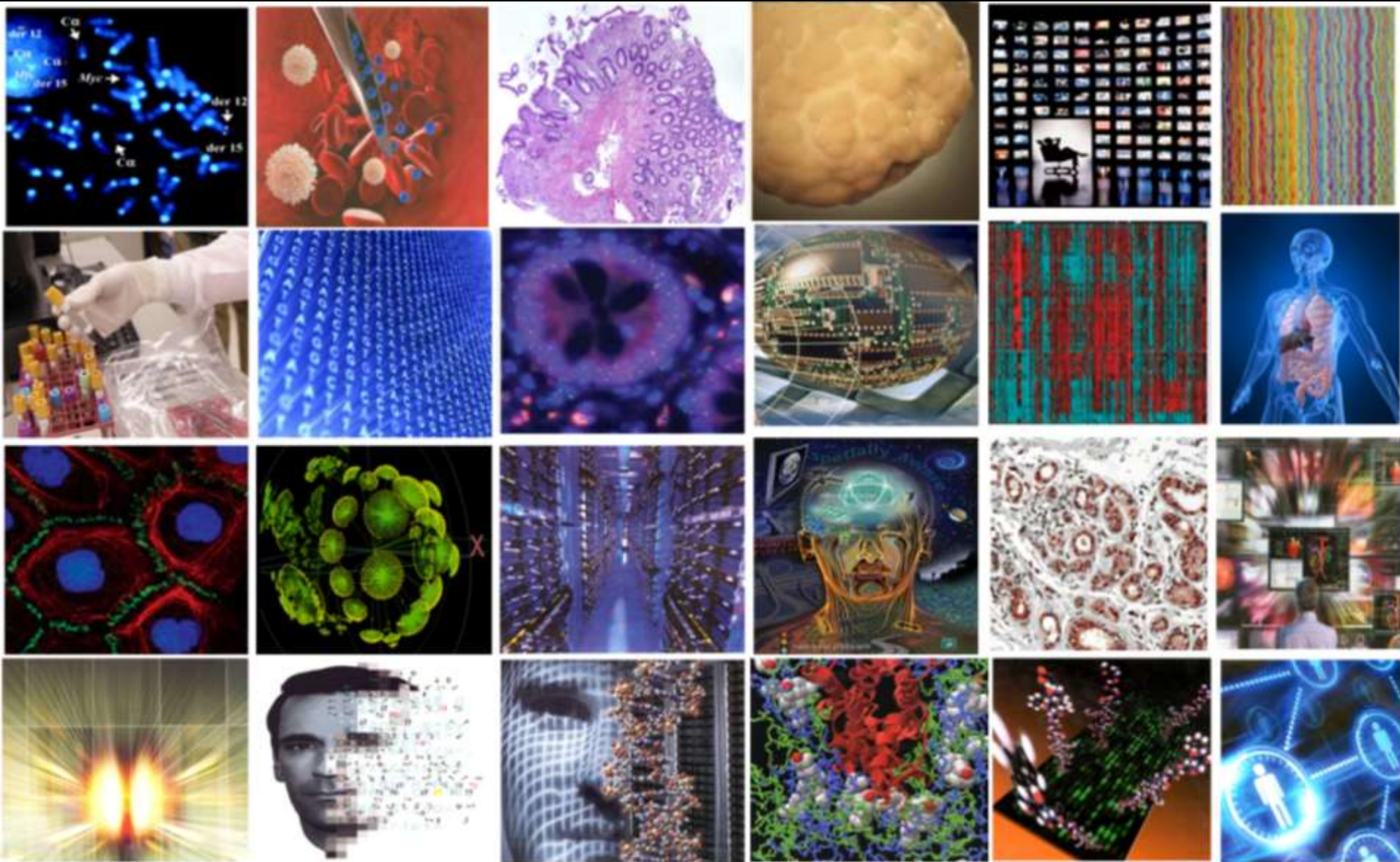


**The Acceleration, Convergence and
Globalization of Advanced Technologies:
Escalating Complexity, Disruptive Change and
New Networked Organizations**

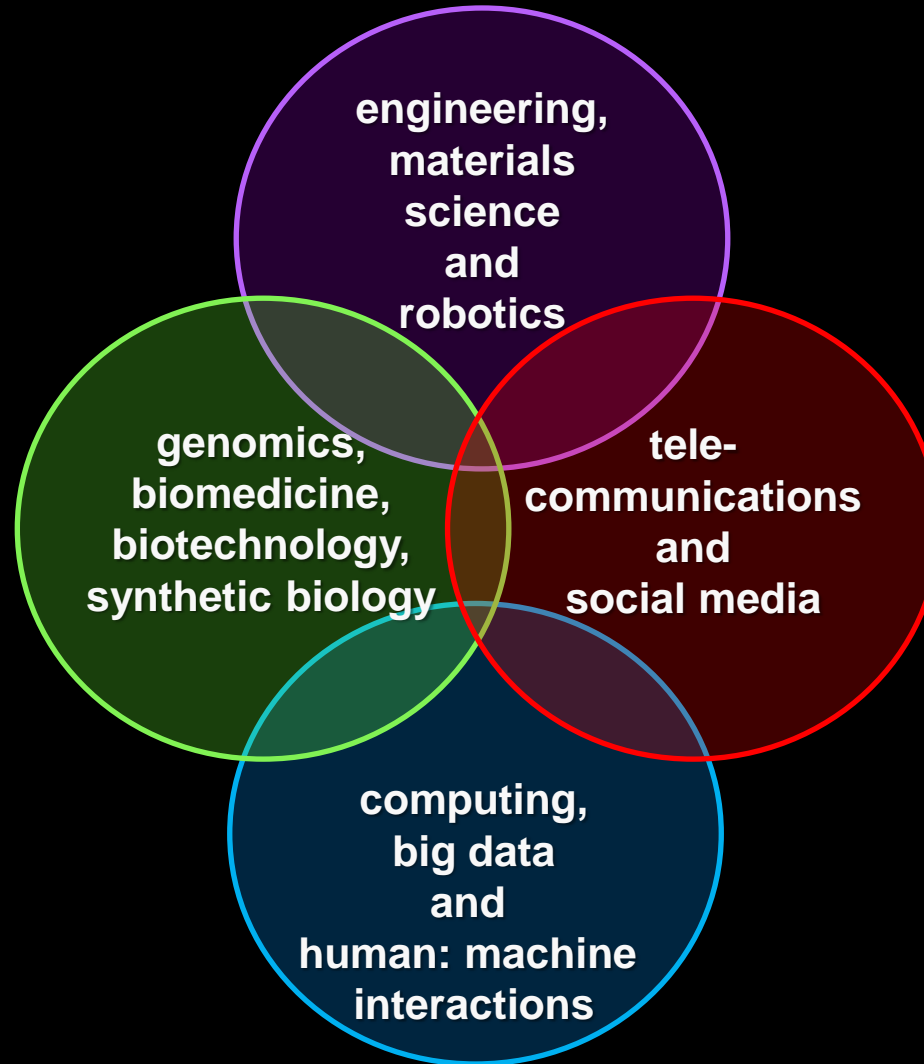
Dr. George Poste
Chief Scientist, Complex Adaptive Systems
and Del E. Webb Chair in Health Innovation
Arizona State University
480-727-8662 george.poste@asu.edu
www.casi.asu.edu

**Conference on Governance of Emerging Technologies:
Law, Policy and Ethics**
Wild Horse Pass Resort, Chandler, AZ.
21 May 2013


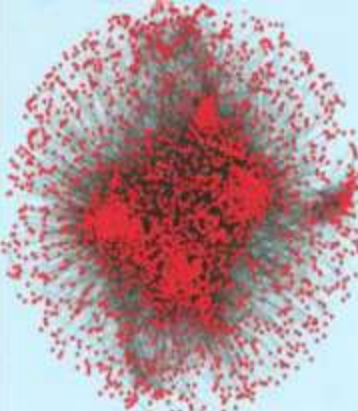
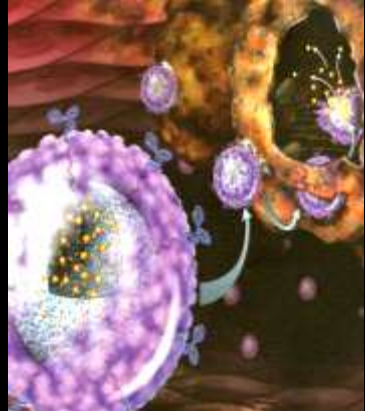
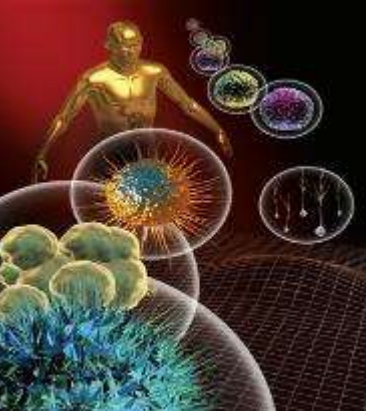






Slides available @ <http://casi.asu.edu/>

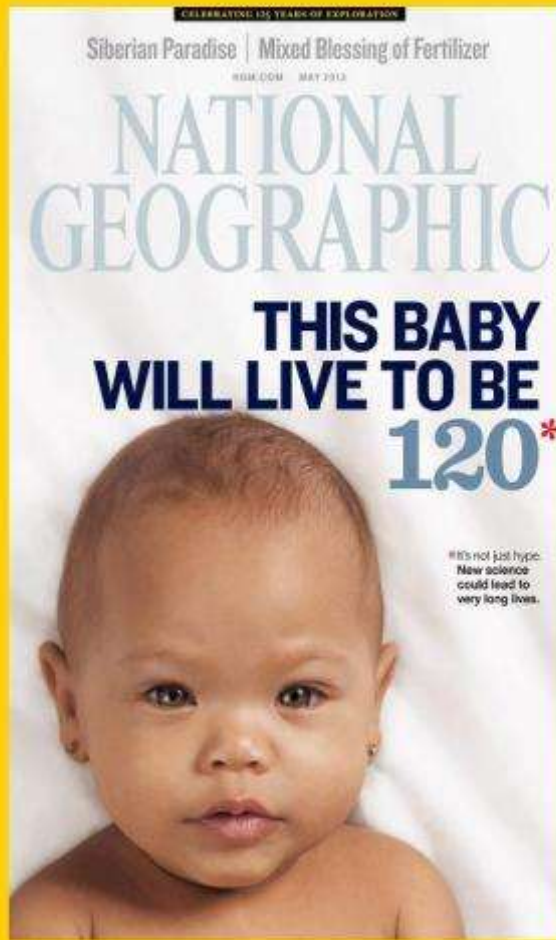
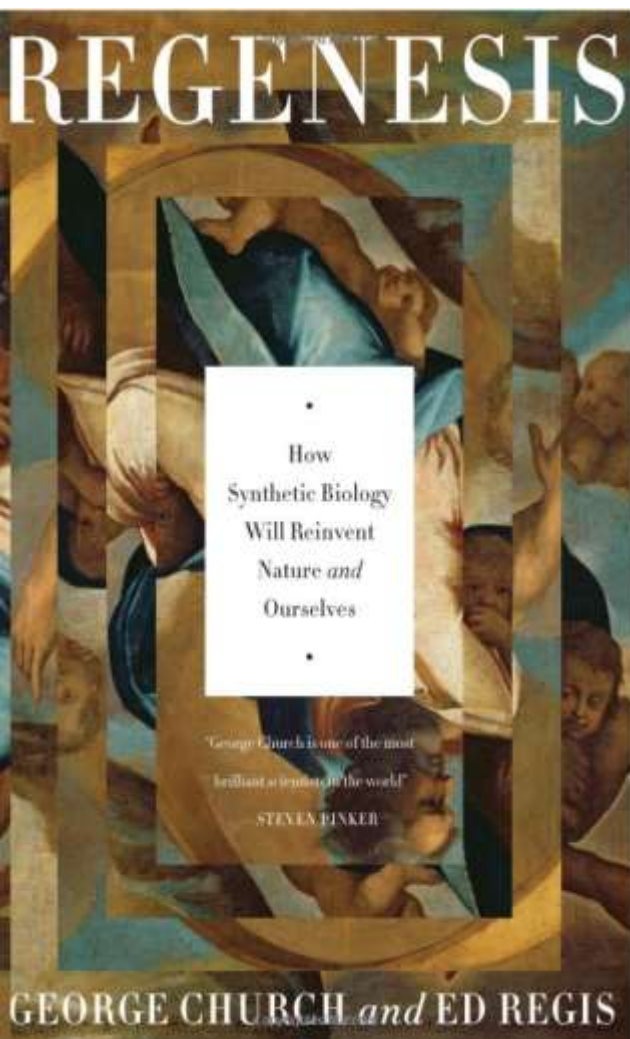


