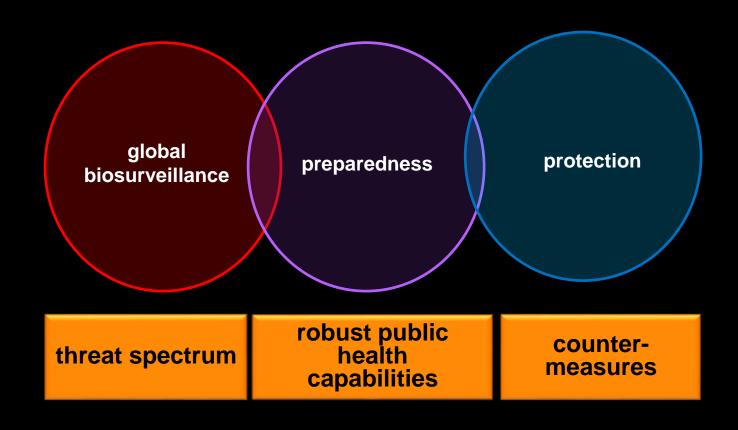


H7N9 Avian Influenza Human Infections China 2016 - 2017 (to 2/20/17)

- **2016**
 - 918 laboratory-confirmed cases, 359 deaths
- January, 2017
 - 192 cases, 79 deaths
- February, 2017
 - -77 cases, 8 deaths

Preparedness: The "All Hazards" Challenge and Building Resilient Systems

The Core Triad in Combating Infectious Diseases



Faster Detection and Diagnosis Saves Lives

- speed and agility matter!
- respond on epidemic/epizootic time not bureaucrat time

Ebola in West Africa 2013: Underinvestment and Bureaucratic Sclerosis of International Public Health Responses to New Threats





26 December 2013

- index case zero
- Emile Ouamouno (Meliandou, Guinea)

21 March 2014

• first report by WHO-AFRO region

8 August 2014

 WHO declaration of Public Health Emergency of International Concern

Ebola in West Africa 2013:

Underinvestment and Bureaucratic Sclerosis of International Public Health Responses to New Threats



26 December 2013

neaths index

...eliandou, Guinea)



rirst report by WHO-AFRO region

8 August 2014

 WHO declaration of Public Health **Emergency of International Concern**

Reporting Time for Emerging Infectious Disease Outbreaks (1996-2014)

Region	# Outbreaks	Median # Days to Discovery	Median # Days to Public Communication
All	342	20	32
Africa	175	27	43
Americas	31	18	23
E. Mediterranean	39	26	39
Europe	25	20	31
S.E. Asia	24	13	15
W. Pacific	47	5	19



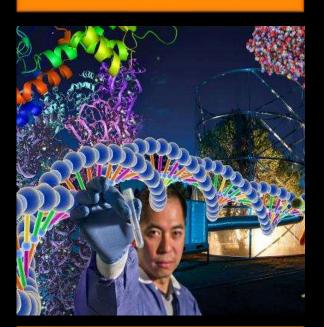


- Emerging Diseases Clinical Assessment and Response Network (EDCARN): June 2016
- uncertain funding status
- unproven operational capabilities and coordination frameworks

Dr. Peter Salama, Director

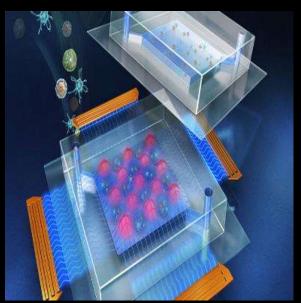
Faster Diagnosis Saves Lives: The Primacy of Early Detection and Preparedness Mobilization

