

# **Molecular Medicine, New Dimensions in Laboratory Testing and the Looming Challenge of Big Data**

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**Keynote Address:**  
**G2 Intelligence Lab Institute 2014**  
**Inflection Point for Labs**  
**Washington, DC 17 October 2014**

# **The Imperative to Achieve Sustainability in Healthcare: Societal (Economic) and Individual (Wellness)**

**Balancing Infinite Demand Versus Finite Resources  
in an Era of Economic Constraint**

**More Effective Management of Chronic Disease  
in Aging Populations**

**Shift From a “Do More, Bill More” (FFS) Delivery of Care  
to Integrated Continuity of Care and Managing Individual Risk  
to Improve Outcomes and Control Cost**

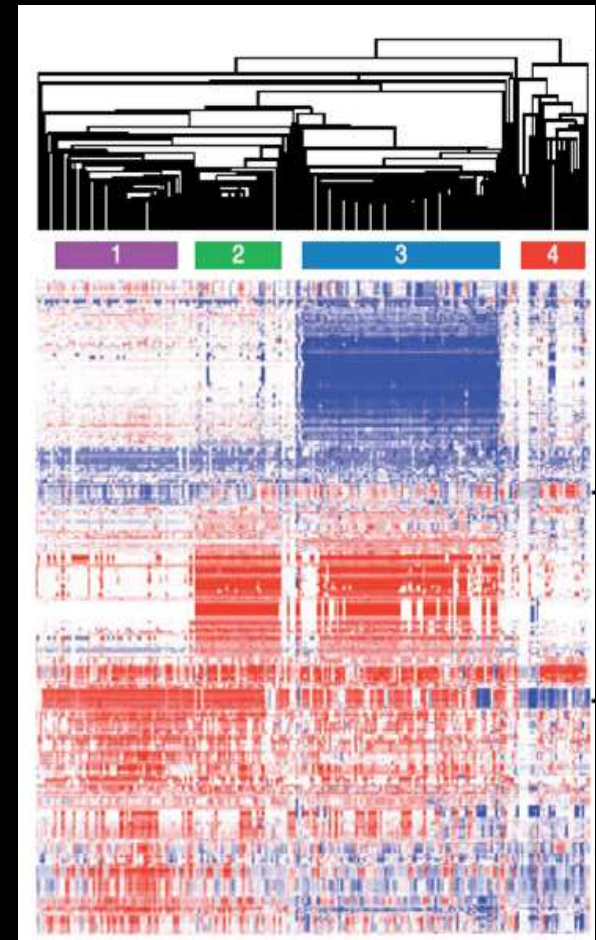
**Technology, Innovation and New Value Propositions**

**DE ASTROLOGIA**

This diagram illustrates the correspondence between the human body and astrology. The central figure is a male torso with internal organs exposed. Lines connect specific organs to labels indicating their associated astrological sign or constellation:

- Head:** Aries (labeled "Anas, abilis & fons leon")
- Chest/Lungs:** Gemini (labeled "Gemini abilis & fons leon"), Cancer (labeled "Cancer abilis & fons leon"), Leo (labeled "Leo fons leon")
- Stomach/Digestive Organs:** Virgo (labeled "Virgo fons leon"), Libra (labeled "Libra fons leon")
- Lower Body/Groin:** Scorpio (labeled "Scorpio fons leon")
- Feet:** Pisces (labeled "Pisces fons leon")
- Other Labels:** Sagittarius (labeled "Sagittarius fons leon"), Capricornus (labeled "Capricornus fons leon"), Aquarius (labeled "Aquarius fons leon")

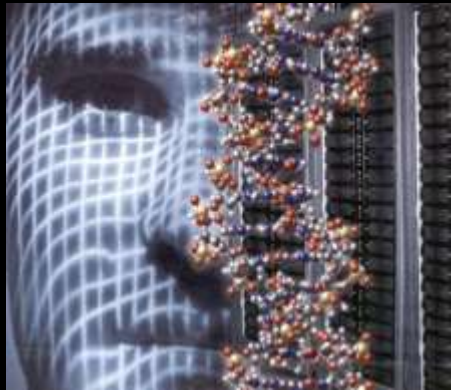
The diagram is signed "73" in the bottom right corner.



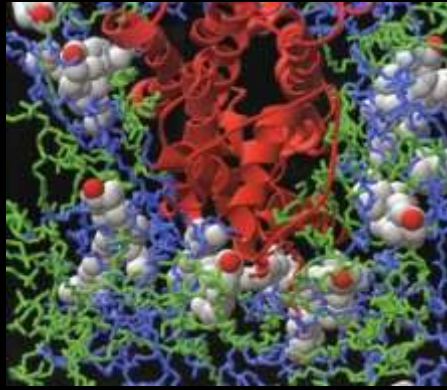


# Mapping The Molecular Signatures of Disease: The Intellectual Foundation of Rational Diagnosis and Treatment Selection

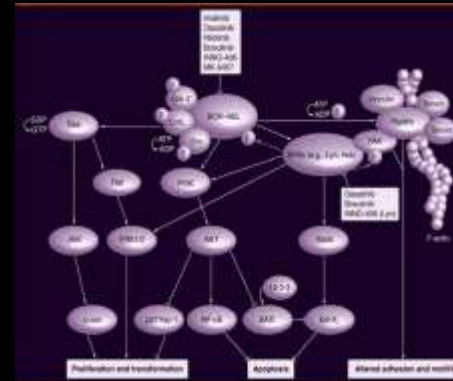
## Genomics



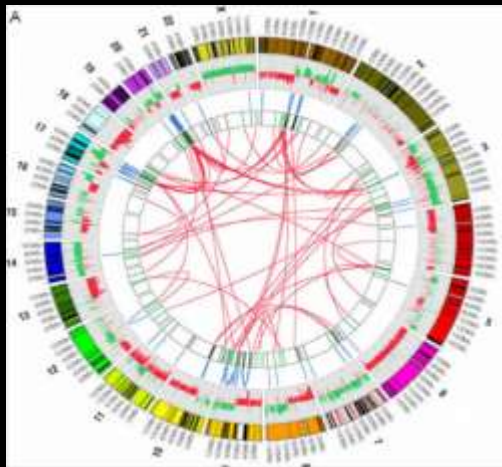
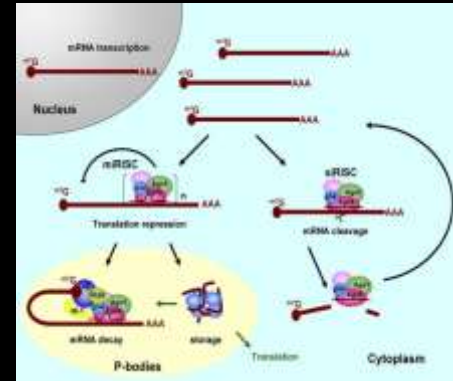
## Proteomics



## Molecular Pathways and Networks



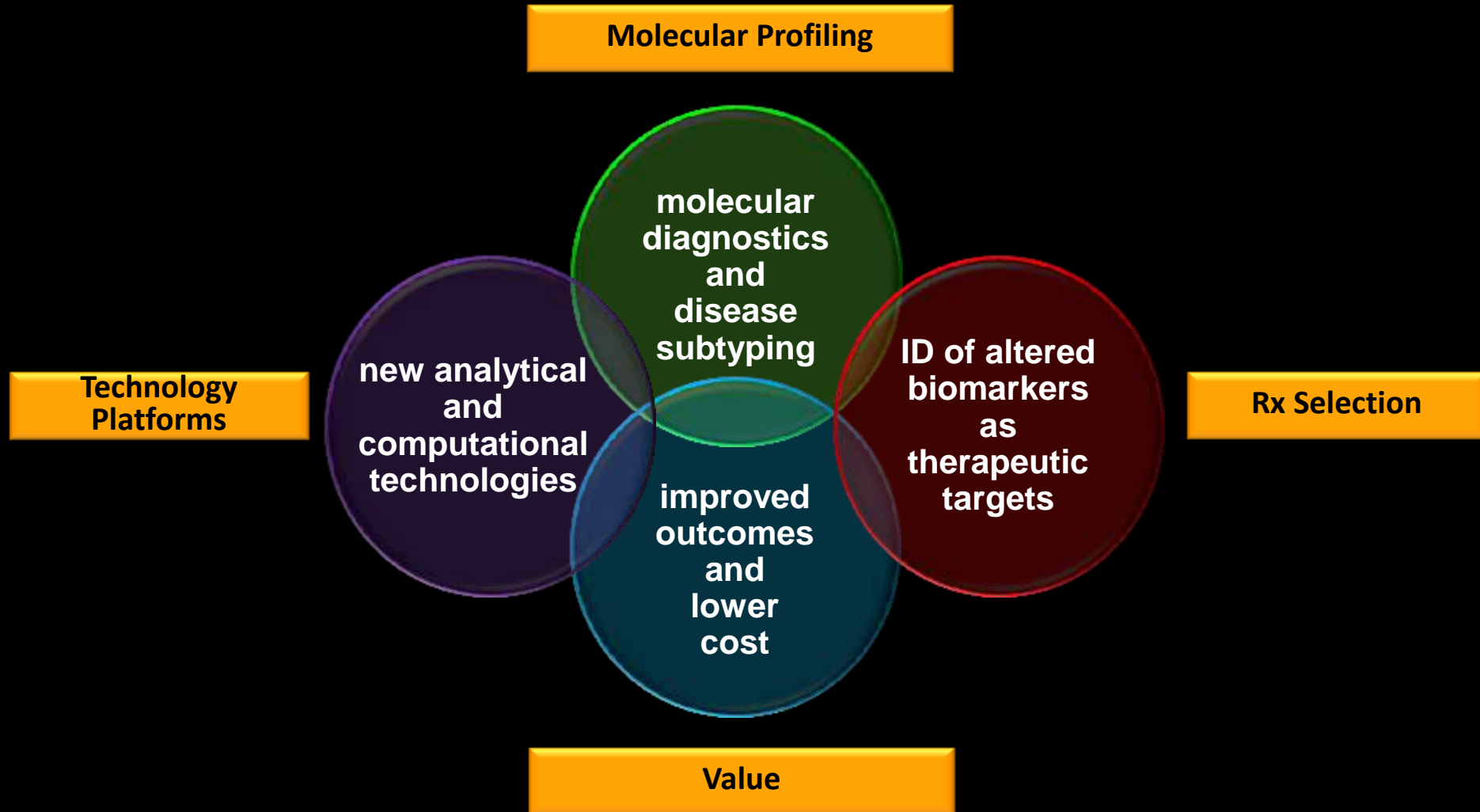
## Network Regulatory Mechanisms



**ID of Causal Relationships Between  
Network Perturbations and Disease**

**Patient-Specific Signals and Signatures of Disease  
or Predisposition to Disease**

# Precision Medicine



**The Value of the Clinical Laboratory  
in the New Healthcare Model**

**A Central Role for Molecular Diagnostics  
in Driving Value-Based Healthcare**

**Molecular Medicine, Big Data and Clinical Decision Tools:  
The New Currencies in the Evolution of Precision Medicine**