Technology Acceleration, Convergence and Disruption



Transcending Boundaries: Technology Convergence in Biomedicine

(Epi)Genomics and Precision Medicine	Systems and Synthetic Biology	Targeted Rx and Gene Controls	Regenerative Medicine	HPO
				
Bio-Enhancement	Bionic-Enhancement	Cognitive Enhancement	Genetic Enhancement	Microbiome Metagenomics
				

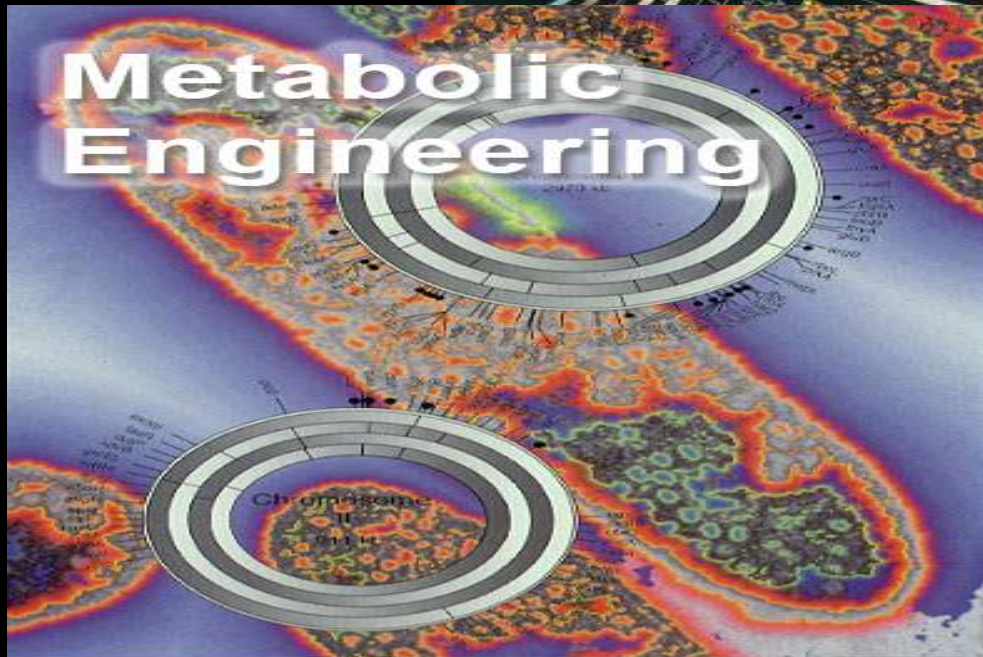
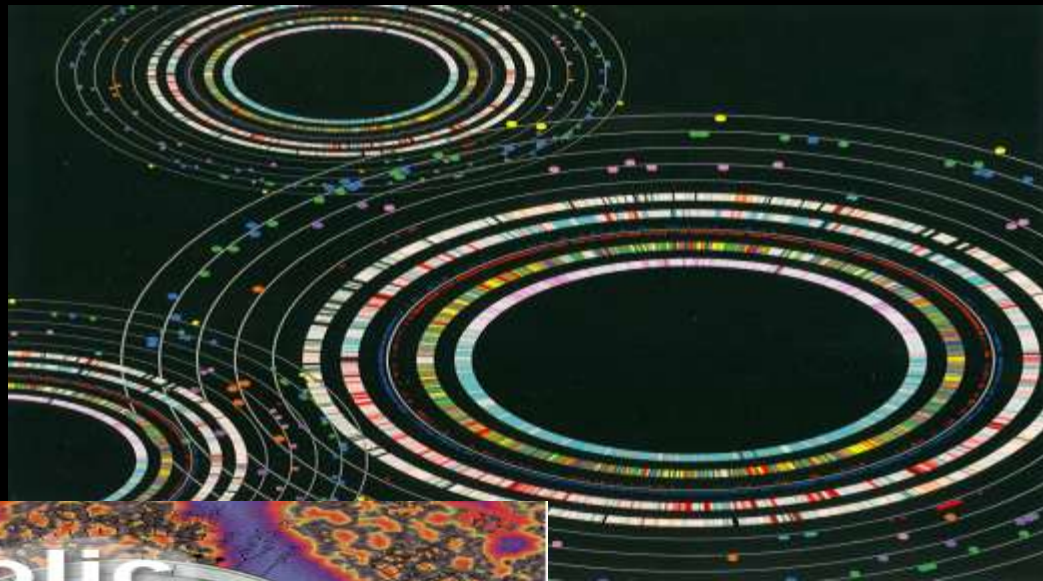


“Engineered Negligible Senescence”

Aubrey de Grey

Synthetic Biology: Engineering Novel Organisms with Novel Functions

**Programmable
Genomes**



**A New Industrial
Ecology and Novel
Biosyntheses**

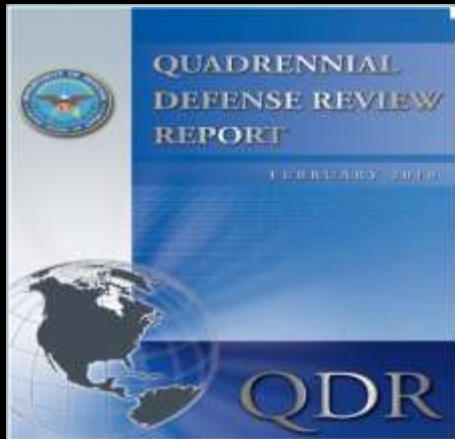
The BRAIN Initiative (2 April 2013)

Brain Research Through Advancing Innovative Neurotechnologies



New Technologies and National Security

**Net-Centric
Strategies**



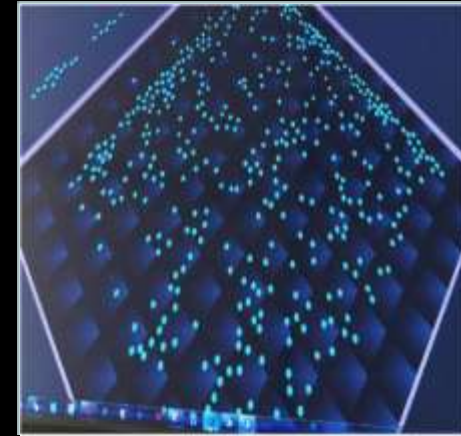
Advanced Avionics



Drones



Robot Swarms



Food Security



**Transportation
Security**



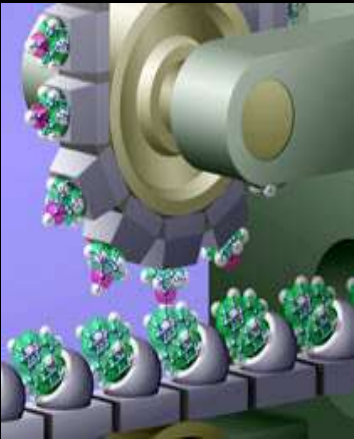
Cyber-Security



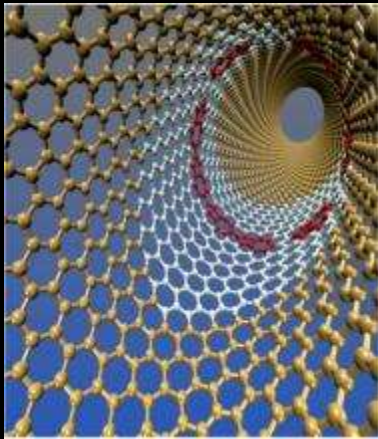
**Dual-Use
Technologies**

Sensor World

Molecular Foundries



Novel Materials



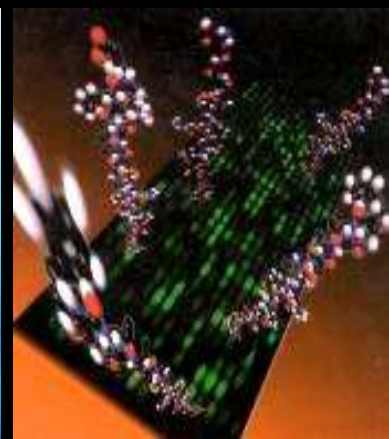
Micro-Devices



Ubiquitous Sensing



Reconfigurable Sensors



Ambient Intelligence



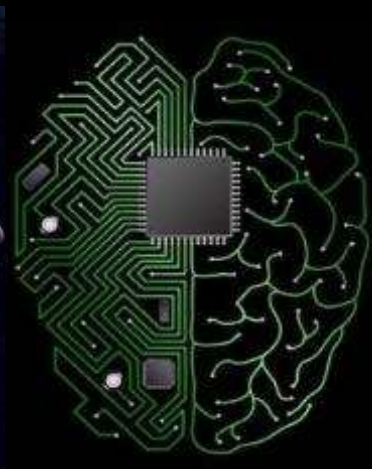
Digital Cultures



Cogint



Intelligent Machines



Competition and Espionage



Novel Materials



- flexible superfast electronics



- non-reflective coatings
- black body materials



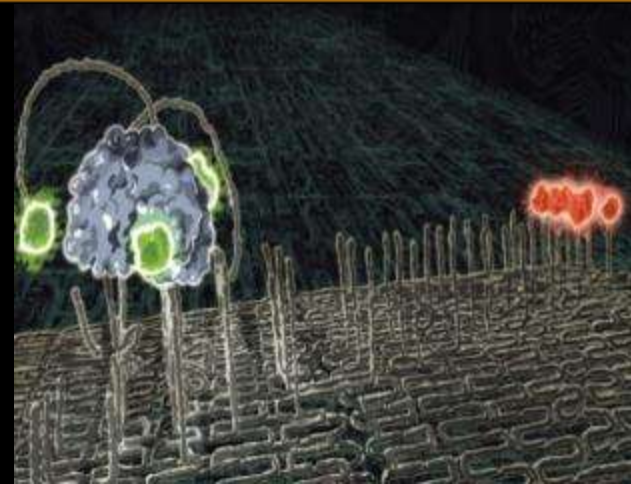
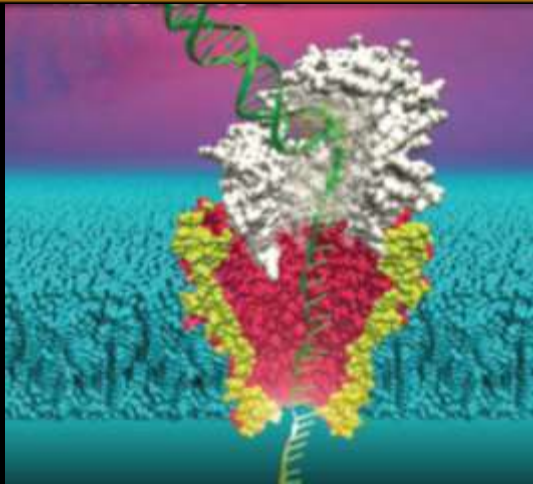
- metamaterials