Profile



Genetic Signatures of Infectious Agents

Detect



Rapid Automated PON/POC Diagnostics

Act



Real-time Situation
Awareness and Decision
Authority

Geodemographic Information Systems (GIS): Ground Zero Data

Comprehensive Front Line Sampling of Sentinel Species



Real-time Intelligence and Faster Preparedness





Microsoft Project Premonition

bio-inspired capture

CO₂ or odorant lure and IR beam break

drone deployment for remote access

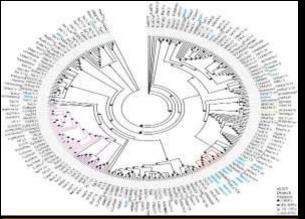












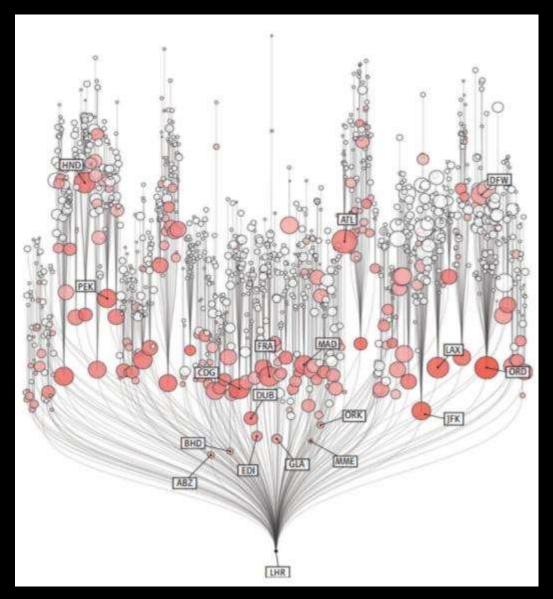
species identification by IR beam detection of different wing beat frequencies

metagenomic pathogen identification

Mobile Devices, Disease Tracking, Contact-Tracing and Education



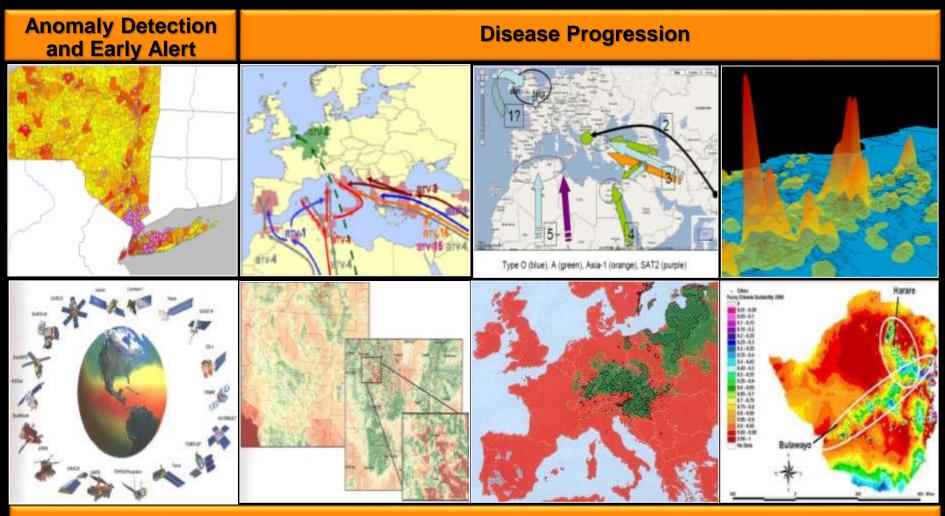
Coming to an Airport Near You:



Modeling Airport
Connectivities,
Traffic and Distance
Relationships and
Implications for
Epidemic Spread
via the Global
Aviation Network

From: A. R. McLean (2013) Science 342, 1330

Geodemographic Information Systems(GIS): Mapping Disease Patterns and Modeling Trends



Satellite Surveillance and Predictive Modeling of Disease Trends

Proceedings of a Workshop

BIG DATA AND ANALYTICS
FOR INFECTIOUS DISEASE
RESEARCH, OPERATIONS,
AND POLICY



The National Academies of SCIENCES • ENGINEERING • MEDICINE

Detection and Management of a Major Bioincident

Trade and Transport Make Every 'Local' Event a Potential 'Global' Risk

Need for Similar Response Capabilities Irrespective of Whether Incident is of Natural of Nefarious Origin (Terrorism)

The Three Core Components of Bioincident Management

Command and Decision Authorities

Healthcare
System
and
Public Health
Capabilities

Maintenance of Civil Order and Public Trust

- robust inter-operable communication networks for real-time situational awareness and rapid actions
- managing the media and the 'worried well'
- transparency, credibility and public trust

Building Resilience: Complex Systems-Based Integration of Diverse Functions and Organization