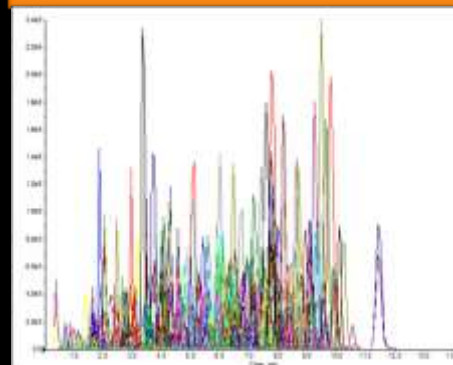


# The Evolution of Clinical Diagnostic Testing in an Era of Molecular Diagnostics and New Sensor and Device Technologies

**Unianalyte Tests**



**Multianalyte Tests**

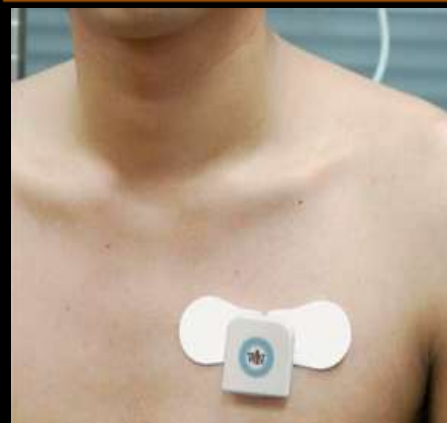


**panOmics Profiling**



**New Regulatory and Reimbursement Policies**

**On-Body: In-Body Sensors**



**Remote (Virtual) Care**



**Centralized Testing, Large Capital Base Instrumentation**

**Increasingly Distributed Data Feeds and Real Time Health Monitoring**

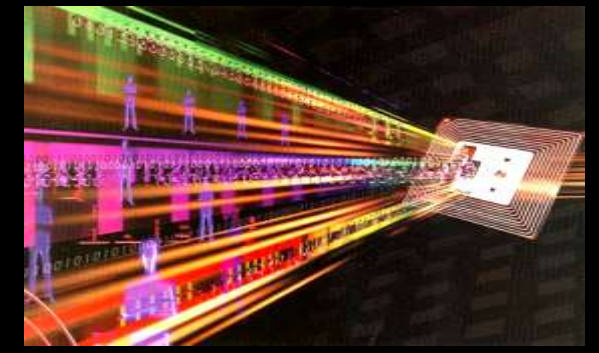
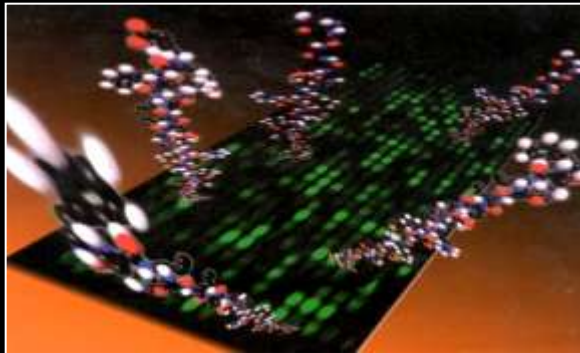
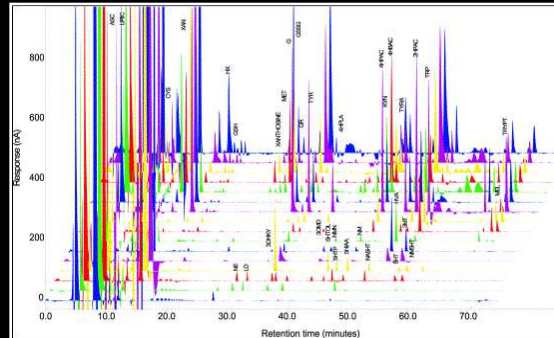
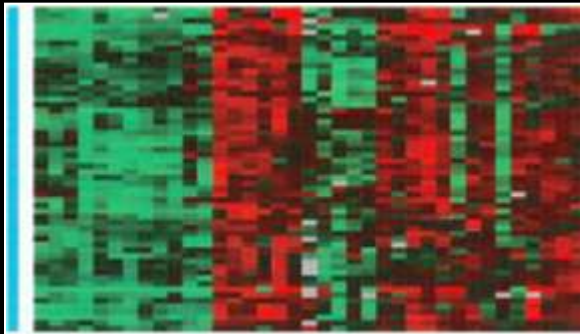
# Mapping Molecular (Information) Signaling Pathways in Health and Disease

## Complex Biosignature Profiling: panOmics

genomics

proteomics

immunomics



## Signature Detection, Deconvolution and Multivariate Analysis

automated,  
high throughput  
multiplex assays

novel test formats  
and devices (POC)

new algorithms  
for complex  
signal/deconvolution



# Performance Challenges for Clinical Laboratories in an Era of Molecular Profiling and Digital Health

- **mastery of constantly changing test menus driven by panOmics and integrated informatics**
- **erosion of traditional (CPT) code-based reimbursement**
- **in-laboratory time and cost-per-test will become anachronistic metrics**
- **new reimbursement models will focus on impact value of tests in improving patient care/cost control**
- **focus on shorter in-hospital stay will demand faster TAT (life in a perpetual beta-STAT environment)**

# Genome Sequencing: A Disruptive Technology



**Clinical Utility: Not If, but When, What and How**

# Use of NGS and Clinical Care

- because we can?
- because it is useful?

**Meeting the 'Fit-for-Purpose' Standard**

**The Urgent Imperative to Define Analytical and Interpretation Standards for Clinical Grade Genome Sequencing**





**“Traditionally, if a doctor orders a test,  
he can presume the test is done right.  
Unfortunately, I don’t think we can say  
that is necessarily true today  
in the era of molecular testing  
We honestly don’t know what people are doing.”**

**Michael Kolodziej  
Director, Oncology Strategy, Aetna  
CEN 24 Feb 2014, p. 20**

## ACMG clinical laboratory standards for next-generation sequencing

Heidi L. Rehm, PhD<sup>1,2</sup>  
Kerry K. Brown, PhD<sup>3</sup>  
Madhuri R. Hegde, PhD<sup>4</sup>  
Medical

**Disclaimer:** These American College of Medical Genetics and Genomics (ACMG) clinical laboratory geneticists to help not necessarily assure a successful outcome of a clinical laboratory geneticist's interpretation of a clinical laboratory geneticist's report. Clinical laboratory geneticists are not in conformance with these Standards and Guidelines for the relevant medical and scientific information.

**JAMA. 2014;311(10):1035-1044.  
doi:10.1001/jama.2014.1717**

### Original Investigation

## Clinical Interpretation and Implications of Whole-Genome Sequencing

Frederick E. Dewey, MD; Megan E. Grove, MS; Jonathan A. Bernstein, MD, PhD; Hassan Chahrouh, MD; Gregory M. Enns, MB, ChB; Sean P. David, MD; Colleen Caleshu, MS; Kerry Kingham, MS; Terence M. St. Laurent, MD, PhD; Matthew T. Wheeler, MD, PhD; Atul J. Butte, MD, PhD; John P. A. Ioannidis, MD, PhD; Alan C. Yeung, MD, PhD; Michael Snyder, PhD; Euan A. Ashley, MRCP, PhD

**Nature (2014) 508, 469  
doi:10.1038/nature13127**

## Guidelines for investigating causality of sequence variants in human disease

D. G. MacArthur<sup>1,2</sup>, T. A. Manolio<sup>3</sup>, D. P. Dimmock<sup>4</sup>, H. L. Rehm<sup>5,6</sup>, J. Shendure<sup>7</sup>, G. R. Abecasis<sup>8</sup>, D. R. Adams<sup>9,10</sup>, R. B. Altman<sup>11</sup>, S. E. Antonarakis<sup>12,13</sup>, E. A. Ashley<sup>14</sup>, J. C. Barrett<sup>15</sup>, L. G. Biesecker<sup>16</sup>, D. F. Conrad<sup>17</sup>, G. M. Cooper<sup>18</sup>, N. J. Cox<sup>19</sup>, M. J. Daly<sup>1,2</sup>, M. B. Gerstein<sup>20,21</sup>, D. B. Goldstein<sup>22</sup>, J. N. Hirschhorn<sup>2,23</sup>, S. M. Leal<sup>24</sup>, L. A. Pennacchio<sup>25,26</sup>, J. A. Stamatoyannopoulos<sup>27</sup>, S. R. Sunyaev<sup>28,29</sup>, D. Valle<sup>30</sup>, B. F. Voight<sup>31</sup>, W. Winckler<sup>2†</sup> & C. Gunter<sup>18†</sup>

The discovery of rare genetic variants is accelerating, and clear guidelines for distinguishing disease-causing sequence variants from the many potentially functional variants present in any human genome are urgently needed. Without rigorous standards we risk an acceleration of false-positive reports of causality, which would impede the translation of genomic research findings into the clinical diagnostic setting and hinder biological understanding of disease. Here we discuss the key challenges of assessing sequence variants in human disease, integrating both gene-level and variant-level support for causality. We propose guidelines for summarizing confidence in variant pathogenicity and highlight several areas that require further resource development.

# **Ignoring Biological Complexity**

**Genes For ....  
The Overly Simplistic and Deterministic Dangers of a  
Genome-Sequence Centric Perspective**

**Biology is More Than the Germ Line  
and Somatic Genomes**

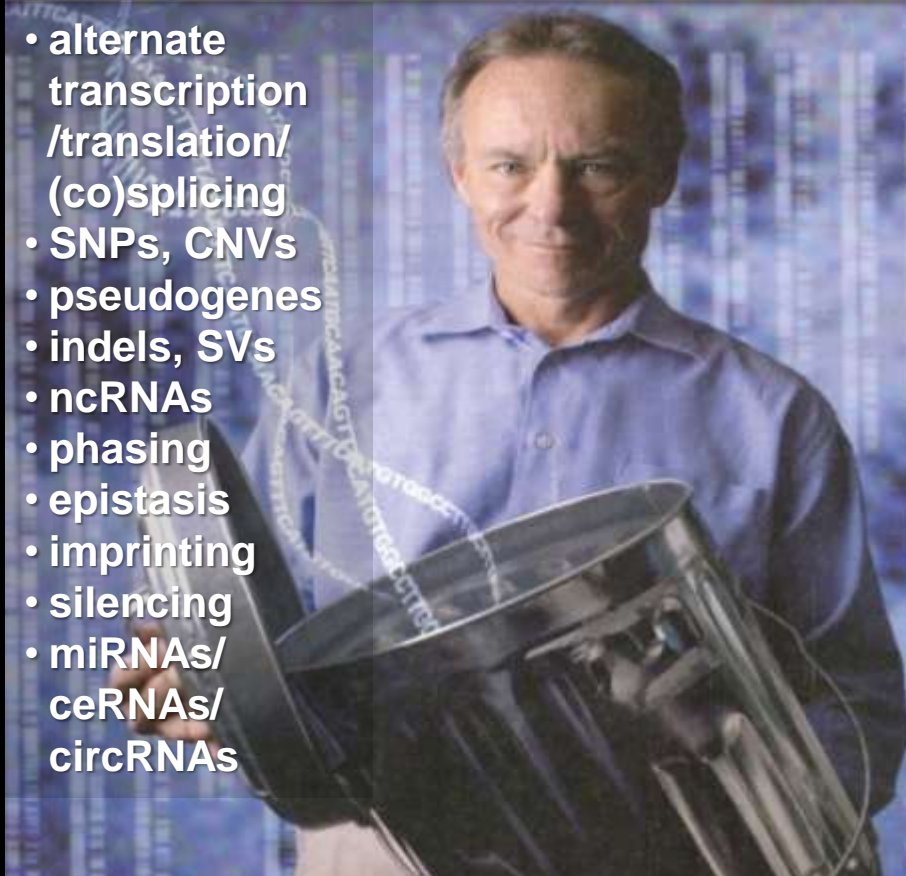
**The Over-Simplified Perspective That  
Whole Exome-and Whole Genome-Sequencing  
Will Reveal the Full Etiology of Disease Pathogenesis**



# Individual Variation, Genome Complexity and the Challenge of Genotype-Phenotype Predictions

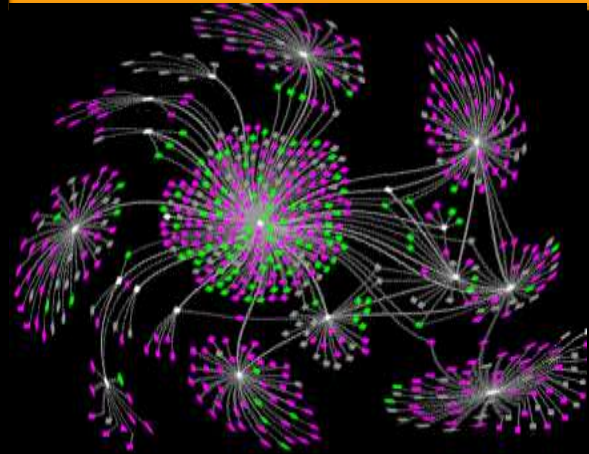
## Junk No More: Pervasive Transcription

- alternate transcription /translation/ (co)splicing
- SNPs, CNVs
- pseudogenes
- indels, SVs
- ncRNAs
- phasing
- epistasis
- imprinting
- silencing
- miRNAs/ ceRNAs/ circRNAs