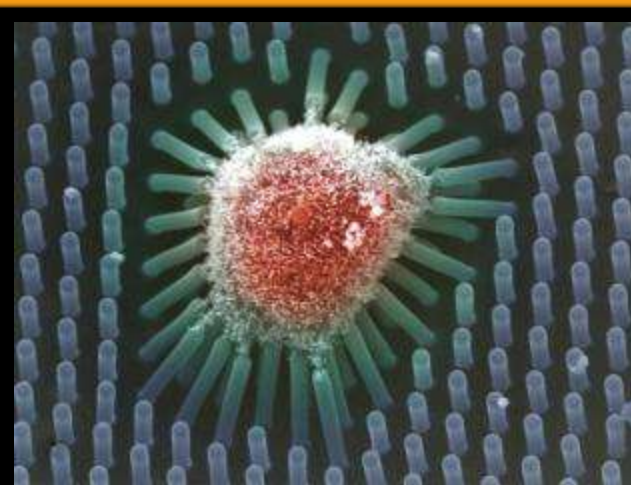
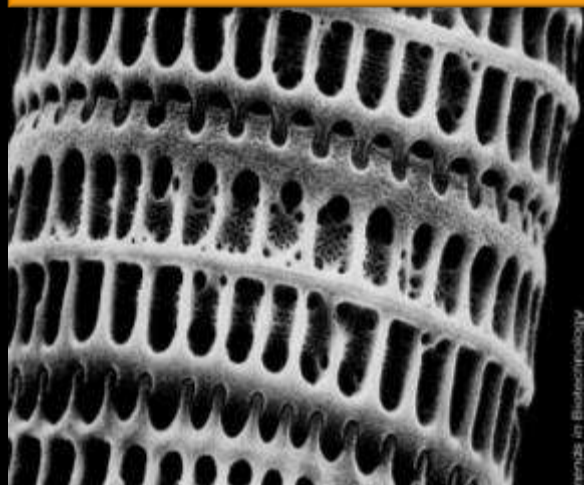
- switchable materials

Directed Molecular Assembly and Materials Science

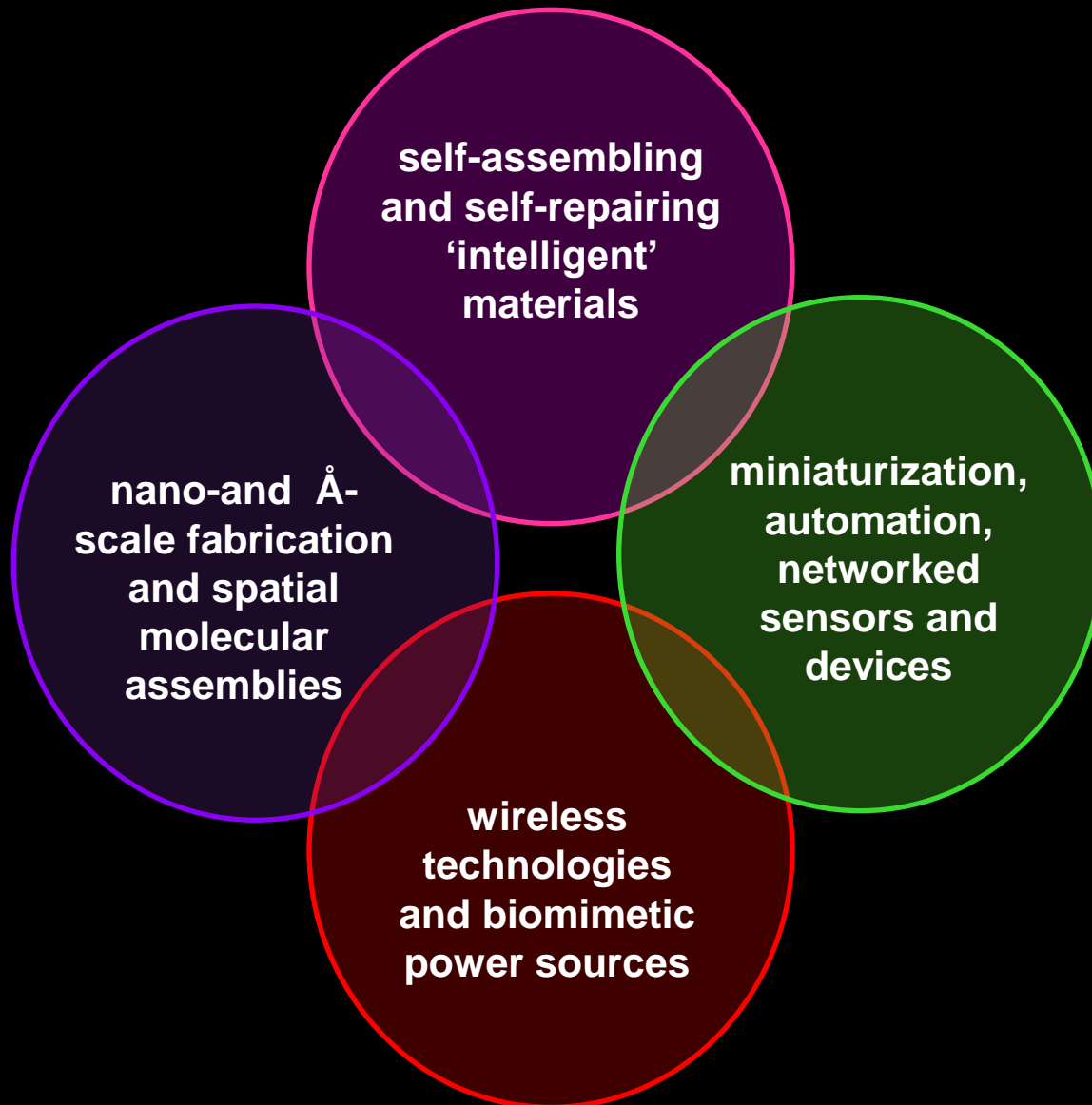
Sensors and Molecular Machines



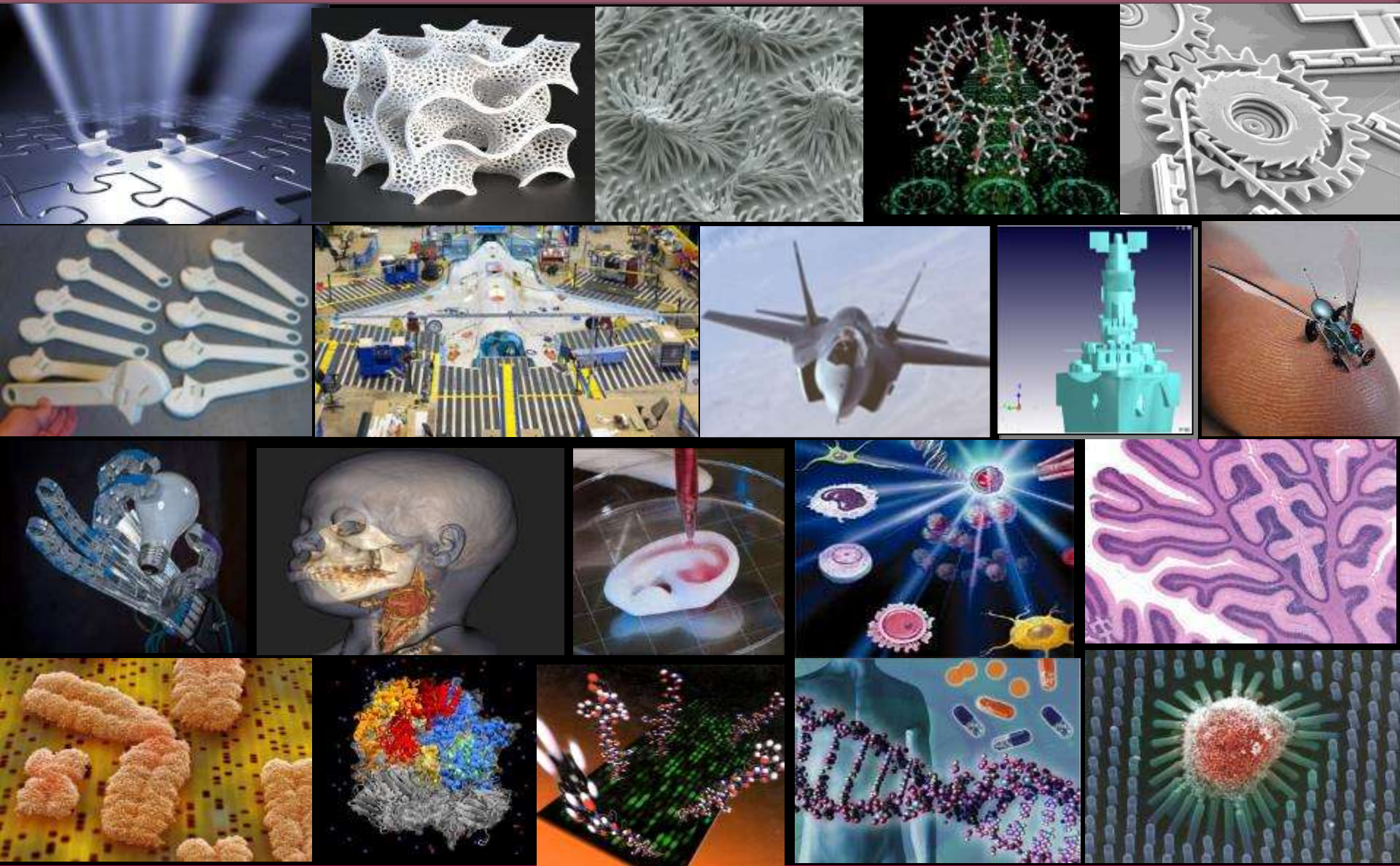
Biomimetic Design: Organic-Inorganic Hybrids



Sensor World:



Advanced Manufacturing Digital Programming of 3-D Fabrication and New Assembly Technologies



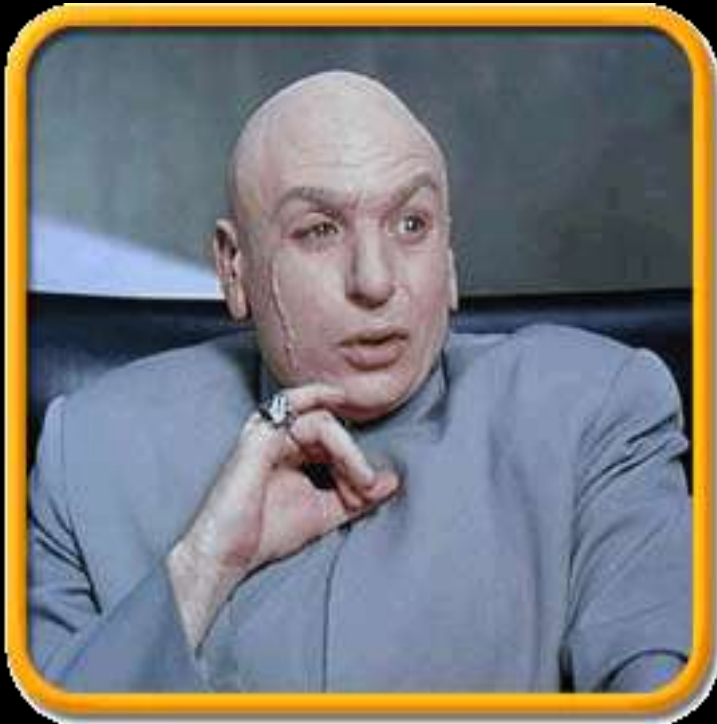
Robotics

4D Jobs: Dull, Dirty, Detailed or Dangerous



The Momentum for Transition to Autonomous Systems

Future Trajectory Trends and Threat Expansion

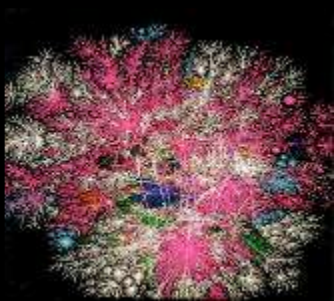


New 'Dual-Use' Technologies

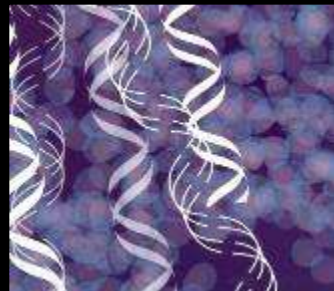
The Expanded Dimension of the 'Bio' Challenge