Medical Consequence Management of Major Bioincidents

Key Success Factors

- tested incident management plan
- responder training and education
- command structure
 - demarcated roles, responsibilities, authority
 - robust communication channels
- single source POC for key interfaces
 - ground zero staff (multiple ground zeros in CBW)
 - emergency services and first responders
 - medical/public health
 - politicians and inter-agency coordination
 - conventional media and social media

Detection of Infectious Disease Threats:

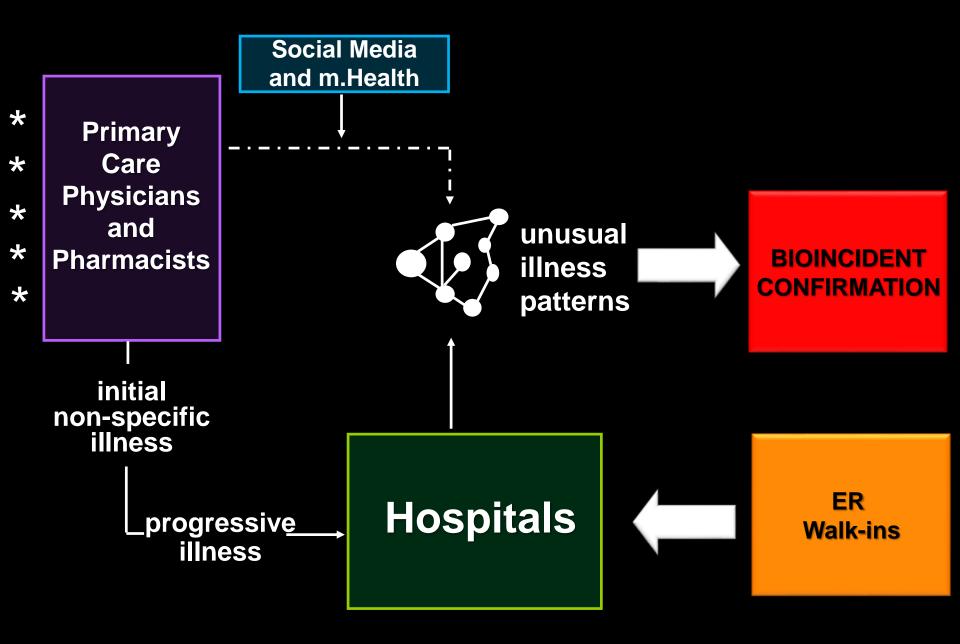
Not A Hazmat or Wide Area Sensor Network Solution



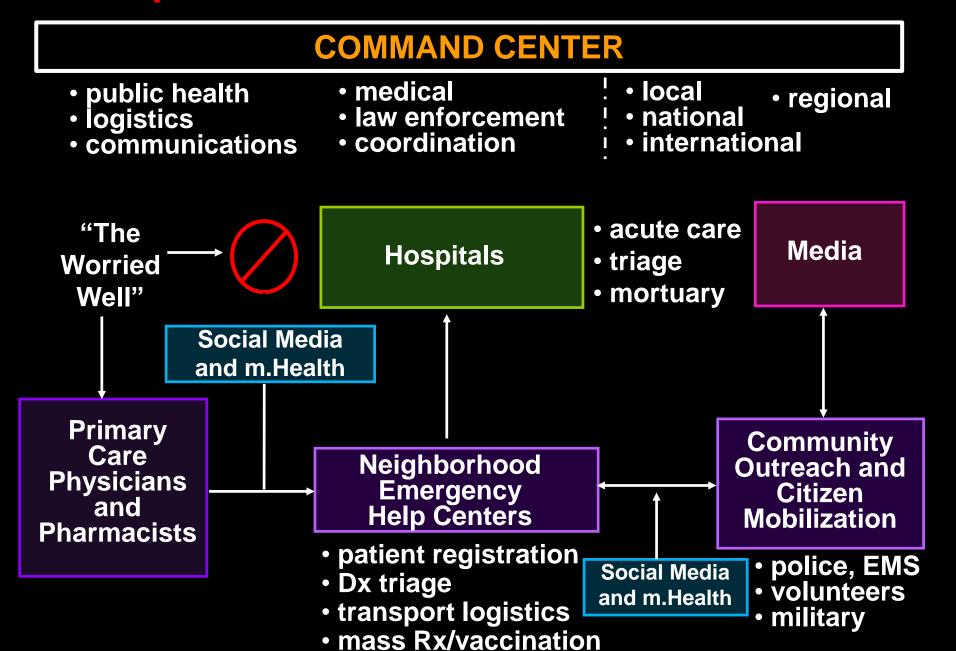
Emergency Rooms and Farms Will be the Front Line