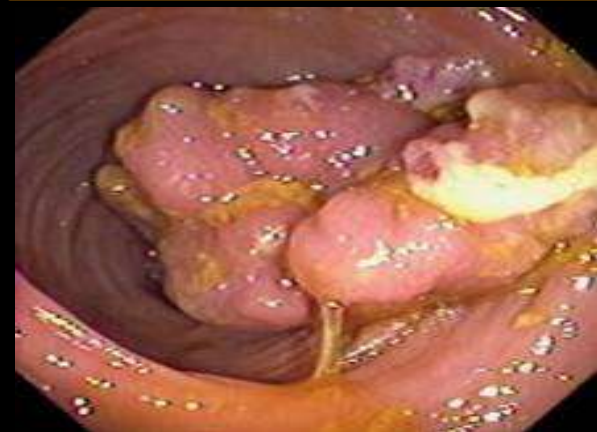


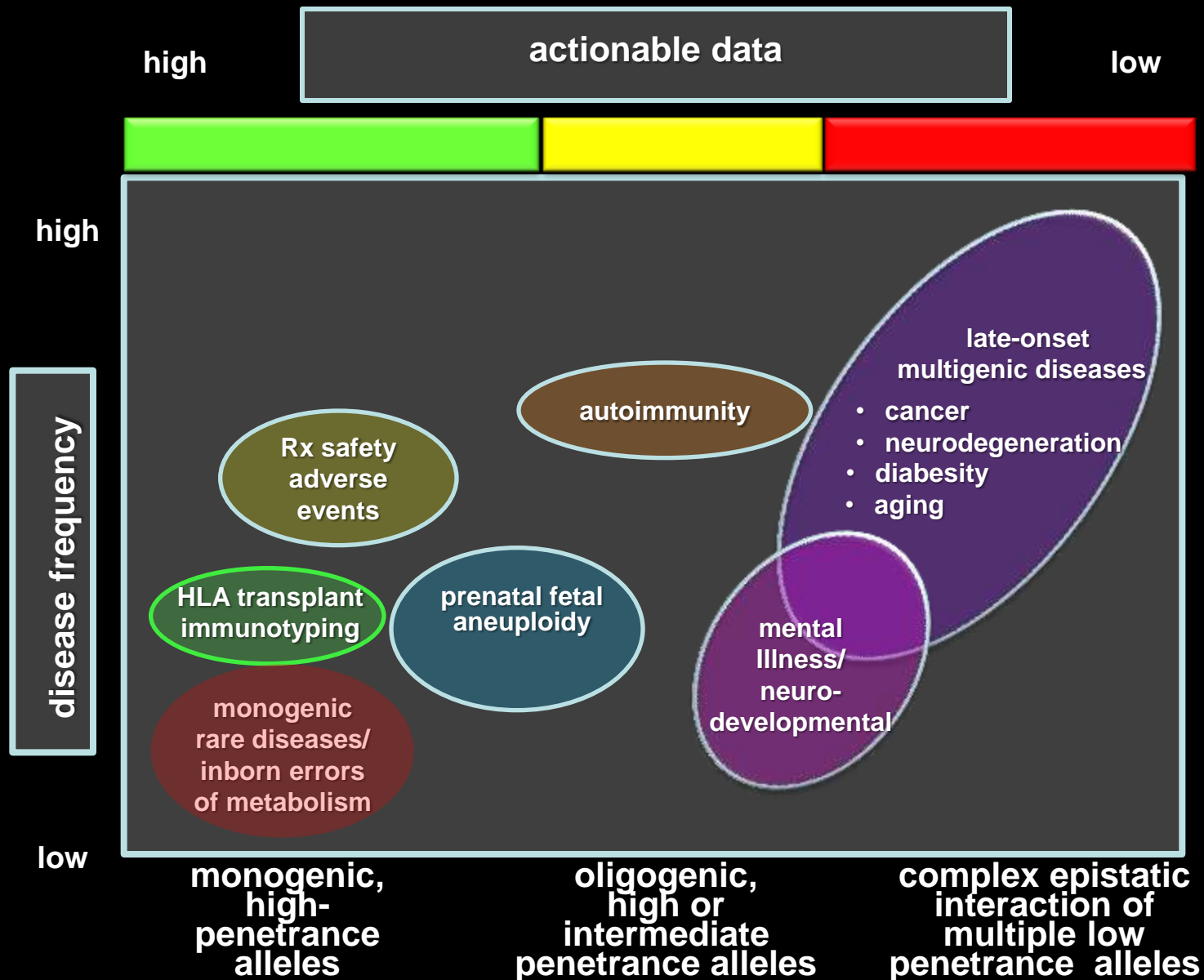
**recognition of genome  
organizational and regulatory  
complexity**

## Cell-specific Molecular Interaction Networks



## Perturbed Networks and Disease

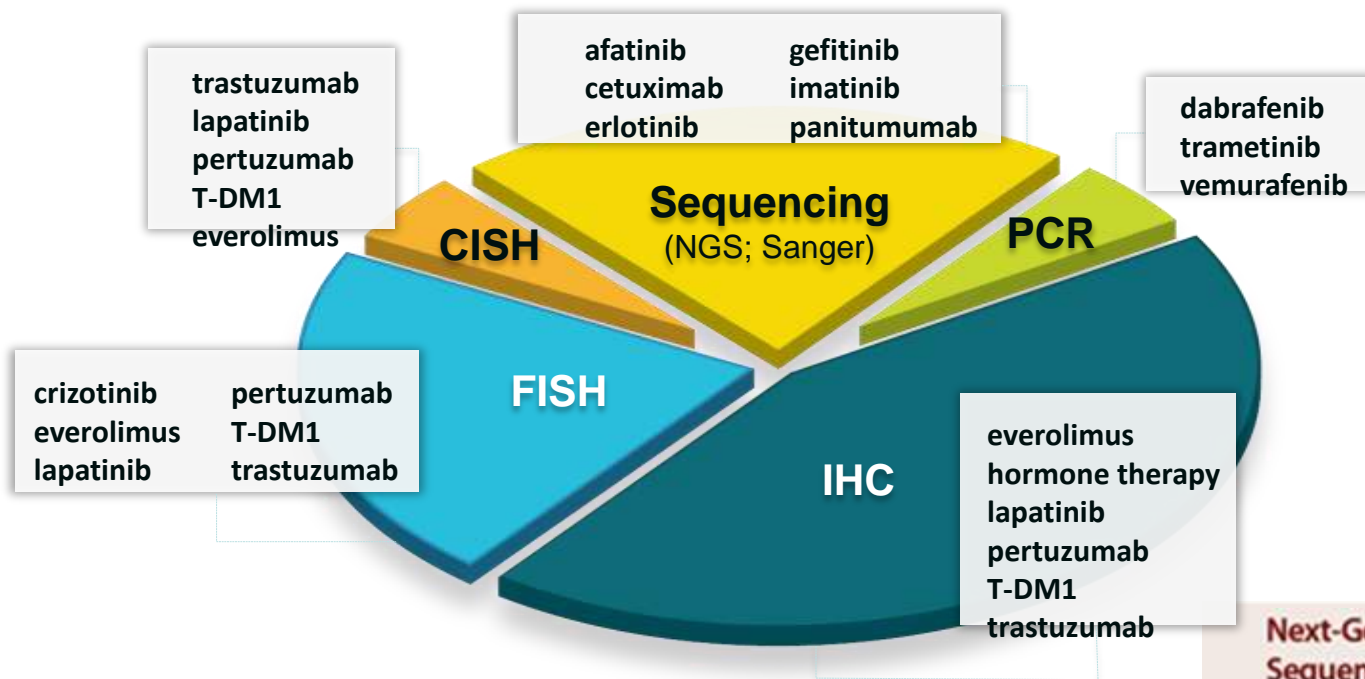




- **depending on the disease and clinical context genome sequence data alone will not provide a sufficiently complete picture for either Dx or Rx decisions**
- **for late onset, multigenic diseases the underlying pathology is a complex, dynamic multi-component process**
- **mapping the patterns of disruption in molecular signaling pathways requires profiling of multiple aspects of both genotypic and phenotypic (molecular and clinical) changes**



# The Need for Multiple Molecular Diagnostic Platforms for Comprehensive Profiling of Actionable Drug: Target Associations to Guide Therapeutic Decisions in Oncology



**55 Actionable Drug/Target Associations**

- Next-Generation Sequencing (NGS)
- Fluorescence in situ Hybridization (FISH)
- Chromogenic in situ Hybridization (CISH)
- Immunohistochemistry (IHC)
- Sanger Sequencing
- Polymerase Chain Reaction (PCR)
- Fragment Analysis
- Quantitative Polymerase Chain Reaction (qPCR - cobas®)

abarelix	ceritinib	docetaxel	fluorouracil	irinotecan	nab-paclitaxel	sunitinib	trametinib
abiraterone	cetuximab	doxorubicin	flutamide	lapatinib	oxaliplatin	tamoxifen	trastuzumab
afatinib	cisplatin	enzalutamide	fulvestrant	letrozole	paclitaxel	T-DM1	triptorelin
anastrozole	crizotinib	epirubicin	gefitinib	leuprolide	panitumumab	temozolomide	vandetanib
bicalutamide	dabrafenib	erlotinib	gemcitabine	liposomal-doxorubicin	pemetrexed	temsirolimus	vemurafenib
capecitabine	dacarbazine	everolimus	goserelin	lomustine	pertuzumab	topotecan	vincristine
carboplatin	degarelix	exemestane	imatinib	megestrol acetate	procabazine	toremifene	

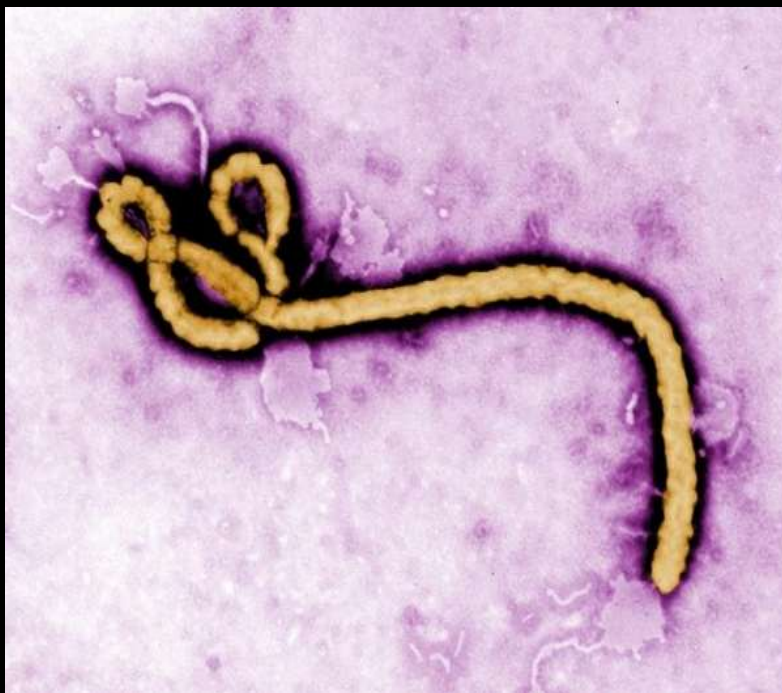
**19 Actionable Drug:Target Associations**

**Next-Generation Sequencing (NGS)**

afatinib	oxaliplatin
carboplatin	panitumumab
cetuximab	sunitinib
cisplatin	temozolomide
dabrafenib	temsirolimus
dacarbazine	trametinib
erlotinib	trastuzumab
everolimus	vandetanib
gefitinib	vemurafenib
imatinib	

**panOmics, Clinical Microbiology  
and Public Health**

**Proven Utility Today!**





**Out of Sight: Out of Mind!**

**Comfort and Complacency:  
The Cocoon of How Quickly We Forget  
Past Epidemics and Their Toll**

**Reduced Investment in Biosurveillance, Public Health  
and Biosecurity: False Economies**

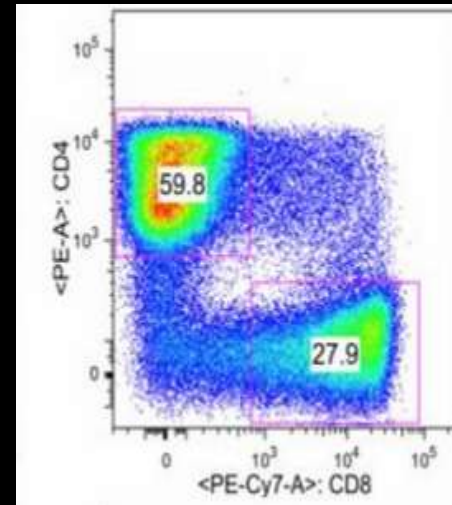
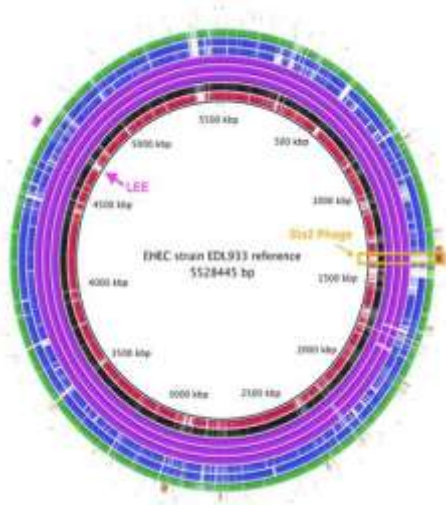
**Faster Detection and Accurate Diagnosis Saves Lives**