- **thinking beyond 'bio' as just infectious agents (bugs)**



- **systems biology**
 - **targeted disruption of ANY body function**
 - **novel C and B threats**



- **synthetic biology**
 - **exploring biospace: designing new life forms**
 - **designer organisms to attack materials/infrastructure**

Dual-Use Research of Concern (DURC)

Nature (2012) 482, 153

COMMENT

INFLUENZA Further explanation of the NSABB recommendations p.158



PRIMATE Imitation and social learning in apes p.160

HISTORY John Dee's weaving of scientific magic in the Elizabethan court p.160

CANINE WOLF Trade in whale 'quotas' may be insufficient protection p.162



Pathogenic H5N1 avian influenza has led to the culling of hundreds of millions of birds. A human-transmissible form could have much worse consequences.

Adaptations of avian flu virus are a cause for concern

Members of the US National Science Advisory Board for Biosecurity explain its recommendations on the communication of experimental work on H5N1 influenza.

Prepared by the American Association for the Advancement of Science
in conjunction with the Association of American Universities,
Association of Public and Land-grant Universities, and
the Federal Bureau of Investigation

Bridging Science and Security for Biological Research: A Discussion about Dual Use Review and Oversight at Research Institutions

Report of a Meeting September 13-14, 2012



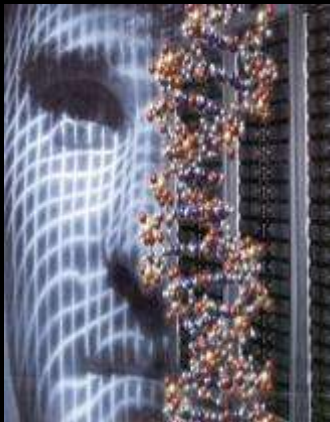
AAAS
ADVANCING SCIENCE. SERVING SOCIETY



ASSOCIATION OF
PUBLIC AND
LAND-GRANT
UNIVERSITIES

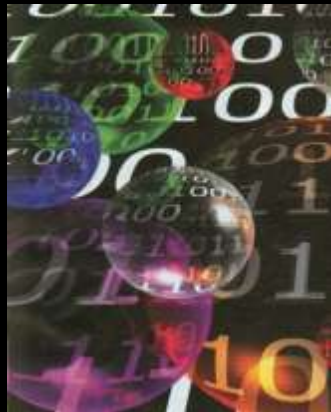
Accelerating Convergence: Conceptual, Technological, Informational and Commercial

**Biomedicine,
Biotechnology,
Synthetic
Biology**



“Bio-Space”

**Ubiquitous
Sensing/
Devices &
Social Networks**



**“Connected
Space”**

**Advanced
Computing
and Modeling**



**“Cyberspace”
and
“Simulation Space”**

**Neurosciences
and
Human-Machine
Interactions**



**“Cognitive
Space”**

**Disruptive
Technologies**



**“Competition
and
Opportunity
Space”**

**New Patterns of Technology Fusion,
Evolution and Adoption**

**New Knowledge
Networks**

**New
Participants**

**New Markets
and
Business Models**

The Evolution of Production

Agrarian



Industrial



Digital



Major Themes in Technological Innovation

- **automation**
- **miniaturization**
- **ubiquitous sensing/ambient intelligence**
- **networked connectivities and clouds**
- **massive parallelism**
- **big data and analytics**
- **co-evolution of human: machine relationships**
- **the digital infocosm**

The Internet of Things

Embedded Sensors, Image Recognition and Mobile Devices

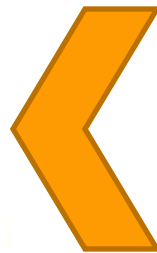
- **over 50% of 15 billion internet connections are “things”**
- **50 billion intermittent connections**
- **70 billion mobile app downloads**
- **rise of ‘virtual appliances’ and software/services for infrastructure and application workloads**
- **two thirds of new products now come with some electronic component with performance/tracking potential**



**“The fourth site of care
is going to be the Internet.”**

**George Halvorson
CEO, Kaiser Permanente
Statement at ONC 2012 Annual Meeting**

m.Health



**Real Time
Remote
Health
Monitoring
and
Chronic
Disease
Management**



**Lifestyle
and
Fitness**



**Information
for
Proactive
Health
Awareness
(Wellness)**

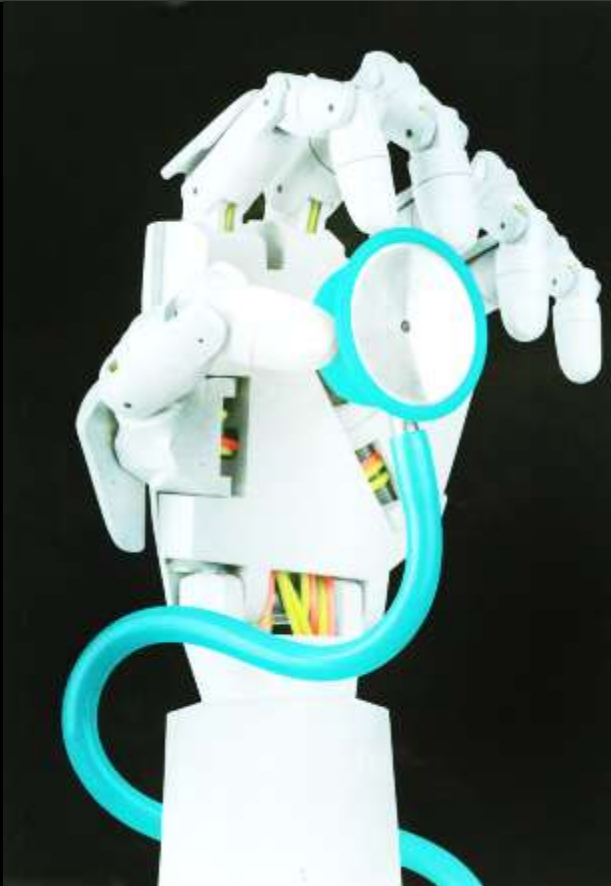
The Proliferation of Mobile Devices in Healthcare



Mobile Devices and Telemedicine



Robotics: Telemedicine and Home Healthcare



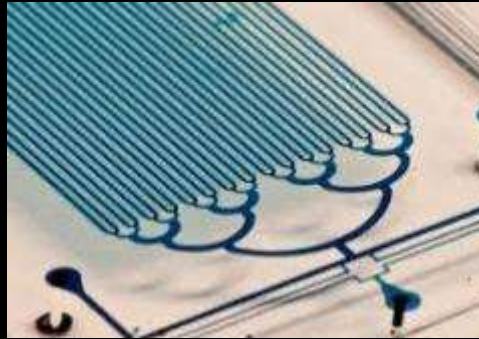
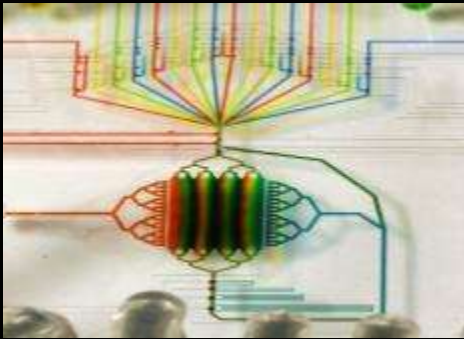
**RP-VITA Remote Presence Robot:
(iRobot Corp) FDA 510(k) clearance 1/24/13**



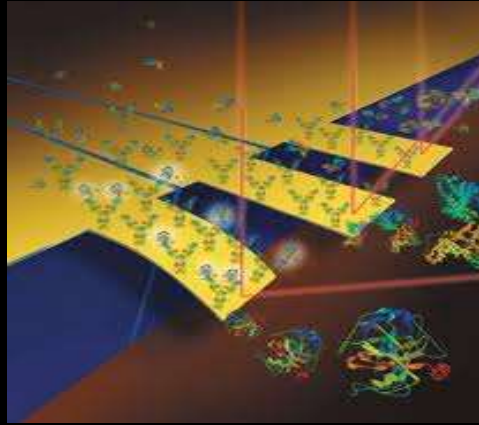
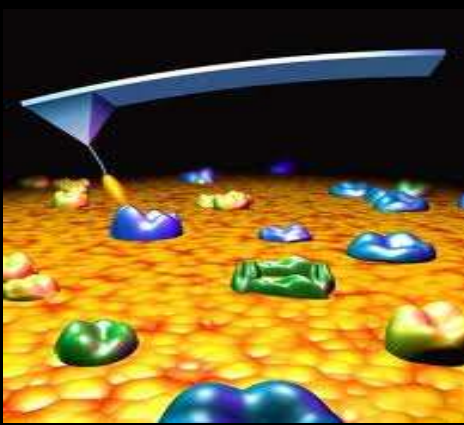
Geodemographic Information Systems (GIS): Real-Time, Front Line, Ground Zero Data from Field Sampling and Sentinels



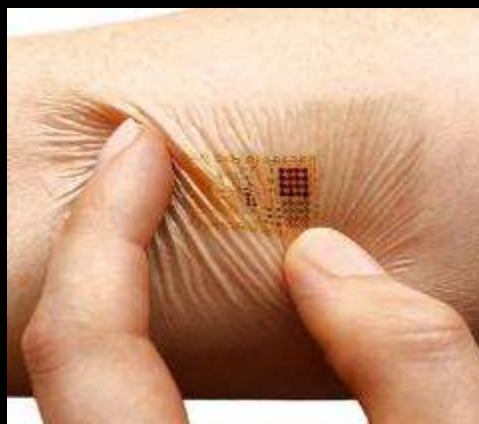
Miniaturization of Analytical Technologies



“Lab-on-a-Chip”