The Lag Phase in Bioincident Detection



Consequence and Crisis Control in a Bioincident



Medical Consequence Management of a Major Bioincident

Logistics

- modular emergency services
 - expansion options and 'surge' resources
- non-healthcare sites for massive casualty management
- isolation and quarantine locations
- housing and welfare of staff (+ families)
- transfer of hospitalized patients to intermediate care facilities
- sites for distribution of medicines, food, water to public
- control of transport routes and supply chain logistics

The Logistical Complexity of Large Scale Disinfection and Decontamination

How do you go from decontaminating a few ambulatory, protected responders...





...to hundreds of incapacitated, unprotected civilians?

The Challenge of Vector Control



Use of GIS for Management of Population Movement, Healthcare Facilities and Supply Chains for Optimum Bioincident Control



Vulnerability of Global, National and Local Supply Chains in a Major Epidemic/Pandemic

Medicines

- "just-in-time" supply networks
 - major hospitals 2 or 3 deliveries per day
- out-patient prescription drugs
 - insurance company limits on prescription volume (USA)
- majority of drug intermediates, excipients and final products sourced off-shore
- 95% generic drugs used in US (80% of total Rx) are made off-shore, primarily in PRC and India
- no national stockpile for routine prescriptions

Medical Countermeasures (MCMs) for Special Populations: Emergency Use Authorization

Pregnant Aged Children **Impaired Major ICU-Critical Care Immunosuppressed Organ Function**

"For most of us design is invisible until it fails" Bruce Mau









Who's In Charge?

Who's In Charge?

- ill-defined responsibilities and accountabilities lead to operational confusion and dangerous neglect
- delusional to believe that optimum disaster response is a physician/health system-centric process
- crucial medical component but multi-disciplinary, multi-sector 'bigger picture' complexities require sophisticated integration of diverse expertise and proficient large scale logistics

The Fragmented Silos of USG: A Dangerous Vulnerability







































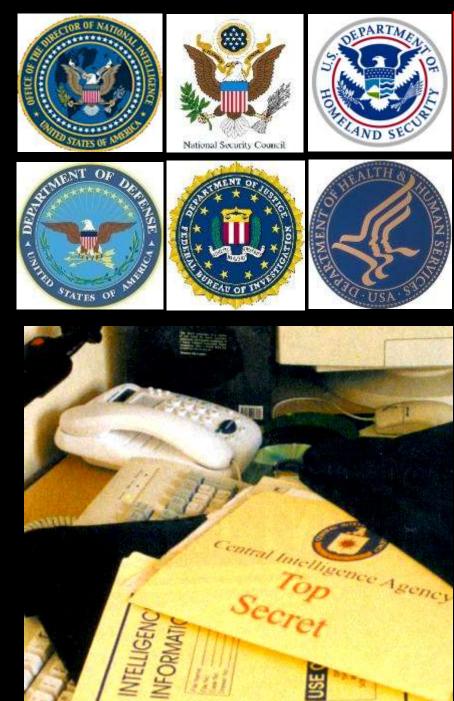




DOD and Epidemic/Pandemic Disease

Risk in the Homeland

Posse Comitatus Applies But DOD as the Only USG Agency with the Logistical Resources to Coordinate a Robust Response to a Major Bioincident

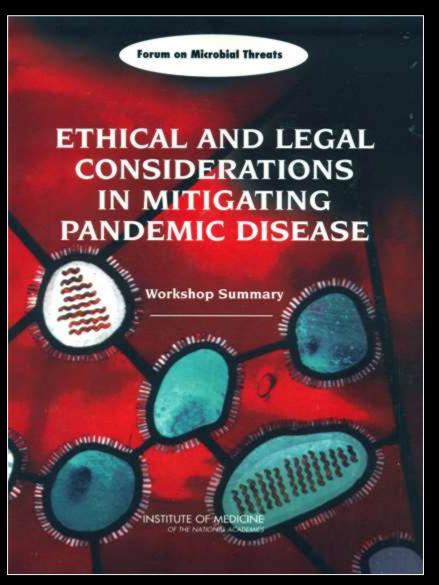








Legal Aspects of Public Health and Counter-Terrorism Actions to Contain Bioincidents