# **Biosurveillance: Faster Detection and Accurate Diagnosis Saves Lives**

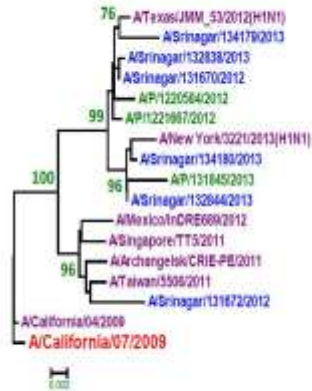
## **Ebola: West Africa 2013-14**

- **index case December 2013**
- **confirmation as Ebola March 2014**
- **WHO declaration of Int. Health Emergency, August 2014**

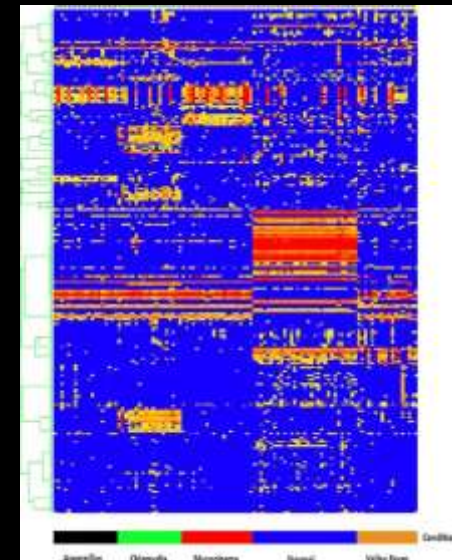
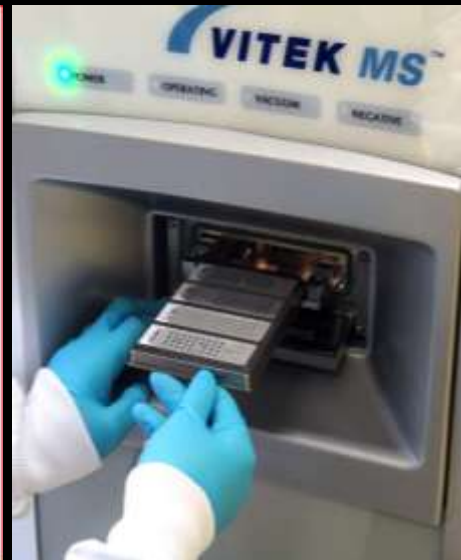
# panOmics and Clinical Microbiology



Phylogenetic analysis of HA gene of A (H1N1)pdm09 isolates



Vaccine component 2009-13  
A/Sri Lanka/Pinar pandemic H1N1 isolates,  
Globally Prevalent pandemic H1N1 strains



**Genomics and  
Epidemiology**

**MALDI-TOF  
Organism ID**

**Cytokine Panels**

**Immunosignatures**

## **The Changing 'Touch Points' in Healthcare Delivery**

**Sensors, Smart Devices, Social Media and  
New Distributed Channels for Health Monitoring**



# Mobile Devices, Sensors and Remote Health Status Monitoring: The Changing 'Care Space' and Improved Continuity in Care Provision

- from fixed, tethered, compartmentalized, provider-centric facilities

to

- distributed- and virtual-architectures linking multiple providers, home, work and the internet

**expanded 'points-of-touch'  
with the health systems**

**improved continuity  
of care and  
data integration**

- from reactive, incident-centric, poorly coordinated and sequential referrals and inefficient post-incident follow-up(s)

to

- pervasive, persistent monitoring of health status for pre-emptive risk mitigation, improved compliance and personal stewardship of health

# Retail Healthcare: New Services and Value-Based Shopping for Healthcare





**“The fourth site of care  
is going to be the Internet.”**

**George Halvorson  
CEO, Kaiser Permanente  
Statement at ONC 2012 Annual Meeting**

# **The Engaged Digital Consumer: Technology Beyond the Exam Room (Televox Survey 294)**

- **86% US consumers view e.mail, text and voicemail from providers as valuable as F2F or phone contact**
- **33% consumers admit greater honesty in responding to automated prompt systems**
- **3/10 consumers consider e.communications from providers as valuable in cultivation of trust**



# Digital Health: Early Days But Profound Implications for Disruption of Current Practices

The image depicts a woman in a white lab coat sitting on a white cloud against a blue sky background, using a laptop. Various digital health elements are overlaid on the scene:

- Top Right:** "View my account" in green text.
- Top Center:** "x-rays" in orange text, with a small inset image of a family.
- Center:** "last appointment date" in white text.
- Left:** "lab tests" in purple text, with a small inset image of a person's face.
- Bottom Left:** "Blood Pressure" in orange text, followed by "95/110" in large green text.
- Center:** "Weight" in large white text, with a small inset image of a person's face.
- Right:** "medications" in purple text, with a small inset image of a person's face.
- Bottom Right:** "Primary Care Physician" in white text.

Other visual elements include a blue-tinted image of a person's head, a small image of a person's face, and a collection of colorful pills and capsules.

# **Invasion of the Body Trackers**

**Individual Biosignature Profiling Via  
On Body: In Body (OBIB) Sensors and Devices**

**Remote Health Status Monitoring**

**M4: Making Medicine More Mobile**



# THE INTERNET OF THINGS







Moto 360



Google Glass



Mobi Skin



Sony SmartWatch 3



Lumiv 540



Dixon R2



RIP by Jawbone



Recon Snow2



Pebble Steel



Sony SmartWatch Talk



Wings Pulse O



NPC Ring



Qualcomm Sq



Mio+ FuelBand SE



Samsung Gear D



Fitbit Flex



STMC Band



Marlex Passport



Neptune Plus





# Phone-Based Health and Medical Apps



Units



Epocrates



Voice Memos



WebMD



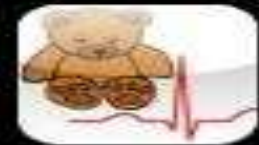
MediMath



Medical Calc



FEC



PALS



BAC Calc



Lexi-Comp



RxCalc



MedCalc



BLACKBAG



Skyscape



OneCalc



Evernote



Phone



Messages

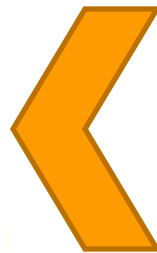


Calendar



Contacts

# m.Health



**Real Time  
Remote  
Health  
Monitoring  
and  
Chronic  
Disease  
Management**



**Lifestyle  
and  
Fitness**



**Information  
for  
Proactive  
Health  
Awareness  
(Wellness)**

# “Medical Selfies”: The Proliferation of Mobile Devices in Healthcare

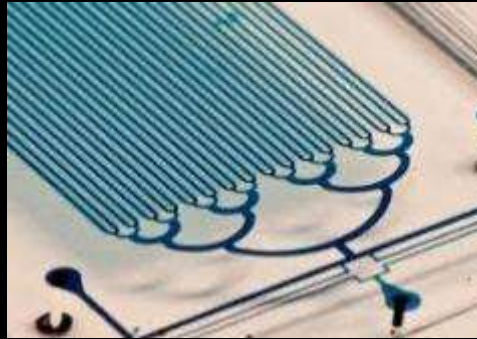
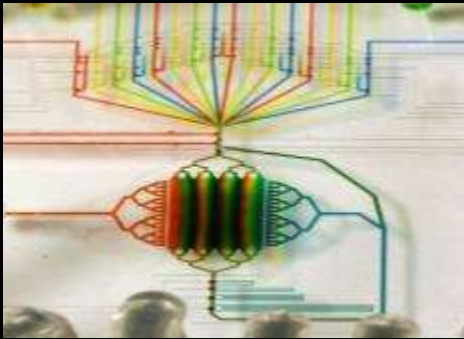




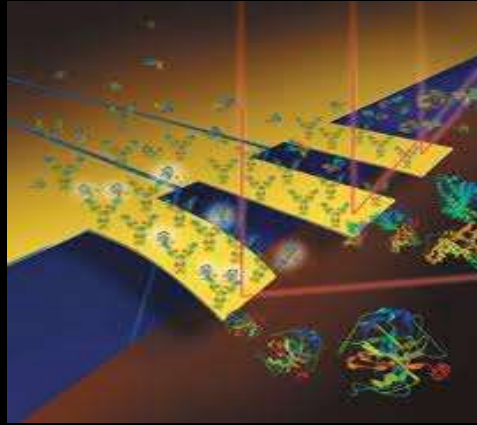
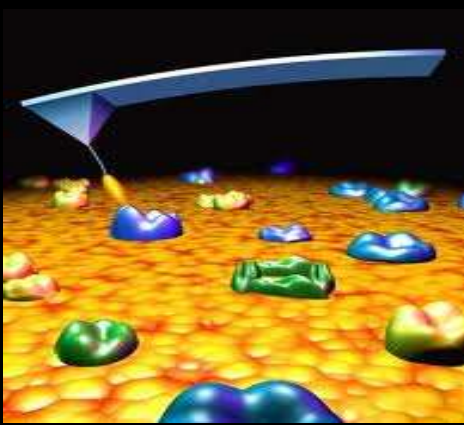




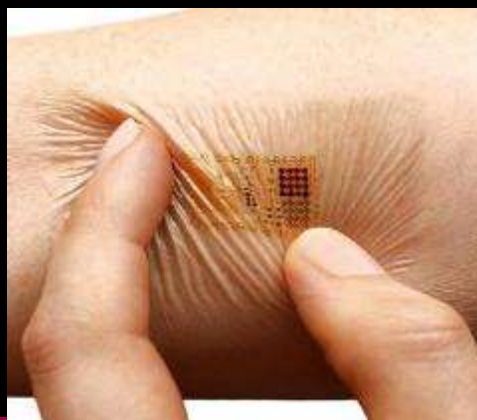
# Miniaturization of Analytical Technologies