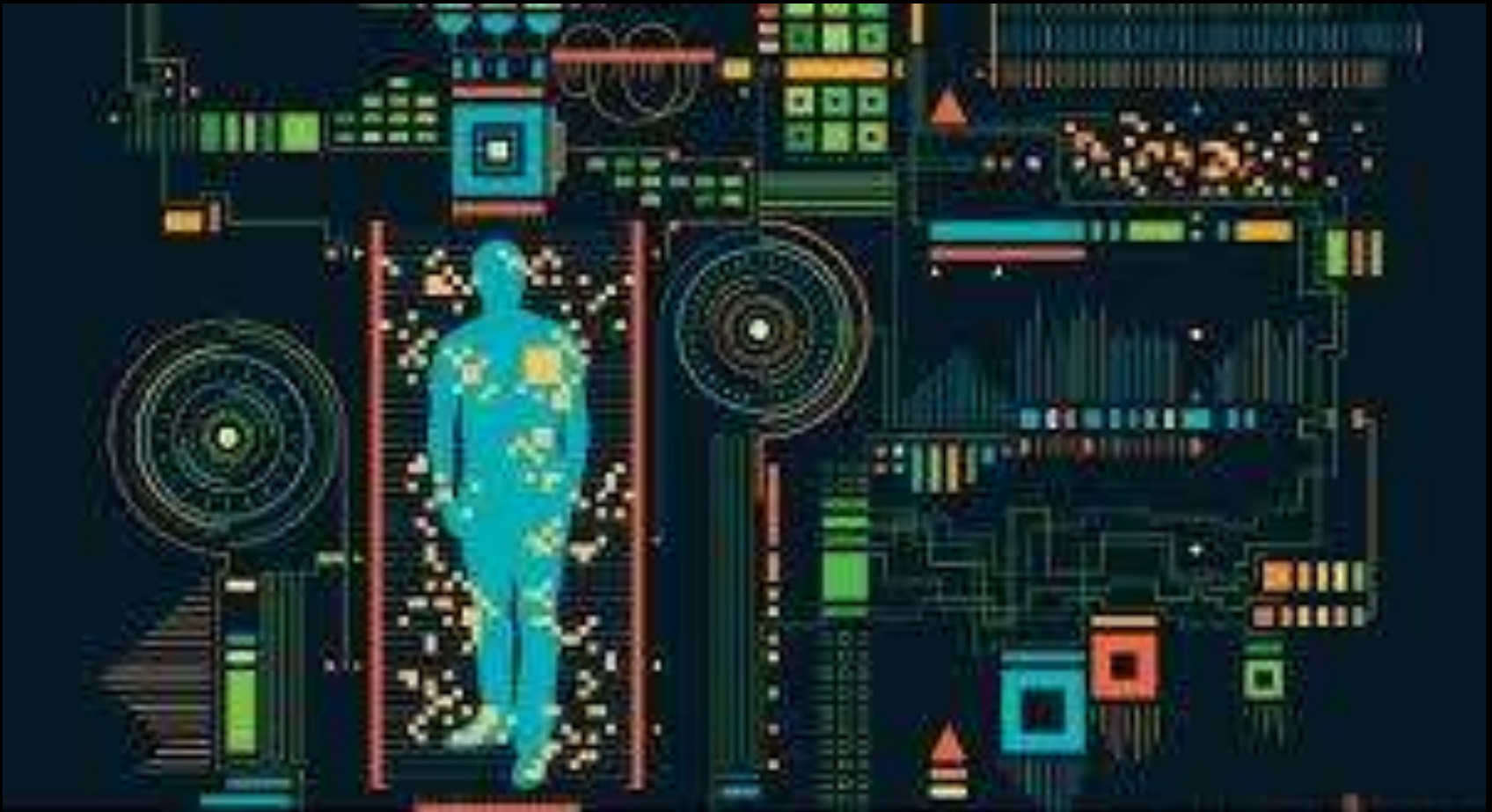


“Lab-on-a-Tip”



**“Lab-Always On”
and
“Lab-On-Me”**

The Measured (Quantified) Self: Real Time Biometrics of Health Status



Every Individual Becomes Their Own Control



- recruitment of 1 million participants
- from profiling every two years (Framingham) to daily monitoring
- longitudinal observational monitoring with every individual acting as own control
- large sample size and avoidance of selection bias
- 1.5% cohort = entire Framingham study (15,000 participants)

Gray Technologies: Independent But Monitored Living for Aging Populations



compliance



**cognitive
stimulation**



**Fujitsu's 'smart
walking stick'**

**Early Alert to
Clinical Deterioration**



**Use of
Appliances**

Mobile Devices, Sensors and Remote Health Status Monitoring: The Changing 'Care Space' and Improved Continuity in Care Provision

- from fixed, tethered, compartmentalized, provider-centric facilities
- to
- distributed- and virtual-architectures linking multiple providers, home, work and the internet

**expanded 'points-of-touch'
with the health systems**

**improved continuity
of care and
data integration**

- from reactive, incident-centric, poorly coordinated and sequential referrals and inefficient post-incident follow-up(s)

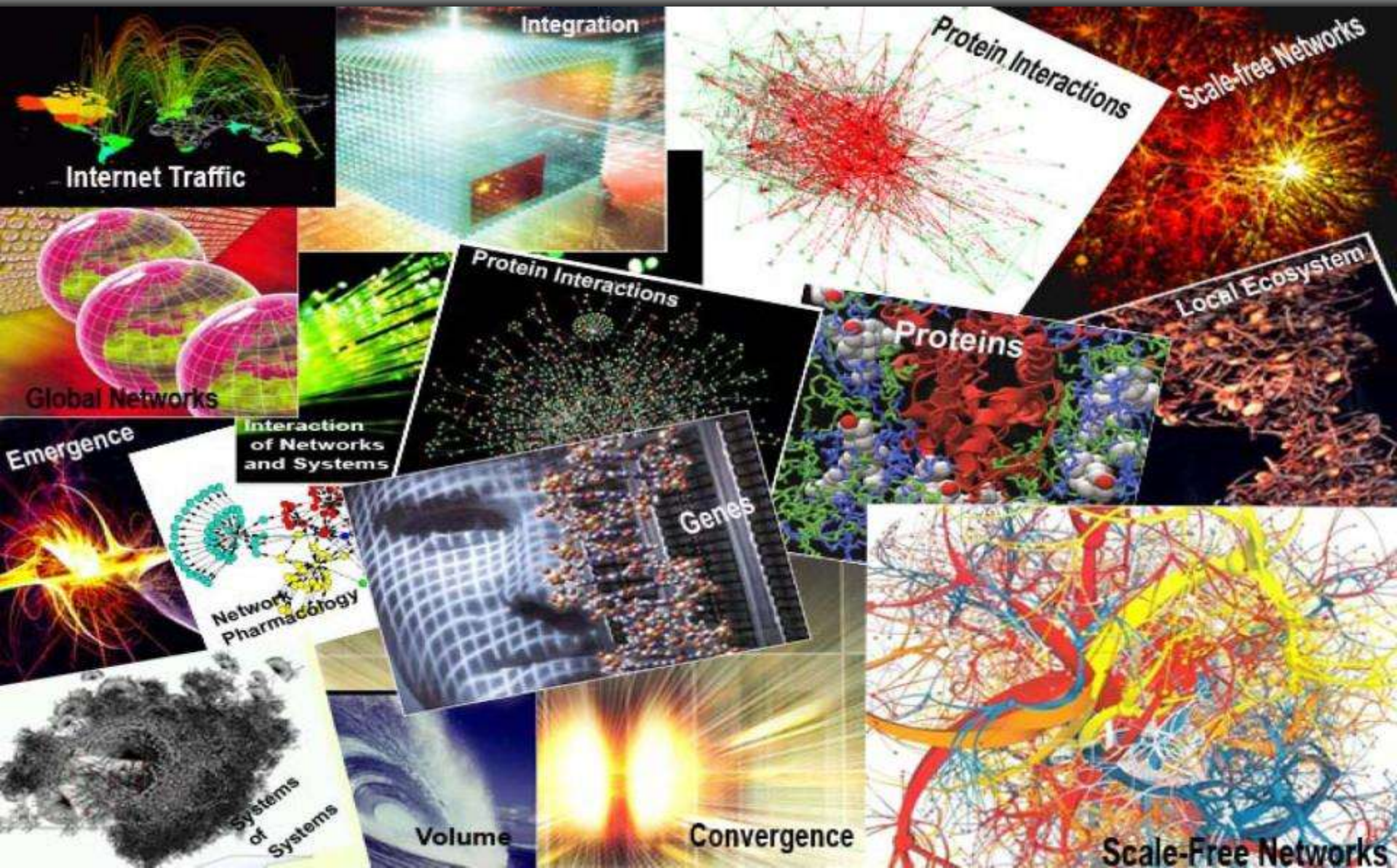
to

- pervasive, persistent monitoring of health status for pre-emptive risk mitigation, improved compliance and personal stewardship of health

Retail Healthcare: New Services and Value-Based Shopping for Healthcare



Data: The Fastest Growing Resource on Earth

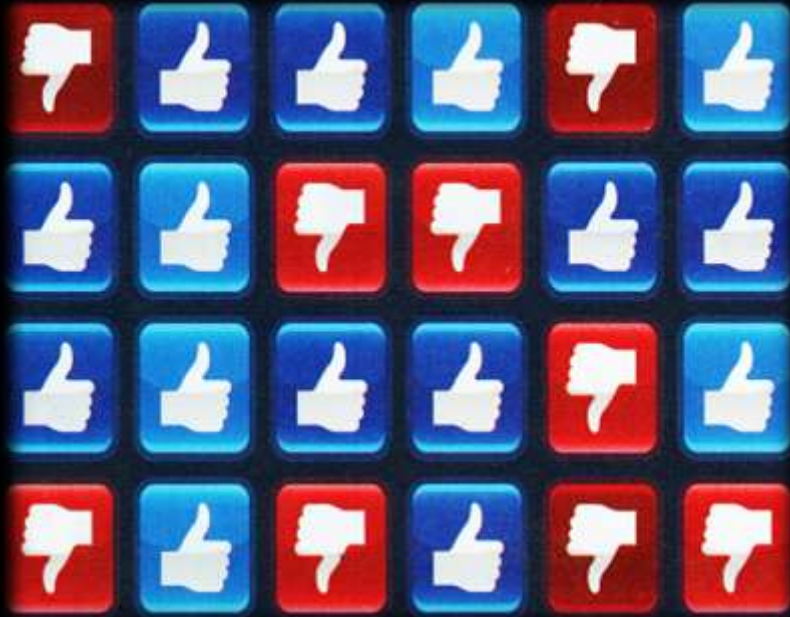


Ubiquitous Sensing: (Ambient Intelligence)

AORTA: Always On, Real Time Analytics

- **instant information: anything, anywhere, anytime**
- **the internet of things**
- **miniaturized sensors and a monitored world**
 - **infrastructure, agriculture, health, finance, ecosystems, security, military**
- **from deep blue to deep space to inner space**
- **“intelligent” adaptive sensor networks (swarms)**
- **global connectivity and network information architecture(s)**
- **large scale simulation and modeling capabilities**

Digital Traces

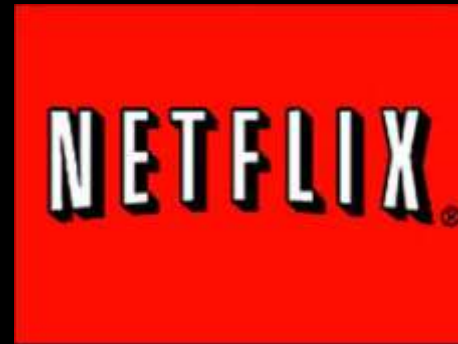
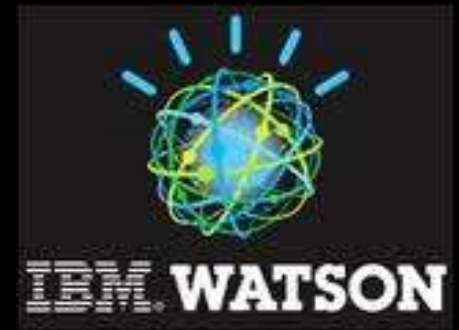
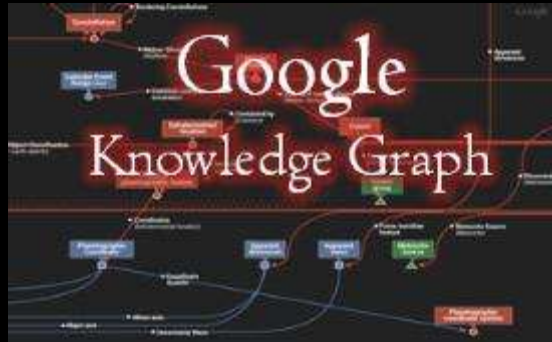