- suspension of civil liberties
- imposition of quarantine
- triage decisions and rationing
- mandatory medical examination and treatment
- mandatory treatment with unapproved drugs and vaccines
 - informed consent
 - indemnification
 - special populations

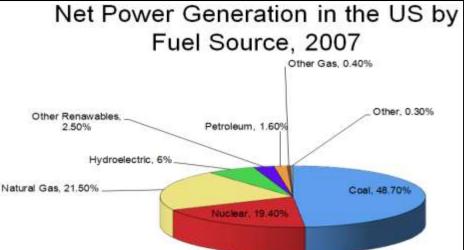
Sustaining Critical Systems and Infrastructure

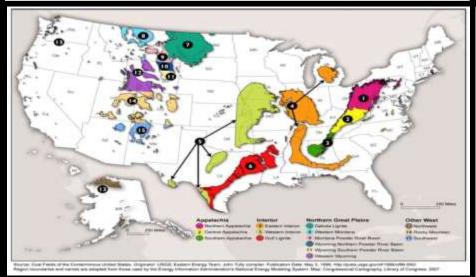


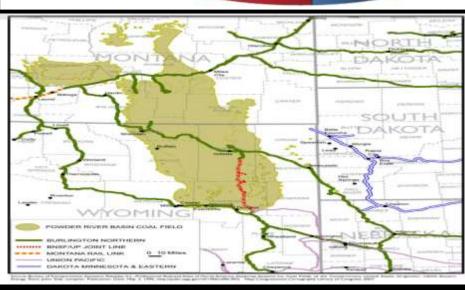
Vulnerability of Global, National and Local Supply Chains in a Major Epidemic/Pandemic

Energy









Control of Population Movement and Supply Chain Networks









DOD Mobilization in Ebola Virus Epidemic: West Africa 2014









Breakdown of Civil Order and Incident Management

Constrained Mobility



Constrained Access

The Critical Role of Communication in a Major Bioincident

Managing the "Worried Well"

Authoritative and Timely Information

Trust

"Aliens Have Landed"



Fear and Distrust: Proliferation of Myth and Misinformation



- deliberate spread by Governments
 - delay elections
 - genocidal assault on Kissi tribe
- deliberate spread by healthcare workers (HCW)
- treatment centers as organ harvesting operations for western countries
- attacks on HCW and contact tracers

Amplifying Fears and Resentment





forceful capture of individual who fled from treatment center

military enforcement of quarantine zone and public hostility

Political Media Sensationalism, Public Fear and Irrational Populist Decisions by Political Leadership









Informing the Public: A Critical and Unenviable Challenge

- media sensationalism and public panic
- pressure on governments to make illogical but politically expedient decisions
- in a severe outbreak the shock factor from any major level of fatalities will be unprecedented in modern peace times with unpredictable consequences for public responses
- unpredictable unilateral decisions by other governments, restricting trade, travel and shipment of goods
- extended supply chains might break down completely

The News Was Fake but the Regret Is Real Over a Movie's Ad Campaign



Trump Orders CDC to Remove all Vaccination Related Information from Website - Salt Lake City Guardian

According to sources, the Trump administration has instructed the CDC (Centers for Disease Control and Prevention) to remove all vaccination related material...

SALTLAKECITYGUARDIAN.COM I BY SAM EDISON

Containing Epidemics Without Effective Drugs or Vaccines

Notice the Resemblance? Hygiene and Quarantine as the Only Controls Absent Drugs or Vaccines