**“Lab-on-a-Chip”**



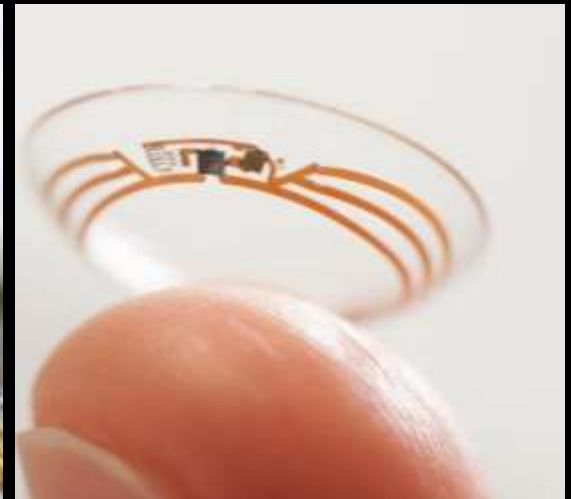
**“Lab-on-a-Tip”**



**“Lab-Always On”  
and  
“Lab-On-Me”**

# Wireless Smart Bandages, Pills, and Contact Lenses

## Vital Signs Monitoring



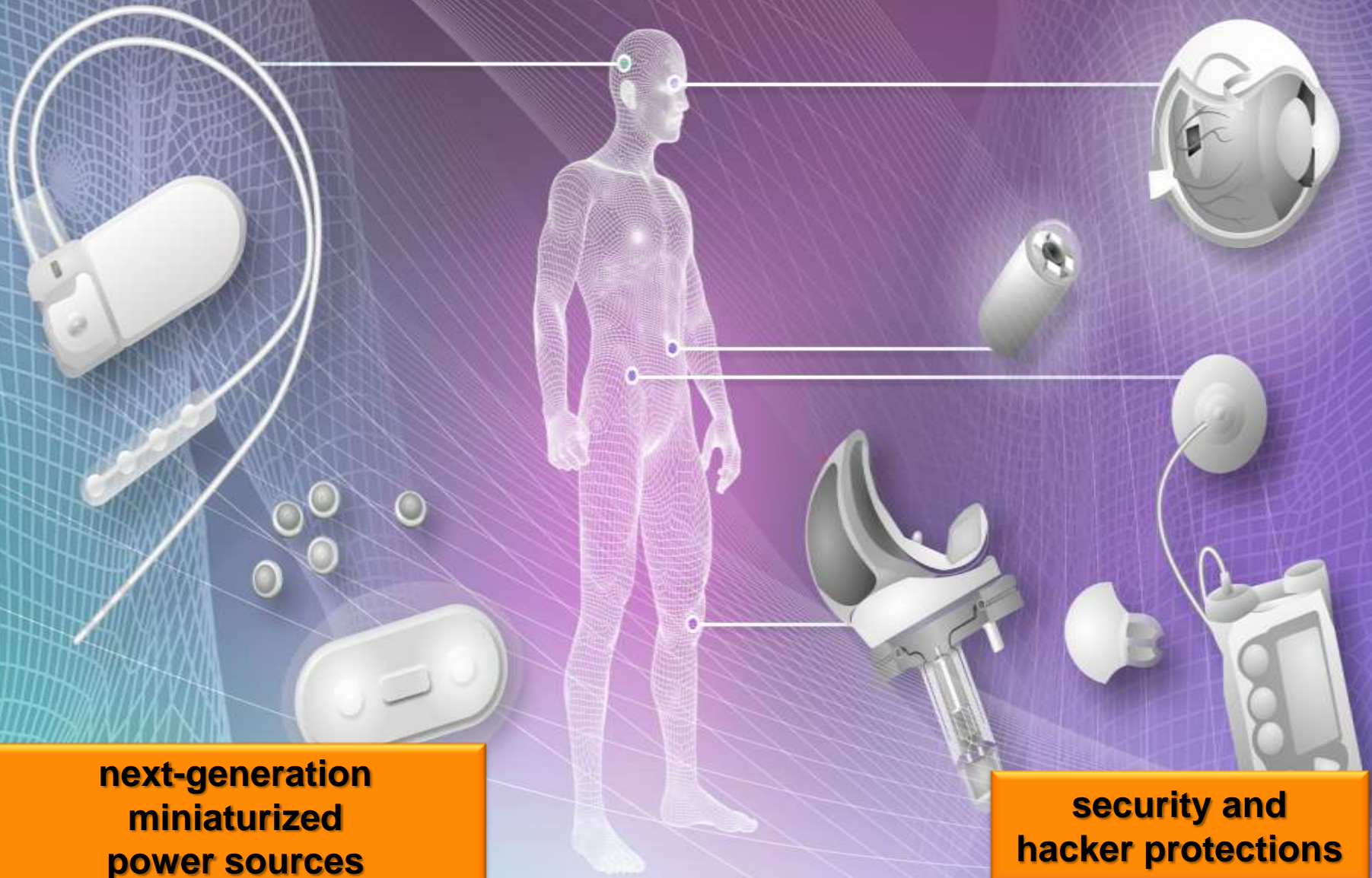
**Gastroenterology**

**Pills with Chips**

**Glucose Monitoring**

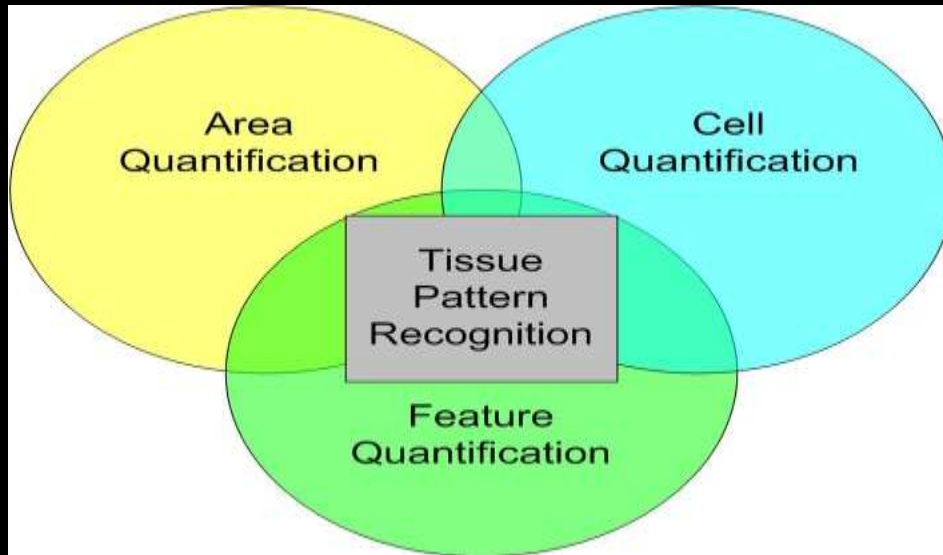


# Implantable Devices and Wireless Monitoring (and Modulation)





# Teleradiology and Telepathology





# Mobile Devices and Telemedicine



# Robotics: Telemedicine and Distributed Healthcare



**RP-VITA Remote Presence Robot:  
(iRobot Corp) FDA 510(k) clearance 1/24/13**



# What Happens When We All Live to 100?





# **Aging-in-Place: The Connected Senior in the Connected Home**



- **dignity, independence**
- **cost and logistics of alternate care sites**
- **29% of Americans aged 65 or older live alone**
- **8 in 10 seniors own a cell phone**
- **22% own tablets**
- **59% use e.mail or the internet**



# Gray Technologies: Independent But Monitored Living for Aging Populations



**Rx compliance**



**cognitive  
stimulation**



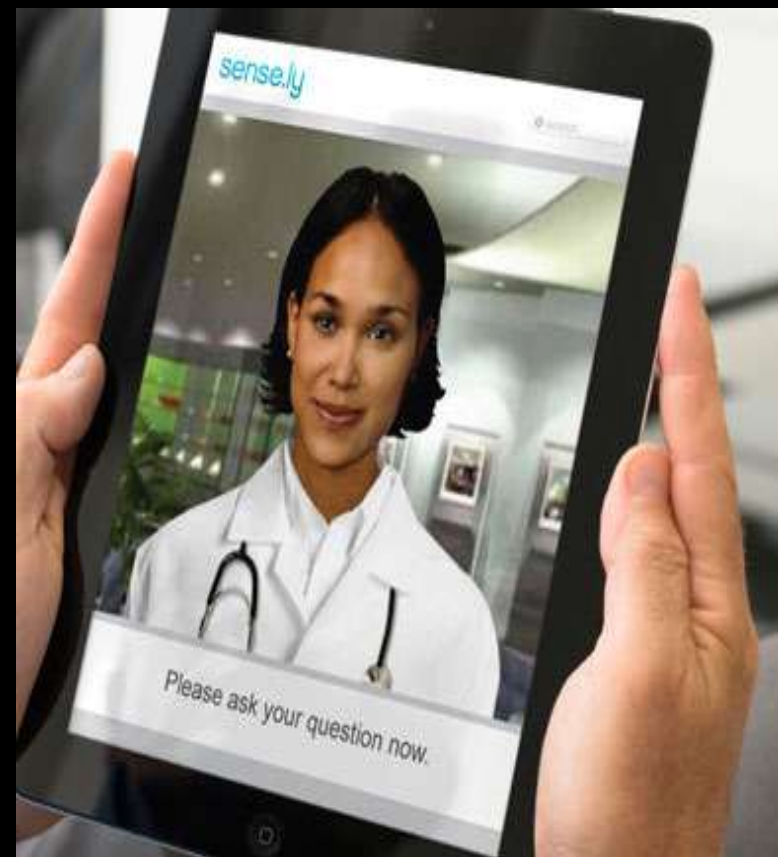
**Fujitsu's 'smart  
walking stick'**

**early  
alerts**



**use of  
appliances**

# Avatars and Robotics for Home Healthcare





# Regulatory Science

## STRATEGIC PRIORITIES 2011 – 2015



Responding to  
the Public Health  
Challenges  
of the 21<sup>st</sup> Century



OCTOBER 2011

[www.fda.gov/innovation](http://www.fda.gov/innovation)

## Driving Biomedical Innovation:

Initiatives to Improve  
Products for Patients



U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES  
U.S. FOOD AND DRUG ADMINISTRATION

A STRATEGIC PLAN  
AUGUST 2011

[www.fda.gov/regulatoryscience](http://www.fda.gov/regulatoryscience)

## Advancing Regulatory Science at FDA



U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES  
U.S. FOOD AND DRUG ADMINISTRATION

# In Vitro Companion Diagnostic Devices

## Guidance for Industry and Food and Drug Administration Staff

The draft of this document was issued on July 14, 2011.

For questions regarding this document that relate to CDRH contact Elizabeth Mansfield, at 301-796-4664, or [elizabeth.mansfield@fda.hhs.gov](mailto:elizabeth.mansfield@fda.hhs.gov); for questions for CBER contact Office of Communication, Outreach and Development (OCOD) at 240-402-7800 or 1-800-835-4709, or [ocod@fda.hhs.gov](mailto:ocod@fda.hhs.gov). For questions for CDER, contact Christopher Leptak at 301-796-0017, or [christopher.leptak@fda.hhs.gov](mailto:christopher.leptak@fda.hhs.gov).



U.S. Department of Health and Human Services  
Food and Drug Administration  
Center for Devices and Radiological Health  
Center for Biologics Evaluation and Research  
Center for Drug Evaluation and Research

# Content of Premarket Submissions for Management of Cybersecurity in Medical Devices

## Guidance for Industry and Food and Drug Administration Staff

Document Issued on: October 2, 2014

The draft of this document was issued on June 14, 2013.

For questions regarding this document contact the Office of Device Evaluation at 301-796-5550 or Office of Communication, Outreach and Development (CBER) at 1-800-835-4709 or 240-402-7800.



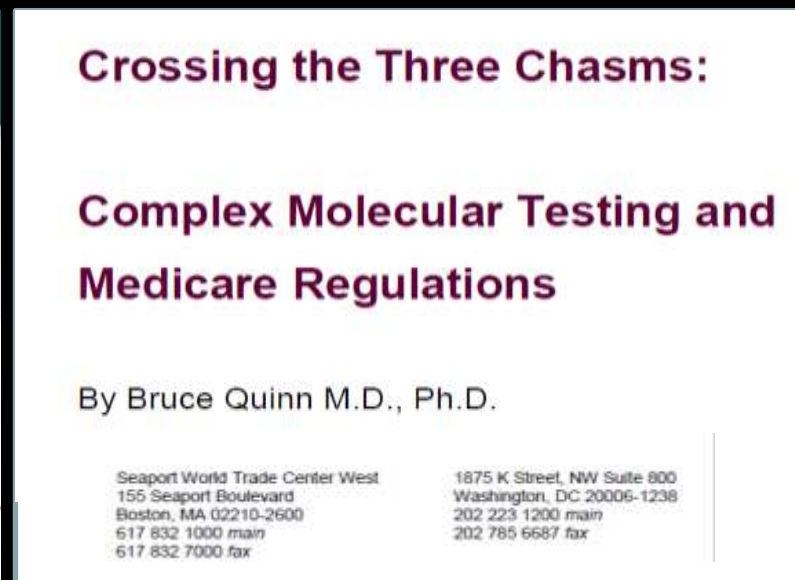
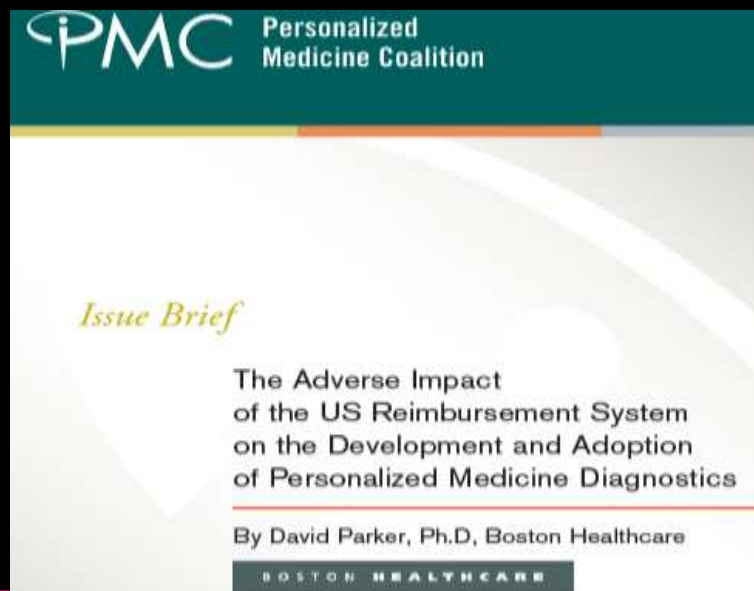
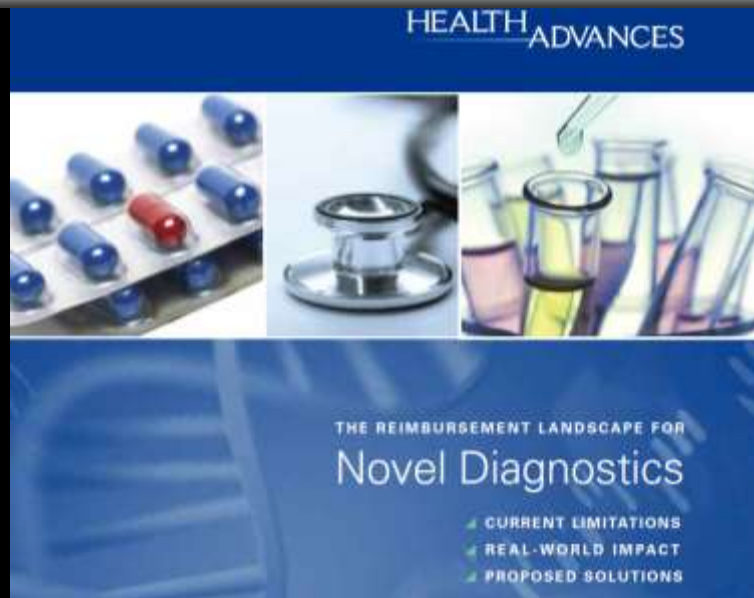
U.S. Department of Health and Human Services  
Food and Drug Administration  
Center for Devices and Radiological Health  
Office of Device Evaluation  
Office of In Vitro Diagnostics and Radiological Health  
Center for Biologics Evaluation and Research