- every click you make
- every twitter feed you update
- every Facebook friend you add
- every Four Square location you log
- every cell phone call you transmit
- every time you use your credit card

Social Behavior Becomes Quantifiable

- **who knows why people do what they do?**
 - **the fact is that they do!**
- **these actions can now be traced and measured with unprecedented precision**
- **with sufficient data, the numbers reveal increasingly predictable behavior and individual risk patterns**
- **new business opportunities in multiple sectors including healthcare**
- **new ethical and legal issues regarding privacy and data security**

Natural Language Processing, 'Trained Systems' and Big Data Analytics





**NEXT
GENERATION
IDENTIFICATION**



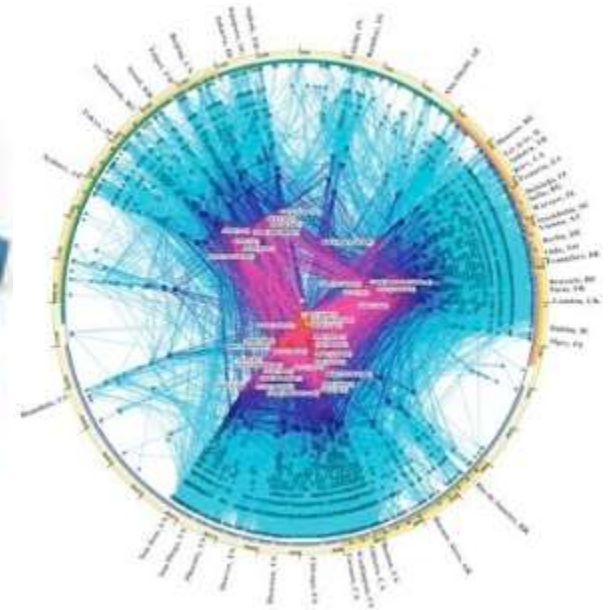
The Emergence of Big Data Changes the Questions That Can Be Asked



**Isolated
Data**



**Complex
Networked
Data**



**Complex
Computational
Data**

Big Data: Volume, Variety, Velocity, Veracity, Value



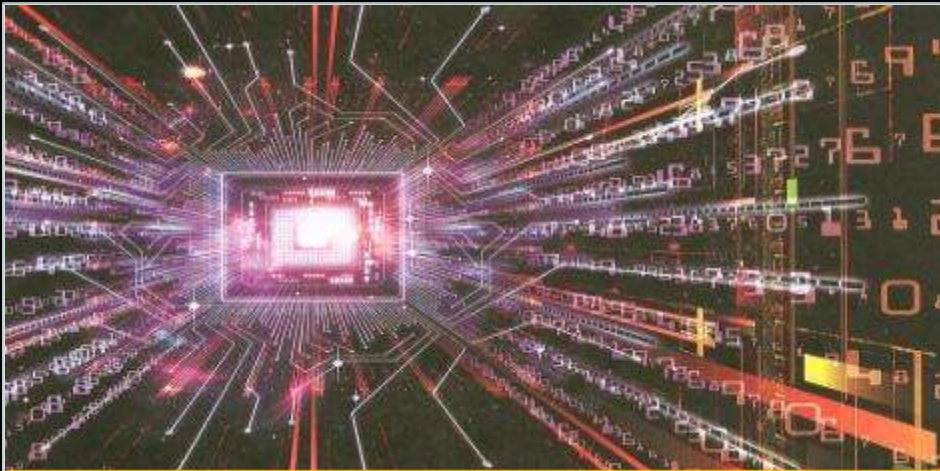
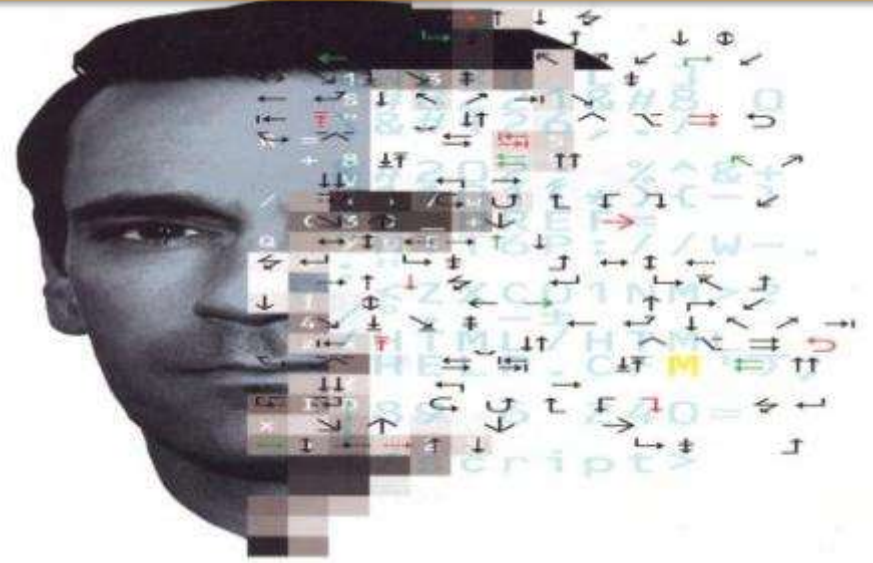
The Pending Zettabyte Era
1,000,000,000,000,000,000,000

The Increasing Complexity of Informed Decision Making

Data Deluge



Cognitive Bandwidth Limits

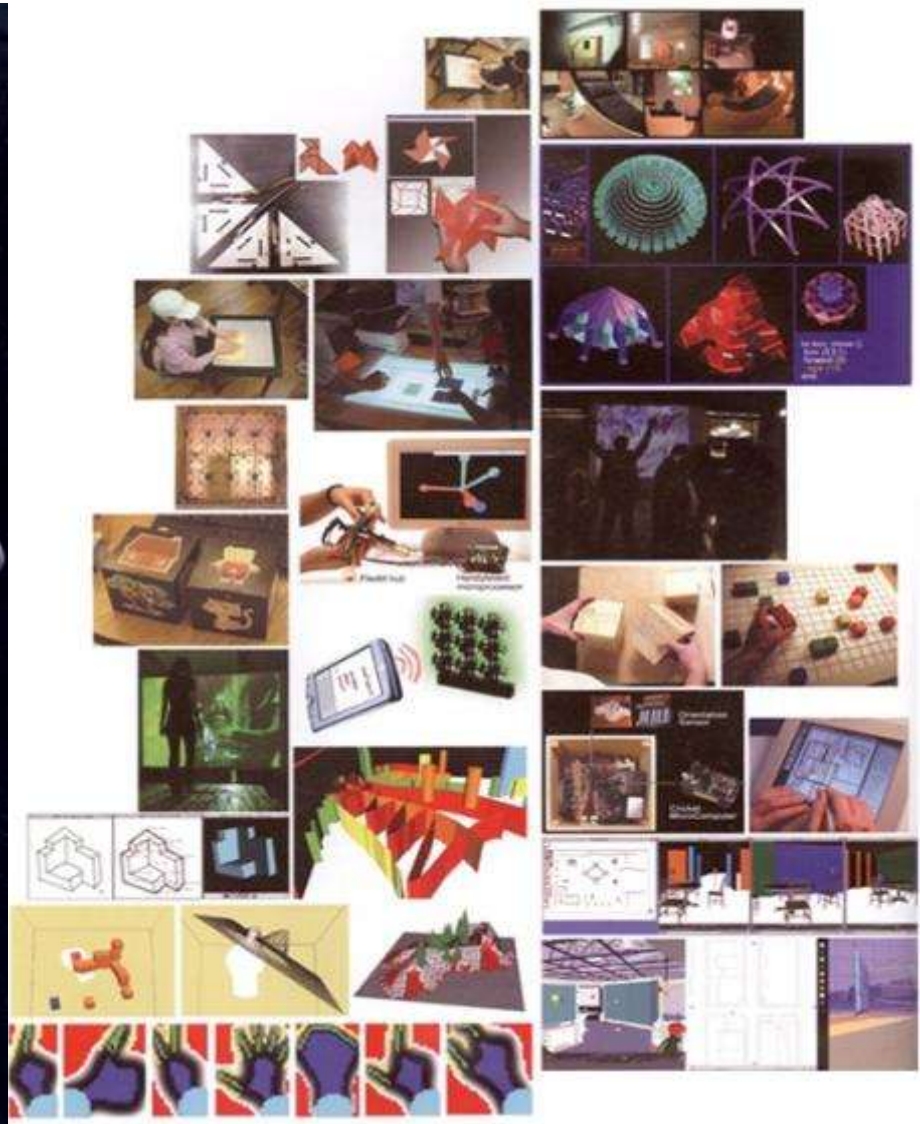


Automated Analytics and Decision Support

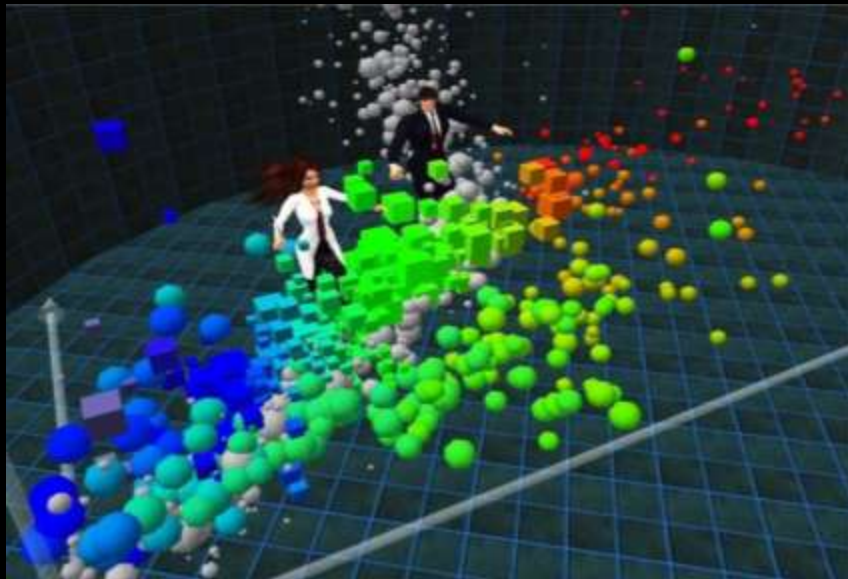


Facile Formats for Actionable Decisions

Cognitive Biology, Customized Data Formats and Visualization for Improved Decision-Making



Computing Systems and Interactive Displays: From Defense to Gaming to Interactive Dynamics for R&D and Business Processes



Pervasive Computing: The Next Major Transition?



Does Anyone Read Printed Journals Anymore?

PHILOSOPHICAL
TRANSACTIONS:
GIVING SOME
ACCOMPT
OF THE PRESENT
Undertakings, Studies, and Labours
OF THE
INGENIOUS
IN MANY
CONSIDERABLE PARTS
OF THE
WORLD

Vol I.

For Anno 1665, and 1666.