Bubonic Plague Physician 15th Century

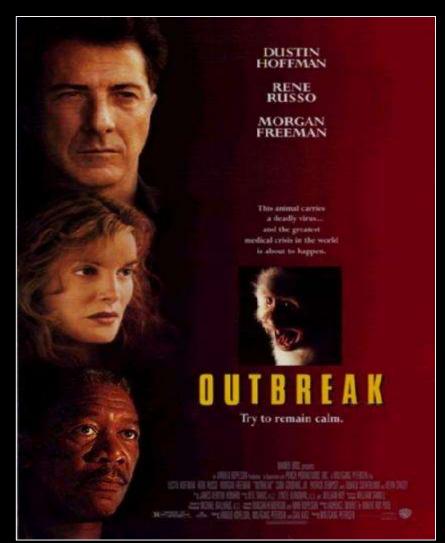
Ebola, Liberia 21st Century

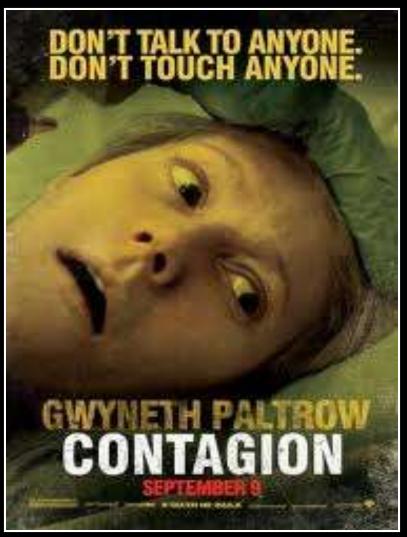




Bad Bugs and Few New Drugs

Hollywood Doesn't Live in the Real World (Really?)





..... and then a technical miracle cure occurs with dramatic rapidity and always created by an individual scientific genius

Drug Discovery and Development: One of the Most Complex Intellectual and Logistical Exercises Undertaken by Modern Industry

- \$750 million to \$2 billion R&D cost/drug
- 9-15 year R&D cycle
- market incentives
 - -vaccines vs. Viagra
 - -antibiotics vs. alopecia
 - diseases of the developing world
 - EIDs of epi(pan)demic potential

Drug Discovery and Development: One of the Most Complex Intellectual and Logistical Exercises Undertaken by Modern Industry

"Fewer countries have discovered, developed and registered drugs to an international standard, than have developed atomic bombs"

- Chris Hentshel

Medicines for Malaria Venture: Lancet (2004) 363, 2198

NO ESKAPE!: Resistant Bugs and Few New Drugs





- increasing resistance in G⁺ and G⁻ pathogens in hospital and community settings
- the ESKAPE pathogens
 Enterococcus faecium
 Staphylococcus aureus
 Klebsiella pneumoniae
 Acinetobacter baumanii
 Pseudomonas aeruginosa
 Enterobacter species

Responding to Agent-X:

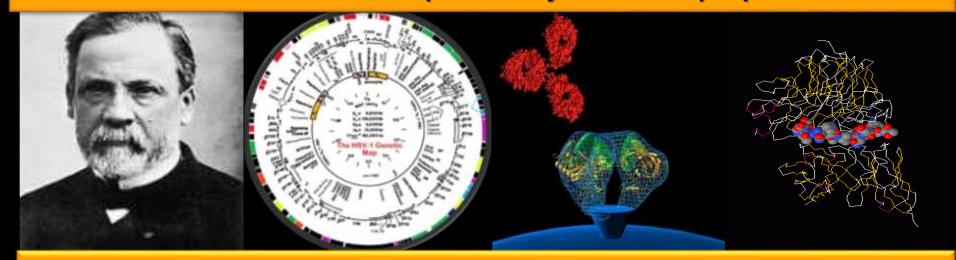
The Imperative for New Technology Approaches to Vaccine Development

Speed: Reduce Vaccine Development Cycle from Years to Weeks

Scalability: From Millions of Doses to Billions

Combating Agent –X: Agile Adaptive Manufacturing for Rapid Preparedness Against Novel Infectious Agents

From Pasteur to Computationally Predicted Epitopes



From Biological to Chemical Vaccines



Who Pays for Preparedness?