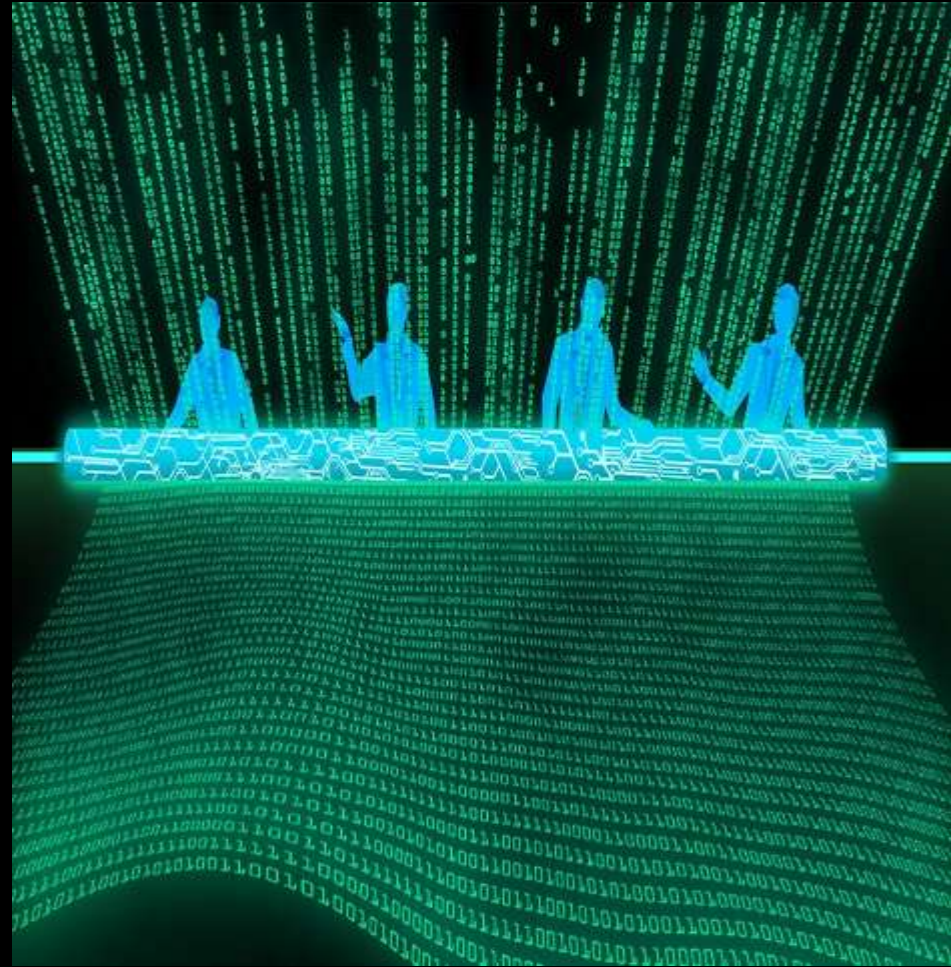
# **Living in a World Where the Data Analytics and Interpretation Algorithms Are Obscure to the End User**

- **ceding decision authority to computerized support systems**
- **culturally alien to professionals in their expertise domain but accept in all other aspects of their activities**
- **who will have the responsibility for diligence and oversight of critical assumptions used in decision tree analytics?**

# Educating Payers on the Value of Biomarkers in Healthcare: Shift from Cost-Based Pricing to Value-Based Reimbursement to Incentivize Biomarker R&D



# Data: The Fastest Growing Resource in Biomedicine





# The Graduate: Fast Forward 1967 to 2014



**Mr. McGuire: I want to say two word to you. Just two words.**

**“ Big Data”**

**Benjamin: Exactly how do you mean?**

**Mr. McGuire: There's a great future in Big Data. Think about it. Will you think about it?**

# The Pending Zettabyte Era

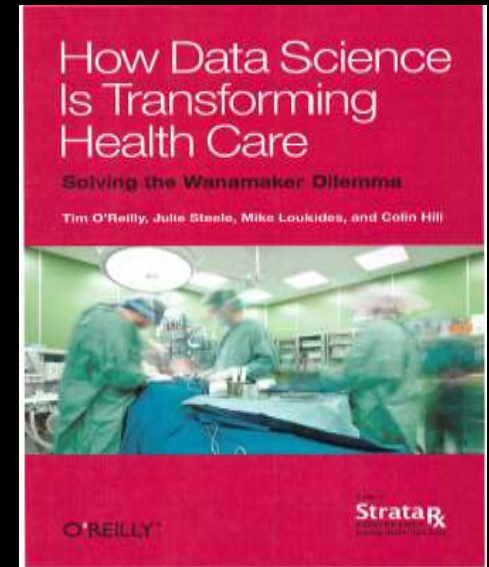
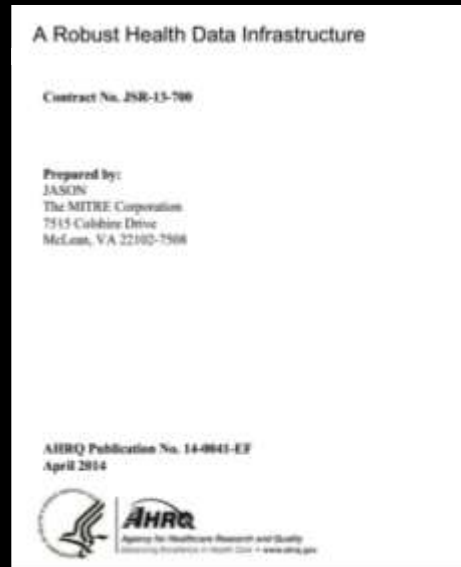
## 1,000,000,000,000,000,000,000,000



**Managing Big Data in Biomedicine is Not a Simple Extrapolation from Current Practices**

**Current Institutional Structures and Competencies Are Ill-Prepared for Pending Disruptive Change**

# Big Data and Healthcare: No-Shortage of Opinions





# Now Comes the Hardest Part: Driving Molecular Medicine and IT-Centric Capabilities Into Routine Clinical Practice

## Computational Technology for Effective Health Care: Immediate Steps and Strategic Directions

William W. Stead and Herbert S. Lin, Editors

Committee on Engaging the Computer Science Research Community in Health  
Care Informatics

Computer Science and Telecommunications Board

Division on Engineering and Physical Sciences

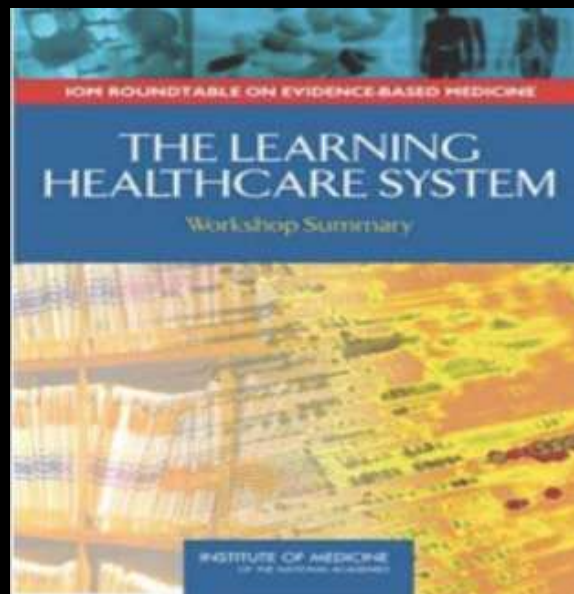
NATIONAL RESEARCH COUNCIL  
OF THE NATIONAL ACADEMIES

2009

## REPORT TO THE PRESIDENT AND CONGRESS DESIGNING A DIGITAL FUTURE: FEDERALLY FUNDED RESEARCH AND DEVELOPMENT IN NETWORKING AND INFORMATION TECHNOLOGY

Executive Office of the President  
President's Council of Advisors on  
Science and Technology

DECEMBER 2010



## IOM 'Rapid Learning System for Cancer Care'

"In this framework,  
routinely collected real-  
time clinical data drive  
the process of scientific  
discovery, which  
becomes a natural  
outgrowth of patient  
care"

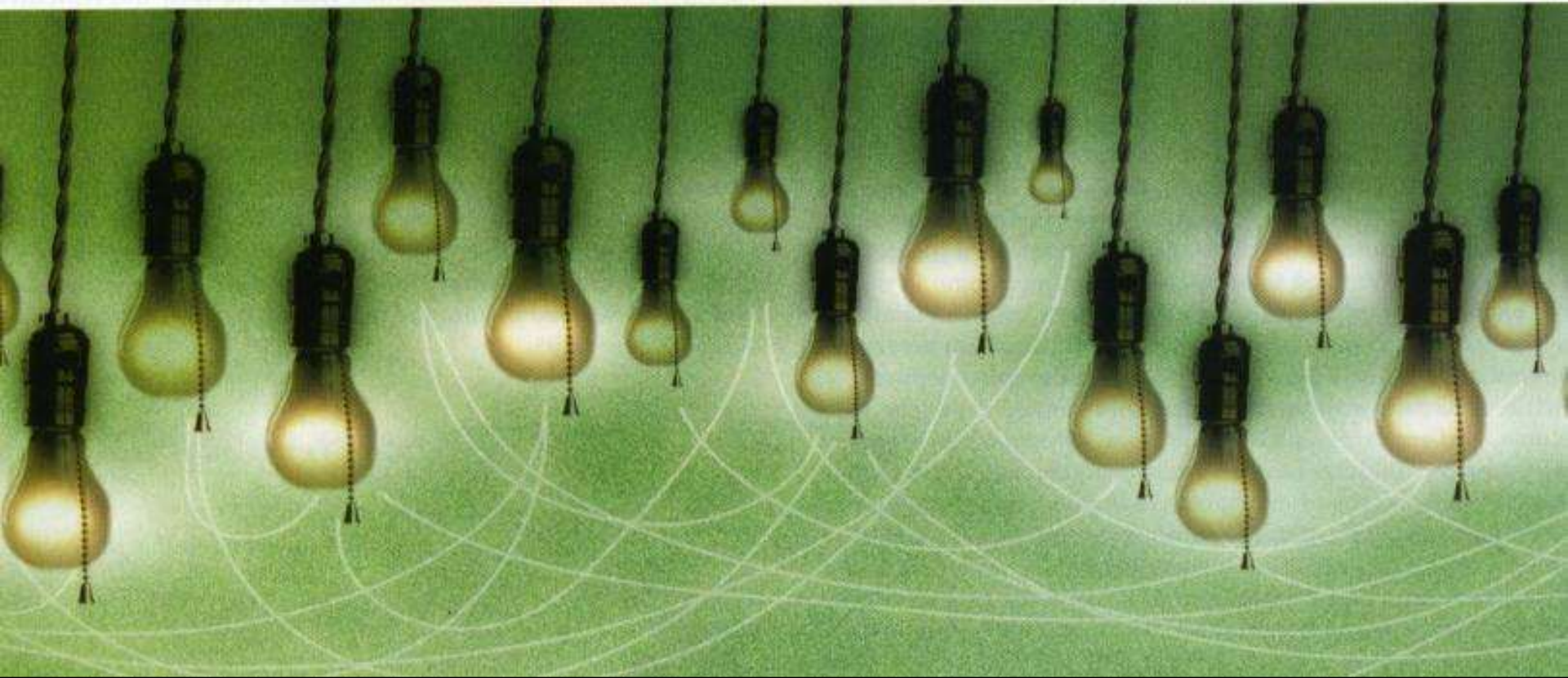
Abernethy et al, Rapid-  
Learning System for  
Cancer Care, JCO 2010