In the SAVOY,
Printed by T. N. for John Martyn at the Bell, a little with-
out Temple-Bar, and James Allestry in Duck-Lane,
Printers to the Royal Society.

nature

THE INTERNATIONAL WEEKLY JOURNAL OF SCIENCE

The transformation of scientific publishing PAGE 425

A NEW PAGE

Open Data Systems and Crowd Sourcing in Biomedical R&D



CANCERCOMMONS

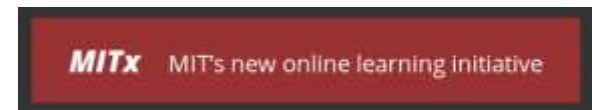


OPENCOMMONS





Education Program
for Gifted Youth



The Pending Era of Cognitive Computing Systems: Overcoming the “Bandwidth” Limits of Human Individuals



- limits to our expertise
- limits to our multi-dimensionality
- limits to our sensory systems
- limits to our experiences and perceptions
- limits to our objective decision-making

Touch the Future: Computing Platforms as Socio-Biological Systems



- **modification of social patterns**
- **modification of cognitive structures**
- **memes as selection agents**
- **“the brain(s) in the cloud”**

A cartoon illustration by Sharis. On the left, a small figure representing a professor is writing on a large blackboard. The blackboard is filled with complex, handwritten mathematical formulas, including terms like R , V , P , N , and various subscripts and superscripts. On the right, a larger figure representing a student, wearing glasses and a suit, stands with his hands in his pockets, looking at the blackboard. The signature 'sharis' is written in the bottom left corner.

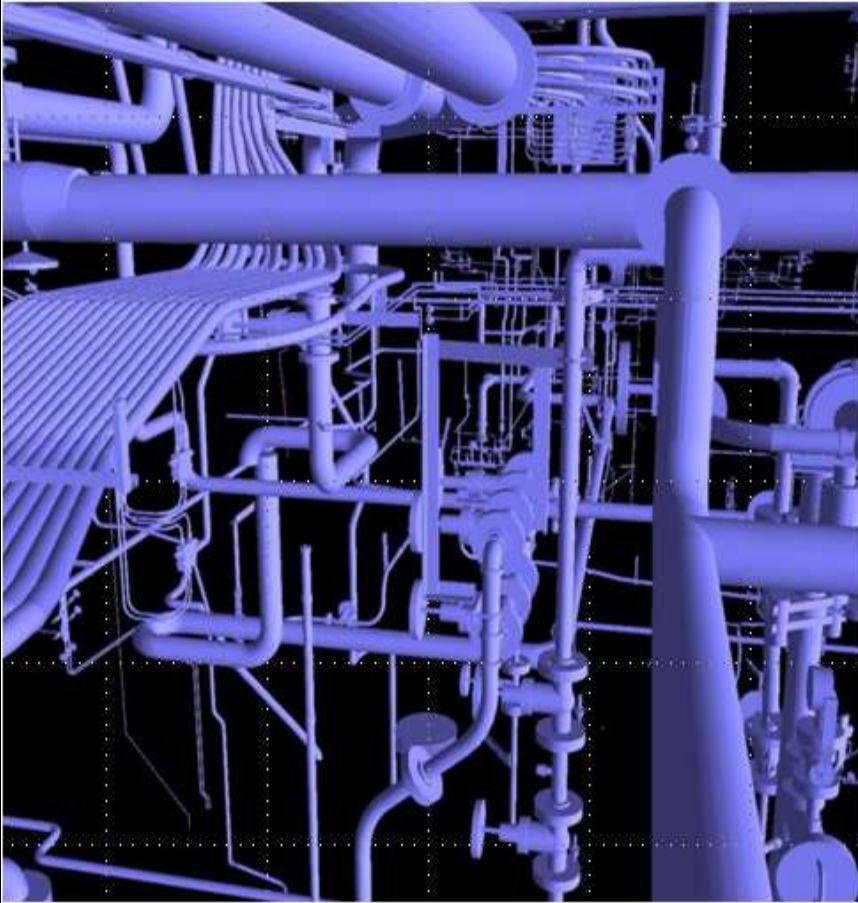
Computer, Explain It To Me Again

- **exponential growth of big datasets and multi-dimensional datasets**
- **bumping up against our conceptual and cognitive constraints (limits?)**
- **computational theorems, discoveries and explanations that transcend our interpretive capacities**
- **neuromorphic computing: learned tasks and improvements without explicit programming**
- **our last invention? (Jack Good and Alan Turing)**
 - **creation of machines able to develop ever more intelligent machines**

Cyberinfrastructure for High Performance Computing (HPC) and Cloud Computing (CC) for Large Scale Datasets



Not All Digital Pipes are Created Equal



“Digital Darwinism”

- **a pending digital divide**
 - **growing imbalance between different end user populations and their ability to embrace data scale and complexity**
 - **institutions unable to access and analyze large data sets will suffer ‘cognitive starvation’ and relegation to competitive irrelevance**
- **understanding the structure of information and its productive application/customization will emerge as a critical institutional competency**



**“This new world of data-centric computing
requires use to rethink, from the ground up,
how we build our computers
where we do our computations
how do we do our statistics and, ultimately,
how we do our science.”**

**Alexander S. Szalay (Johns Hopkins Univ.)
Computing in Science and Engineering, Nov. 2011 p. 34**

Computational- and Data-Enabled Science

**The Big Data Challenge:
Scale, Infrastructure, Personnel**

Bigger Data and Better Questions

Thinking More Deeply About Data and Knowledge Generation

The Science of the Use of Science



**“We certainly know how to produce scientific knowledge,
including knowledge relevant to policy options.
But where is our science
of the use of science?”**

**Ken Prewitt
Vice-President, Global Initiatives
Columbia University
cited in Lancet (2010) 376, 500**

Global Networks, Connectivities and Interdependencies

Shared Environment



Shared Resources



Shared Economy



Shared Networks



Living With Escalating Complexity and Systems We Don't Understand

**Reducing Decision Uncertainty and Risk in Increasingly
Interconnected Global Networks**

Mapping the Design and Dynamics of Complex Systems

**Understanding Complexity: A Dangerous Void in Seeking
Solutions to Global “Grand Challenge” Problems**

**“For most of us design is invisible until it fails”:
Bruce Mau. Massive Change. 2004**



Comprehension of Complex Systems Requires Holistic, Systems-Based Analyses

- **increasing evidence of dysfunctional nature of large organizational systems and institutions in addressing complexity**
- **energy**
- **environmental sustainability**
- **healthcare**
- **financial systems**
- **education**
- **national security**

**A MASSIVE AND DANGEROUS VOID IN
NATIONAL AND INTERNATIONAL GOVERNANCE**

The “Too World” and The Retreat from Complexity

- “too fast”
- “too complex”
- “too competitive”
- “too hard”
- “too long”
- “too risky”
- “too uncertain”
- “too unfair”

The Retreat from Complexity: Politics and Populism

- **quick wins and superficial fixes to meet public expectancy and media scrutiny**
- **limits of elected office define strategic horizons**
- **selling zero-risk (US) and precautionary principle paralysis (EC)**
- **ideological polarization and divisiveness**
- **the rise of the blame and victim culture**
- **reinforcement by media appetite for celebrity, controversy and conflict and anti-corporatism**

A JOURNEY TO THE ECONOMIC LANDSCAPE OF THE COMING DECADES

THE LIGHTS IN THE TUNNEL



AUTOMATION, ACCELERATING
TECHNOLOGY AND THE
ECONOMY OF THE FUTURE

MARTIN FORD

Advanced Manufacturing: Digital, Diversified, Distributed, Democratized

- **continued disruption and displacement of labor-intensive, low skill activities**
- **undermine current advantage of low cost, low-wage countries?**
- **reversal of out-sourcing trend or intensification via distributed manufacturing?**
- **distributed manufacturing services and reversal of urbanization driven by earlier labor-intensive industrialization?**

Emergence: The Cardinal Feature of Complex Systems

creative destruction

'Black Swans'

disruptive change

inflection points

tipping points

discontinuities

**critical
transitions**

fragility

dislocations

phase transitions

**new
attractors**

volatility

known unknowns and unknown unknowns



**“We overestimate what we know
and underestimate uncertainty,
by compressing the range of uncertain states.”**

**Nicholas Taleb
The Black Swan**

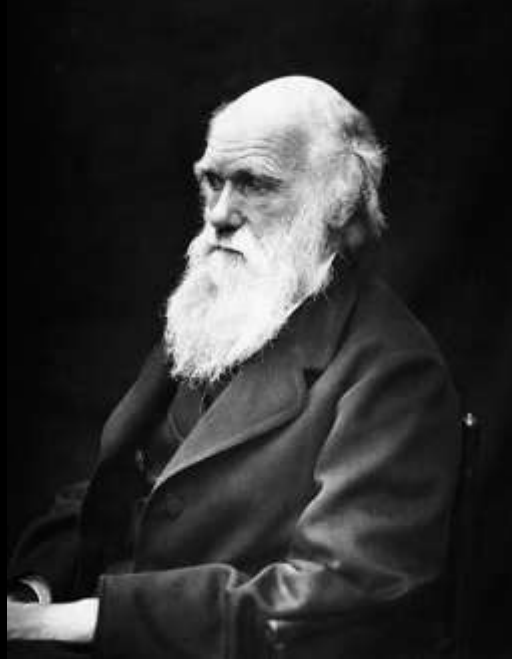
“Fitness, Competition and Selection”: An Enduring, Shared Conceptual Lineage

Adam Smith



**“The Invisible Hand”
(financial selection)**

Charles Darwin



**“Red in Tooth and Claw”
(natural selection)**

Joseph Schumpeter



**“Creative Destruction”
(innovation selection)**

Future Thinking for Thinking About the Future:

- how do we develop and apply new tools to understand complex systems?
 - scientific research
 - technological solutions
 - education and training
 - public policy, oversight and regulation
 - institutional organization



- what is possible?
- what is probable?
- what is preferable?
- what is preventable?

The Impact, Implications and Economic Value of Massive Digital Information Networks

ERIC SCHMIDT
JARED COHEN

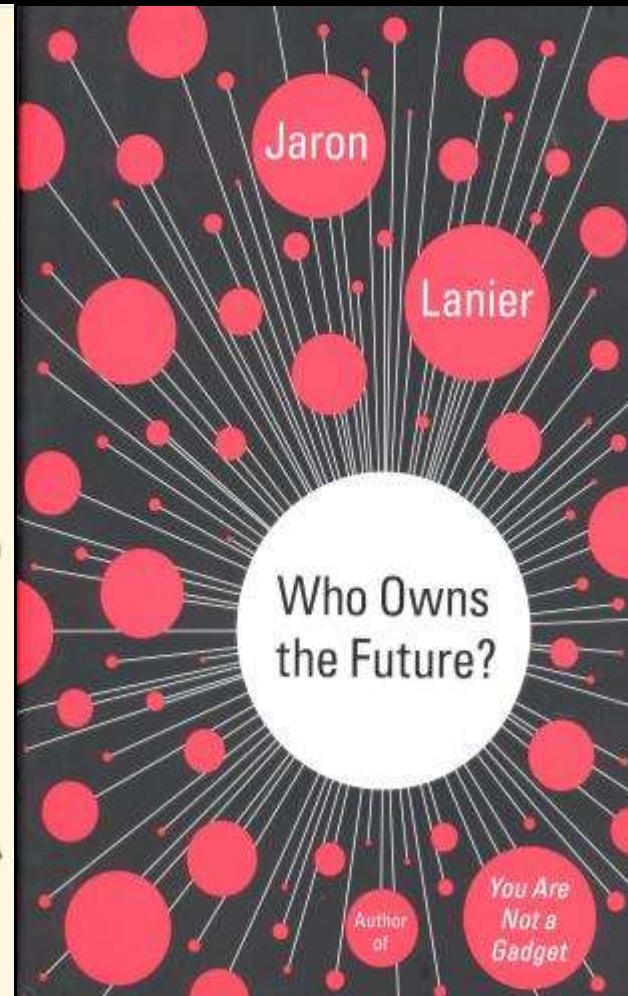
THE NEW
DIGITAL AGE

RESHAPING THE FUTURE
OF PEOPLE, NATIONS
AND BUSINESS

EVGENY MOROZOV

The Folly of Technological Solutionism

TO SAVE
EVERYTHING,
CLICK



Complicated Systems versus Complex Systems

Distributed Degrees of (Design) Freedom (DDOF)