The Obligate Role of Private-Public Partnerships in Biosecurity Policy







The Coalition for Epidemic Preparedness Innovations (CEPI)

- launched at WEF, Davos, January 2017
- 200 organizations
- develop 4-6 candidate vaccines to end of Phase 2 by 2021
 - non-Zaire strains(s) of Ebola
 - Lassa Fever
 - MERS-CoV
 - Nipah
- preclinical status of candidate vaccines
 - Lassa (7), Nipah (20), MERS-CoV (8 plus 8 in Phase 1)

Future Trajectory Trends and Threat Expansion





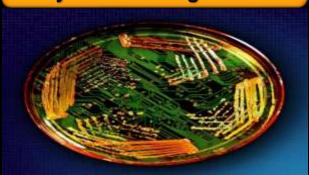
New 'Dual-Use' Technologies and Engineered Biothreats

New Technologies and Increased Complexity of Dual-Use Issues in Biosecurity: Synthetic Biology, Genome Editing and Manipulation of Biological Circuits

digital biology: "it from bits"



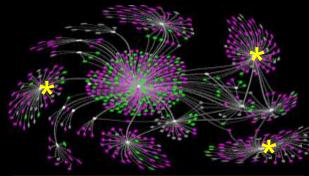
de novo synthesis of organisms



virulence



engineered



targeted modification of any biological circuit in any organ



mapping neural circuitry and brain - machine interfaces



accelerating technological diffusion

Dual-Use Research of Concern (DURC)

Nature (2012) 482, 153

COMMENT

explanation of the NSABB recommendations a 58



of scientific magic in the Elizabethan court µ180 trade in whale 'quotas' may be insufficient protection (182



Pathogonic HSM1 wian influence has led to the culting of hus dreds of millions of birds. A human-transmissible form as uld have much worse cossequences.

Adaptations of avian flu virus are a cause for concern

Members of the US National Science Advisory Board for Biosecurity explain its recommendations on the communication of experimental work on H5NI influenza. Prepared by the American Association for the Advancement of Science in conjunction with the Association of American Universities, Association of Public and Land-grant Universities, and the Federal Bureau of Investigation

Bridging Science and Security for Biological Research:

A Discussion about Dual Use Review and Oversight at Research Institutions

Report of a Meeting September 13-14, 2012.











Dual Use Research of Concern(DURC) With Pathogenic Microorganisms



- increase virulence
- increase agent transmissibility/dissemination/ persistence
- engineer resistance to countermeasures
- evasion of detection/diagnosis systems
- compromise host immunity and increase susceptibility
- alter host range and/or tissue tropism
- reconstitute eradicated or extinct agent
- de novo design of synthetic organisms with these traits

Synthetic Biology, Genome Editing and National Security: The Ultimate Dual-Use Technology for **Modification of Biological Systems?**



Statement for the Record

Worldwide Threat Assessment of the **US Intelligence Community**

Senate Select Committee on Intelligence



James R. Clapper

Director of National Intelligence

February 9, 2016

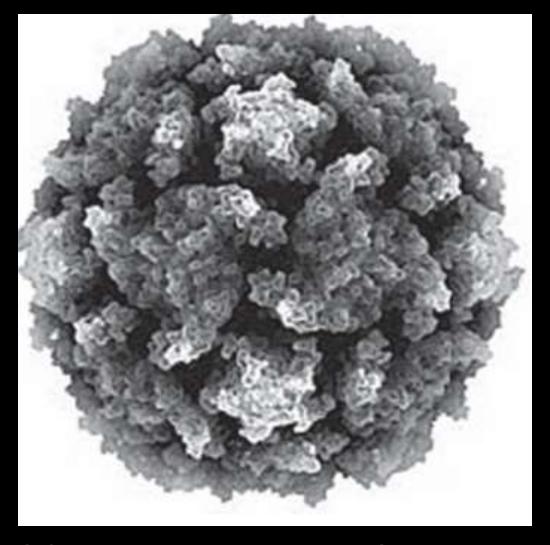


Technology Diffusion, Automation, **Simplification and Cost** Reduction



New Oversight Mechanisms and International **Harmonization**

C332,652; H492, 388; N98, 245; O131, 196 P7, 501; S2,340
(a.k.a. poliovirus)



ATTGACTGCAA(design specifications)

The Expanded Dimension of the 'Bio' Challenge



thinking beyond 'bio' as just infectious agents



- systems biology
 - targeted disruption of ANY body function
 - novel C and B threats



- synthetic biology
 - exploring biospace: designing new life forms
 - designer organisms to attack materials/infrastructure

Dual-Use Research of Concern (DURC): National Science Advisory Board for Biosecurity (NSABB)