AMERICAN SOCIETY OF CLINICAL ONCOLOGY



HELL IS THE PLACE WHERE NOTHING CONNECTS — T.S. ELIOT





# Silos Subvert Solutions: Protecting Turf and Sustaining the Status Quo



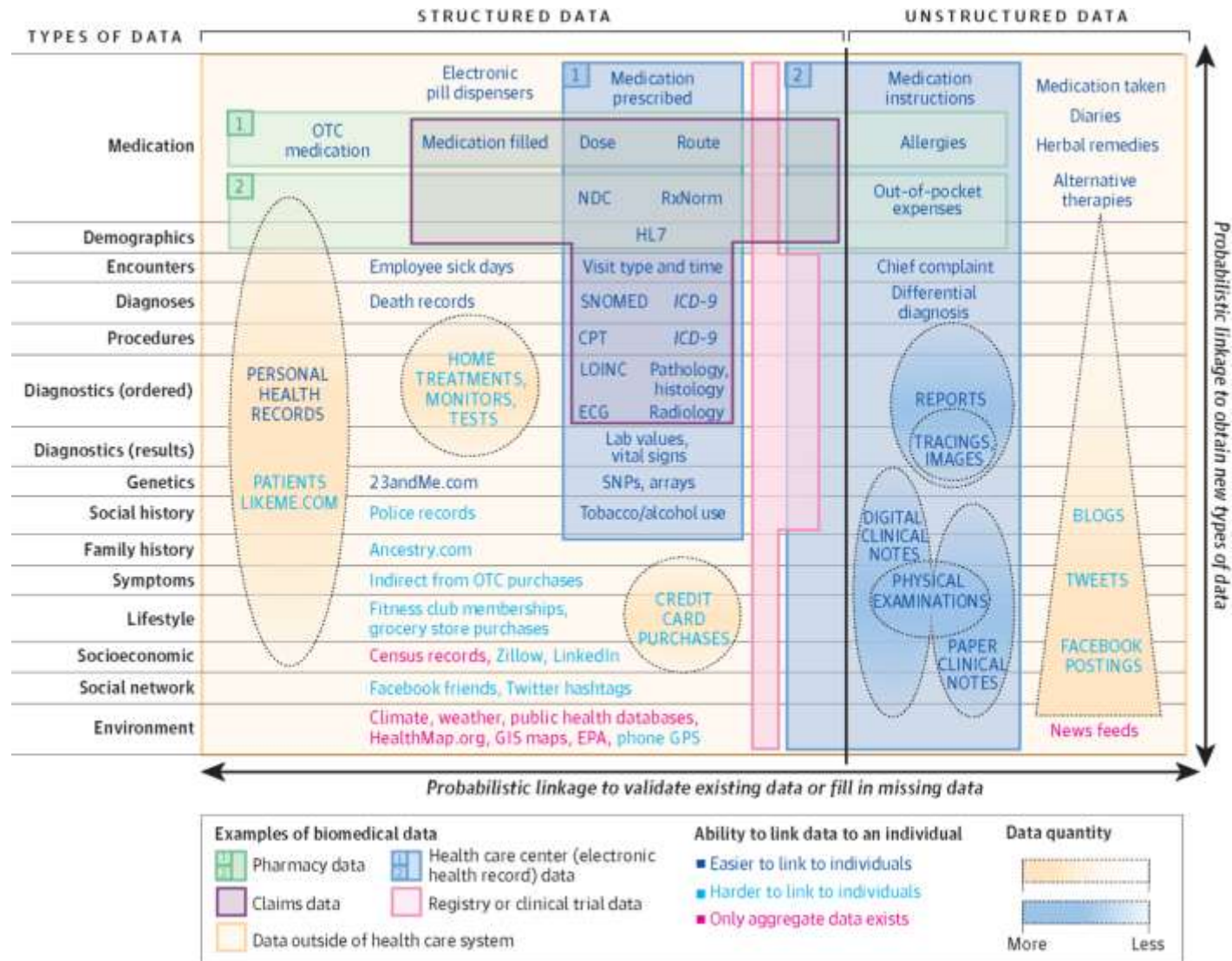
HELL IS THE PLACE WHERE NOTHING CONNECTS — T.S. ELIOT



**WELCOME TO  
BIOMEDICAL RESEARCH  
AND PATIENT  
MEDICAL RECORDS**



# The Diversity of High Value Data Sources in Healthcare: The Integration Challenge



## **Healthcare as a Complex Information Ecosystem**

**From Fragmented Silos of Reactive  
Incident-Centric Care to Systems-Based  
Integrated Frameworks for increasing Proactive  
Management of Individual Risk**

# Stage 2 Meaningful Use: 2014

- 30% of lab orders entered into EHR via CPOE
- 55% of orders to be received in a structured format
  - Logical Observation Identifiers Names and Codes (LOINC)
- provide more than 50% patients with electronic copy of health information upon request
  - lab test results, problem lists
- EHRs must be able to transmit structured lab result to providers of ambulatory care
- use lab results to promote compliance, referral to education resources and health reminders



# Progress (?) in Implementation of HITECH Act

- very few hospitals have achieved MU Stage 2 (MU2)
- further delay in MU2 compliance timeline
- stage 3 concepts elicited major pushback
- CMS granting hardship extensions for hospitals and eligible professionals
- easing 2014 EHR certification enables inept products and developers to survive
- GAO reports lack of strategy, prioritized actions and milestones
- PCAST and JASON reports on need for major architecting effort (reboot!)
- delays in implementation of ICD-10

# The Design Challenge for Next Generation HIT Systems

- **today EHRs not designed to support secondary use of data to inform research/translational medicine**
- **HITECH funding for health IT promotes largely e-replication of paper records**
- **lack of harmonized data standards in different disciplines/delivery systems as handicap to data sharing and meta-analytics outside of original capture institution**
- **urgent need for standards for diverse data for integration and inter-operable dbases**



**“Stop talking about EHRs!**

**EHRs are part of a much bigger HIT ecosystem.**

**They are like leaves on a tree.**

**These must also be branches, a trunk and roots.**

**There are networks and hundreds of other HIT systems that support ancillary organizations and activities, population health and healthcare.”**

**John Loonsk**

**Health IT News July 2014 p,14**

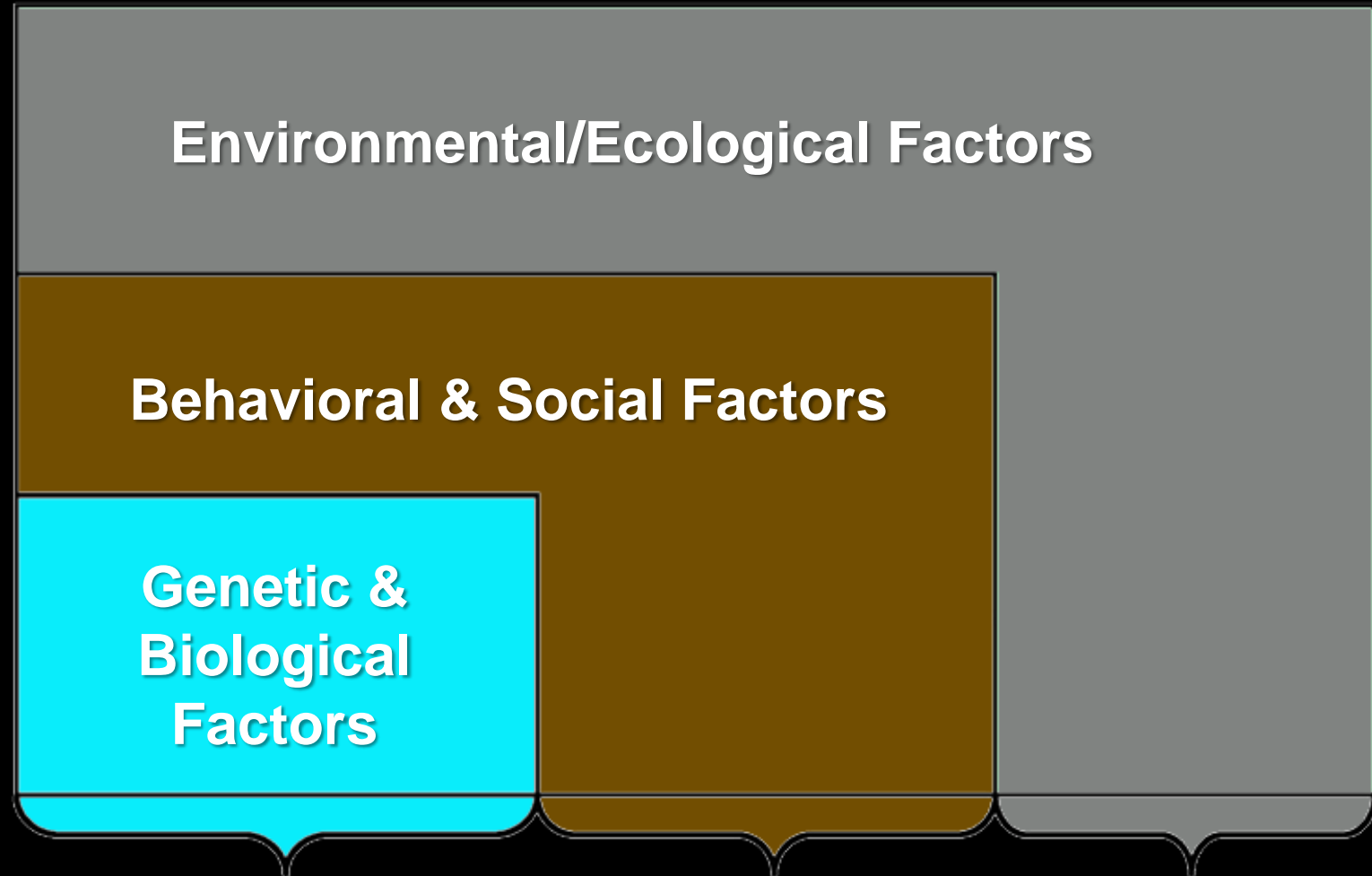
**Previous Director, Interoperability and Standards, ONC**

**Jan. 2006-Dec. 2009**



# The Challenge of the Capture of Comprehensive Information Relevant to Disease Risk, Progression and Outcomes

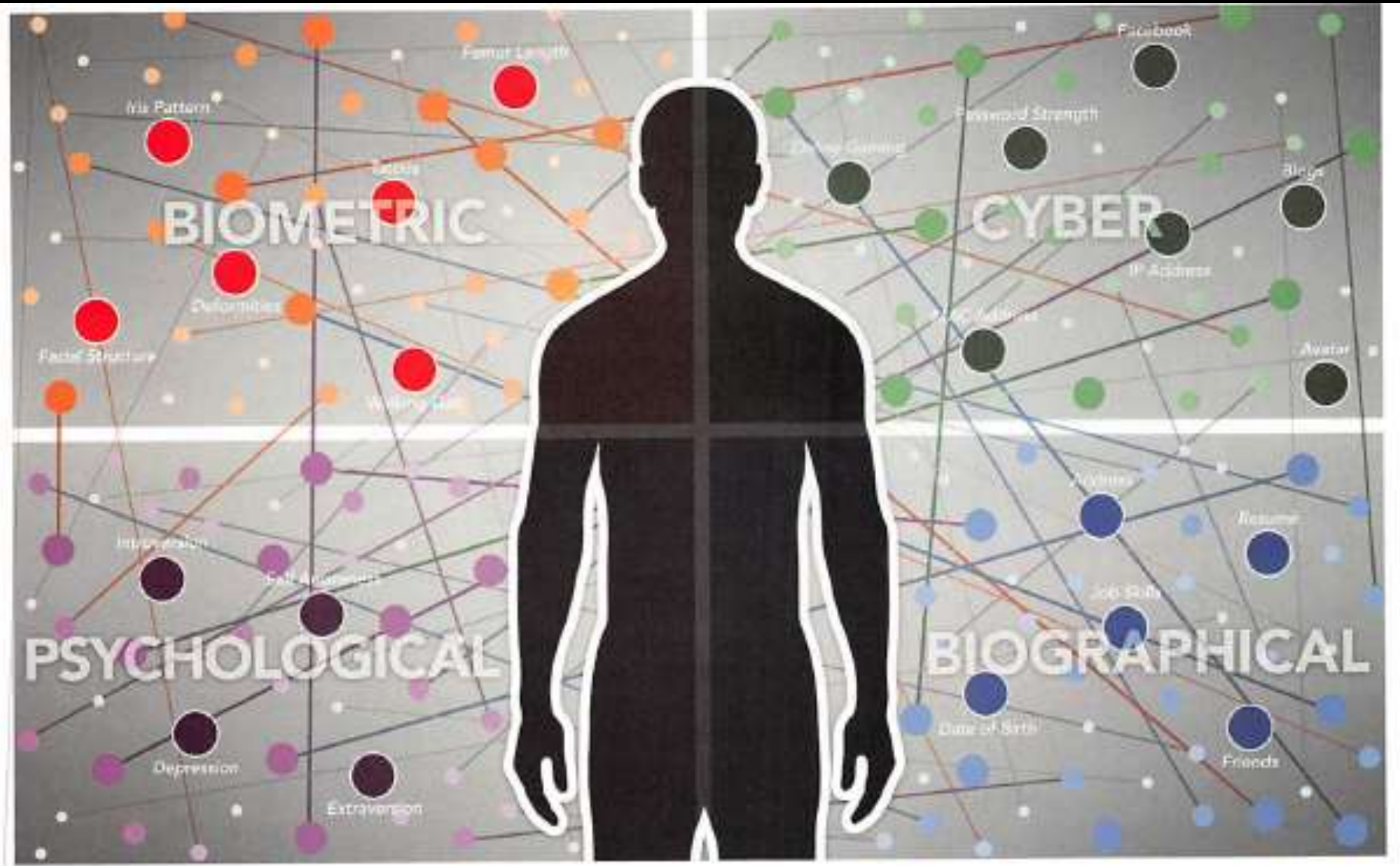
## Nature: Nurture and the Individual Phenotype