Complicated Versus Complex Systems

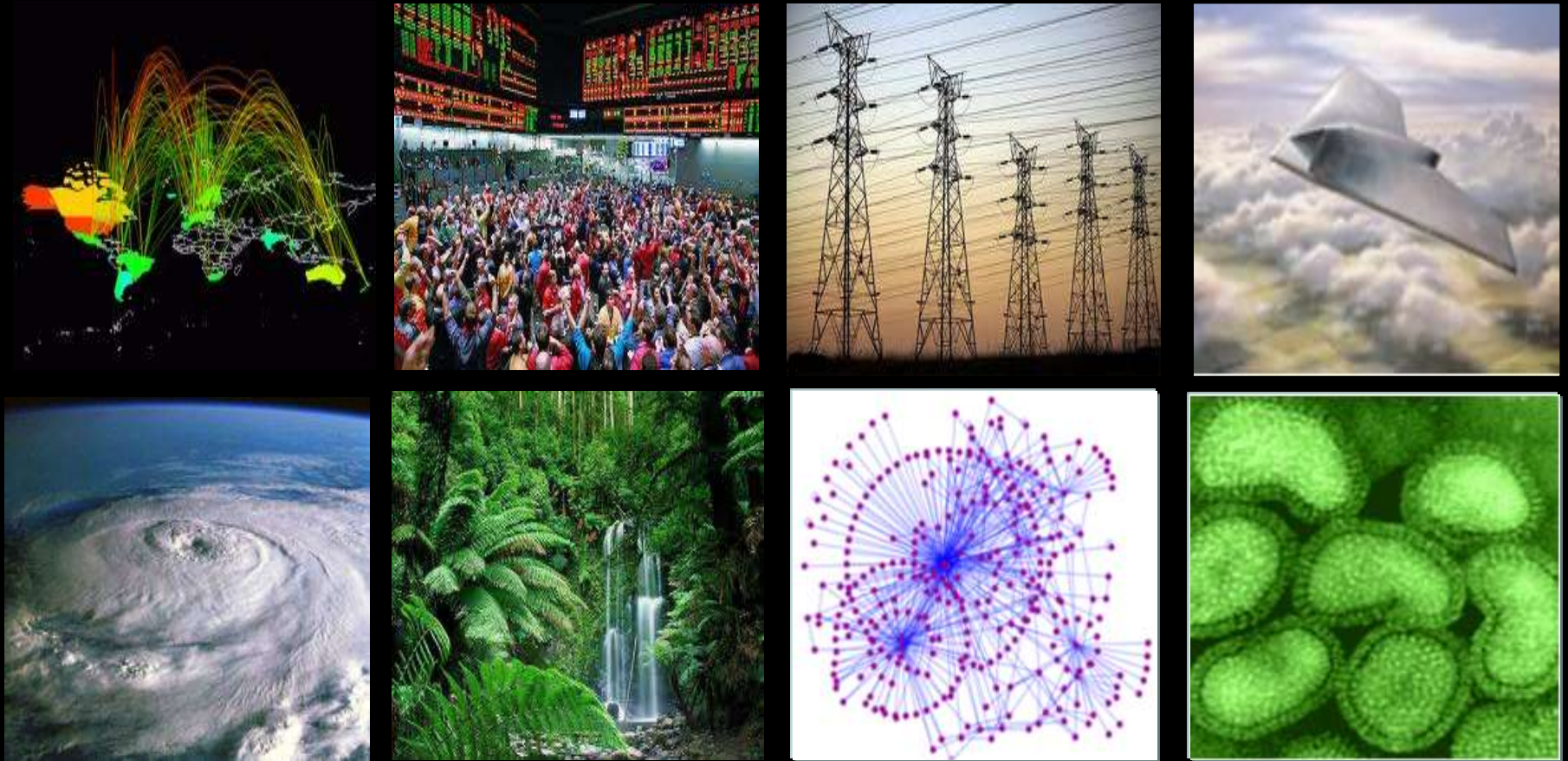
- **complicated systems (low DDOF)**
 - anthropogenic engineered systems
 - predictable performance of components, the assembled whole and their likely failure points
- **complex systems (increasing DDOF)**
 - anthropogenic and natural systems
 - more than the sum of their parts
 - levels of autonomous behavior: components, networks, system(s)
 - design of infinite-state systems
 - escalating challenge of predicting overall system behavior and state shifts (emergence) in ever more complex inter-connected networks

Complicated Systems (Low DDOF)



- **predictable performance of components, the assembled whole and likely failure points**

Complex Adaptive Systems: Increasing DDOF



- **graded levels of autonomous behavior (components, system)**
- **escalating challenge of predicting system behavior and state shifts**

Cyber-Attacks and Vulnerable Infrastructure: Compromising Critical Systems



MANDIANT

APT1

Exposing One of China's Cyber Espionage Units

Silos Subvert Solutions!



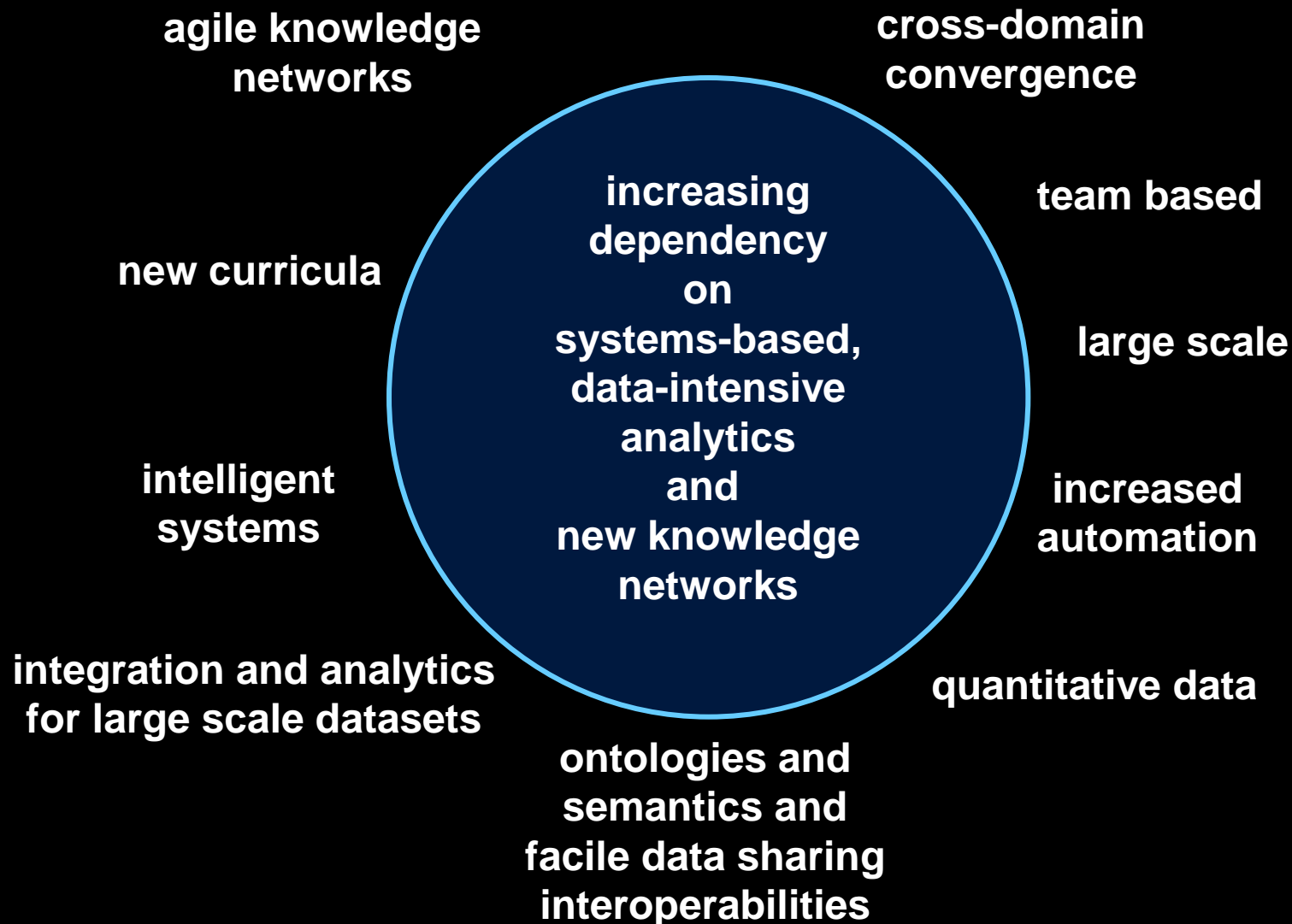
Silos of Expertise as Obstacles to Understanding Complex Systems

- **siloed organizations are typically reductionist and slow to recognize and evaluate systemic risk(s)**
- **reductionistic analytical methods and fragmented responsibilities for oversight and decision making predispose to hidden (undetected) risk(s)**
- **hidden risk(s) will eventually (inevitably?) be manifest as unanticipated events with unintended consequences**
- **comfort and complacency: the two most dangerous threats the proactive recognition of disruptive change**

Intrinsic Tensions in the Growing Dependency of the Academic Research Community on Data-Intensive Methods and the Rise of New Knowledge Networks



New Conceptual, Methodological and Organizational Frameworks for Data-Intensive Biomedical R&D



Technology Acceleration and Convergence

- **new patterns of disruptive intellectual fusion**
- **profound implications for education, research, business models, national security and public policy**
- **the siloed structure of current academic, industrial and governmental institutions is a major obstacle to assessment of the implications of the increased dependency on new trans-disciplinary, cross-sector networks and their accompanying complexity**

Complexity and Complex Systems

- **society is increasingly dependent on inter-connected networks of complex systems whose dynamic behavior and stability is poorly understood**
- **limitations in understanding complex systems, and increasingly stark inadequacies in current methods and institutions to design, monitor and direct these systems, renders society vulnerable to major disruptions**
- **technology convergence and acceleration, together with massive expansion in the volume, velocity and variety of data, will exacerbate these deficits and increase the probability of major disruptive events**

Comfort and Complacency (aka ‘Bread and Circuses’)

The Drivers of Strategic Surprise

- **society is increasingly remote from the drivers and implications of emerging technologies**
- **the pervasive scientific illiteracy among policy makers and socio-economic elites, political populism and short-term horizons in public policy and financial systems poses a pernicious and dangerous threat to the critical evaluation of the long-term consequences of new patterns of technological change**

Complex Systems and New Knowledge Networks

- **success in solving increasingly urgent global challenges in health, sustainability and security will require new analytical tools, organizational structures and knowledge networks to define the behavior of inter-connected complex systems**
- **integration of complexity science and decision theory will assume increasing importance in education and research, drive new business models and must become a key component of better informed public policy**

The Evolution of Scientific Enquiry: Robust Methods, Networked Knowledge and the Emergent Digital Infocosm



“Scientia potentia est”
(Knowledge is power)

**Experimental
Design**



“Nullius in verba”
(Take nobody’s word for it)

**Standards
and
Reproducibility**



“Omnis sarta est”
(Everything is connected)

**Mapping
Network
Dynamics**



0011010100110....
(Code is power)

**Design, Monitoring and
Control of Complex
Digital Networks**



**“Oh, God help us!
We’re in the hands of
engineers.”**

**Dr. Ian Malcolm
‘Chaotician’: Jurassic Park**

Slides Available: <http://casi.asu.edu/>