- covers only US federally funded research
- corporate and philanthropic research not covered
- confined to research on select agents
- limited to 7 types of experiments (cf. Fink report 2004)
- most journals and universities lack stringent oversight review
- many academics lack training in translational science and risk stratification



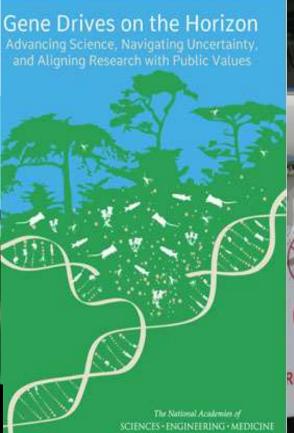
March 2018 valume 17 no.:

GENETICS



DRIVEN TO DESTRUCTION

Gene drive systems for controlling insect populations





Out of Sight: Out of Mind!

The Cocoon of Protection: How Quickly We Forget Past Epidemics and Their Toll

Reduced Investment in Public Health and Biosecurity:

A False Economic Gain

Comfort and Complacency: The Enemies of Vigilance and Preparedness









A NATIONAL BLUEPRINT FOR BIODEFENSE:

LEADERSHIP AND MAJOR REFORM

NEEDED TO OPTIMIZE EFFORTS

BIPARTISAN REPORT OF THE BLUE RIBBON STUDY PANEL ON BIODEFENSE

October 2015

Institutional Sponsors:



Hudson Institute - TERRORISM



BIODEFENSE

Building Robust Biosecurity Preparedness Capabilities

- major vulnerabilities exist across the full spectrum of biosecurity
 - pre-emptive detection and interdiction
 - rapid diagnosis at point-of-need
 - healthcare resources for mass casualty management
 - drug and vaccine coverage (spectrum, quantity, protracted manufacturing cycle)
 - outdated public health laws (national/international)
 - emergency control of media/commerce





"Is global health intended to improve population to health, or to be a diplomatic tool for countries to exert their soft power?

The securitization of global health is little more than fear mongering.
.....(and) justifies government violations of human rights in the name of health."

Andre Heller Perache Head of Programmes, MSF cited in Lancet 2017 389, 892

The Curse of Contemporary Governance: 'Quick Fixes' and the Retreat from Complexity

- society increasingly "cocooned" from complexity and risk
- pervasive and dangerous scientific illiteracy among legislative and policy makers about biosecurity
- "quick fixes": unidimensional, short term policies that do not address long term, multidimensional complexity
- public policy defined increasingly by length of legislative terms
- influence of media in shaping public policy priorities and potential compromise of operational preparedness



We ignore the link between health security and international security at our own peril.

BIII Gates

Co-Chair, Bill & Melinda Gates Foundation

Munich Security
Conference 2017



We need to build an arsenal of new weapons against disease – vaccines, drugs, and diagnostics.

ms€

BIII Gates

Co-Chair, Bill & Melinda Gates Foundation



Building Robust Defenses for Biosecurity

- governments must accord higher priority to 'biosecurity' as a integral component of national security and foreign policy
- (re)building a national and international infrastructure for the surveillance, diagnosis and containment of infectious diseases is fundamental to future protection against major instabilities triggered by infectious agents, whether of natural or malevolent origins

Biosecurity

one health: humans animals ecosystems urbanization, environmental sustainability and depletion of non-renewable resources

economic and political instabilities and escalating conflict risk

terrorism and international security

International Engagement, Commitment and Political Resolve



Biosecurity:

A Classic Complex System of Systems Challenge

global perspectives

• biological, socio-economic, and political ecosystems

Science and Technology Public
Health
and
Healthcare
Delivery

Intelligence,
Foreign Policy
and
Military
Strategies

- societal priorities and cost of biosecurity
- proactive preparedness
- conflicting political ideologies, intents and capabilities

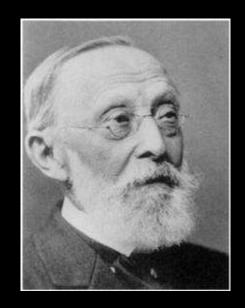
"Politics is the art of the possible, the calculated science of survival"

Prince Otto von Bismarck



"Survival owes little to the art of politics, but everything to the calculated application of science".

Professor Rudolph Virchow (in reply)



Slides available @ http://casi.asu.edu/