# **Social Spaces Become Quantifiable**

- **who knows why people do what they do?**
  - **the fact is that they do!**
- **these actions can now be traced and measured with unprecedented precision**
- **with sufficient data, the numbers reveal increasingly predictable behavior individual risk patterns**
- **new business opportunities in multiple sectors including healthcare**
- **new ethical and legal issues**

# Computational Tag, Track and Locate (TTL): Applications for Healthcare Meta-Analytics







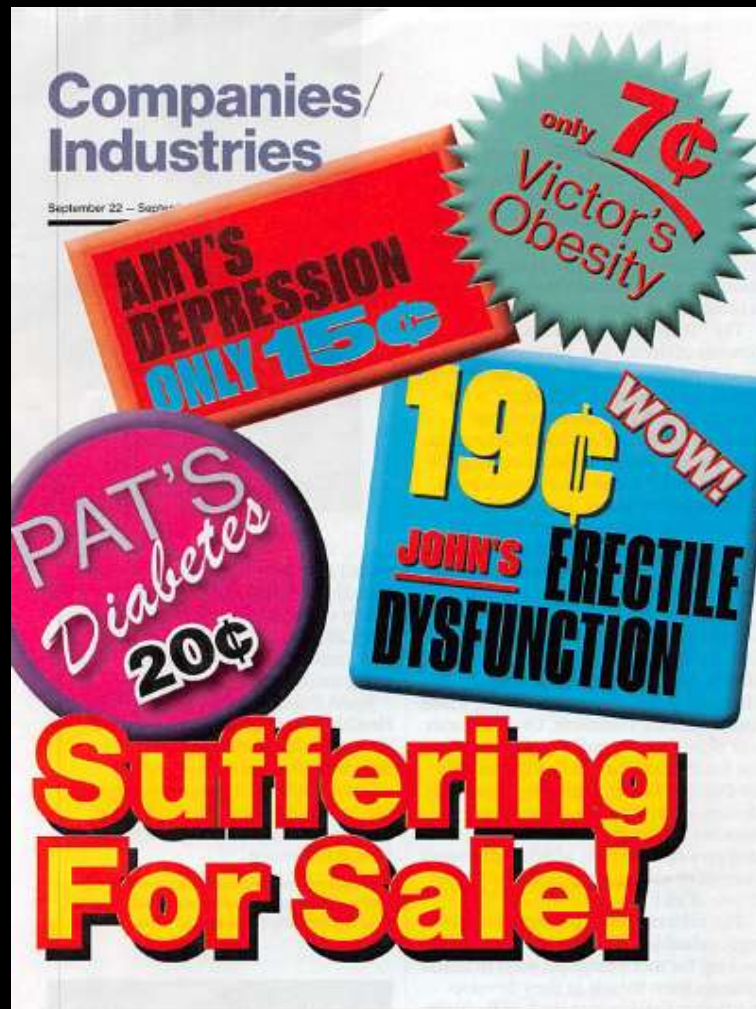
**“The paradox of a wearable device  
is that it gives you control  
and takes it away at the same time”**

**Time 22 September 2014**

# **Outside HIPAA: Data Brokers and Mining Health Information**

- **non-consented meta-analytics**
- **searching for healthcare information**
- **use of medical/disease social networks**
- **on-line purchases of health products**
- **GPS-location of use of retail stores/pharmacies**
- **diet, smoking and alcohol purchases**
- **predictive modeling of physical and mental health**

# Consumer Data Brokers and New Vulnerabilities in Healthcare Privacy



Bloomberg Businessweek  
22 Sept 2014



FEDERAL TRADE COMMISSION  
PROTECTING AMERICA'S CONSUMERS



# We Are A Visual Species!



لَا إِلَهَ إِلَّا اللَّهُ

الله  
رسول  
محمد



# New Visualization Tools: Interactive Interfaces and Customization Formats





- **limits to individual expertise**
- **limits to our multi-dimensionality**
- **limits to our sensory systems**
- **limits to our experiences and perceptions**
- **limits to our objective decision-making**



# **Future Trajectories for Mining and (Meta)Analysis of Big Data: The Rise of Increasingly Automated Decision Tools**

**The Future of 'Search'**

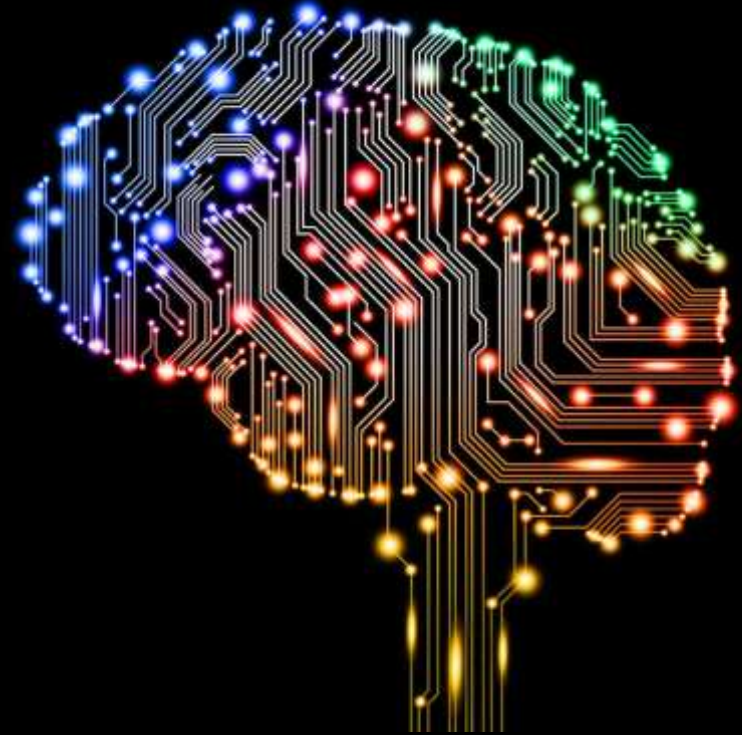
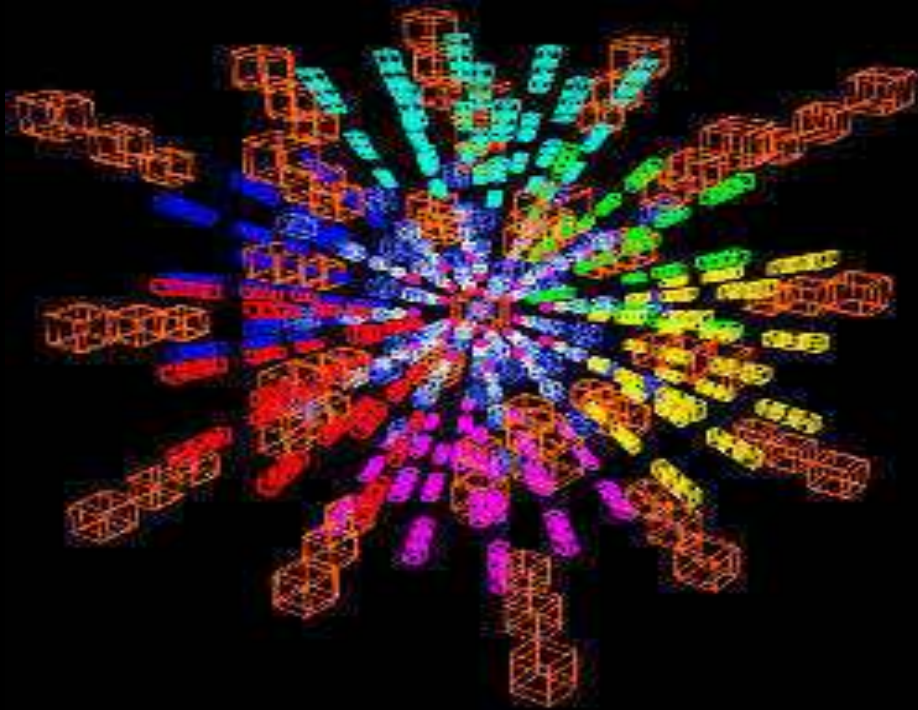
**Intelligence at Ingestion**

**Deep Learning**

**Why Wait for the Slow Brain to Catch Up  
With the Fast Machine**

# Automated Context: Data Finding Big Data

## “Intelligence at Ingestion”



**Feature  
Extraction  
and  
Classification**



**Context  
Analysis**  
↕  
**Persistent  
Context**



- **Relevance  
Detection**
- **Situational  
Awareness**
- **Intelligence**



**Rapid,  
Informed  
Decisions**

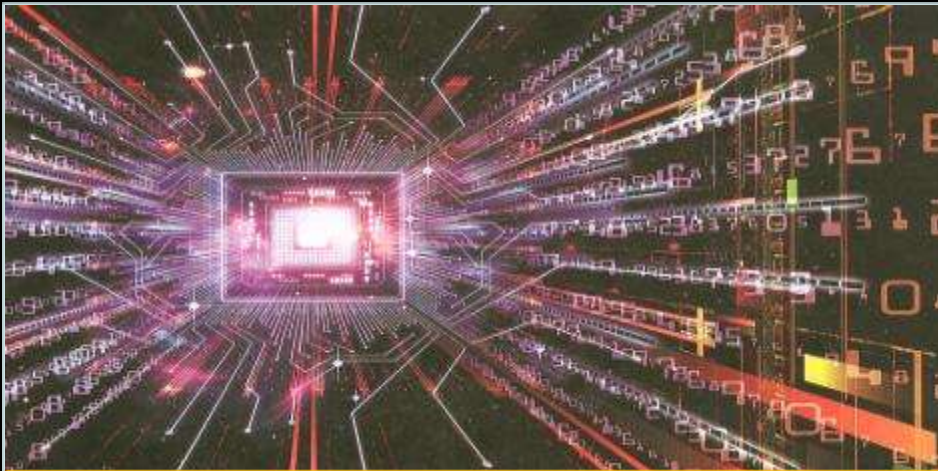
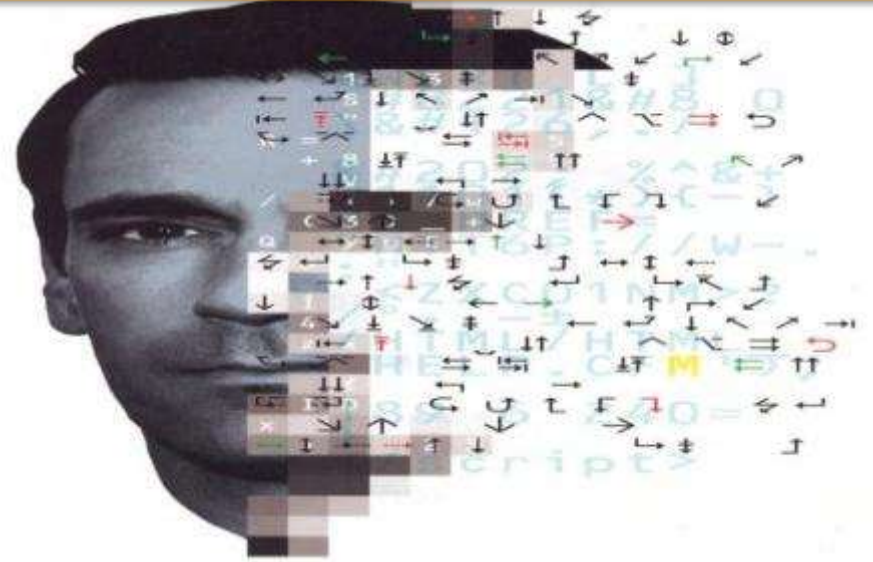


# Technology Acceleration and Convergence: The Escalating Challenge for Professional Competency, Decision-Support and Future Education Curricula

**Data Deluge**



**Cognitive Bandwidth Limits**



**Automated Analytics and Decision Support**



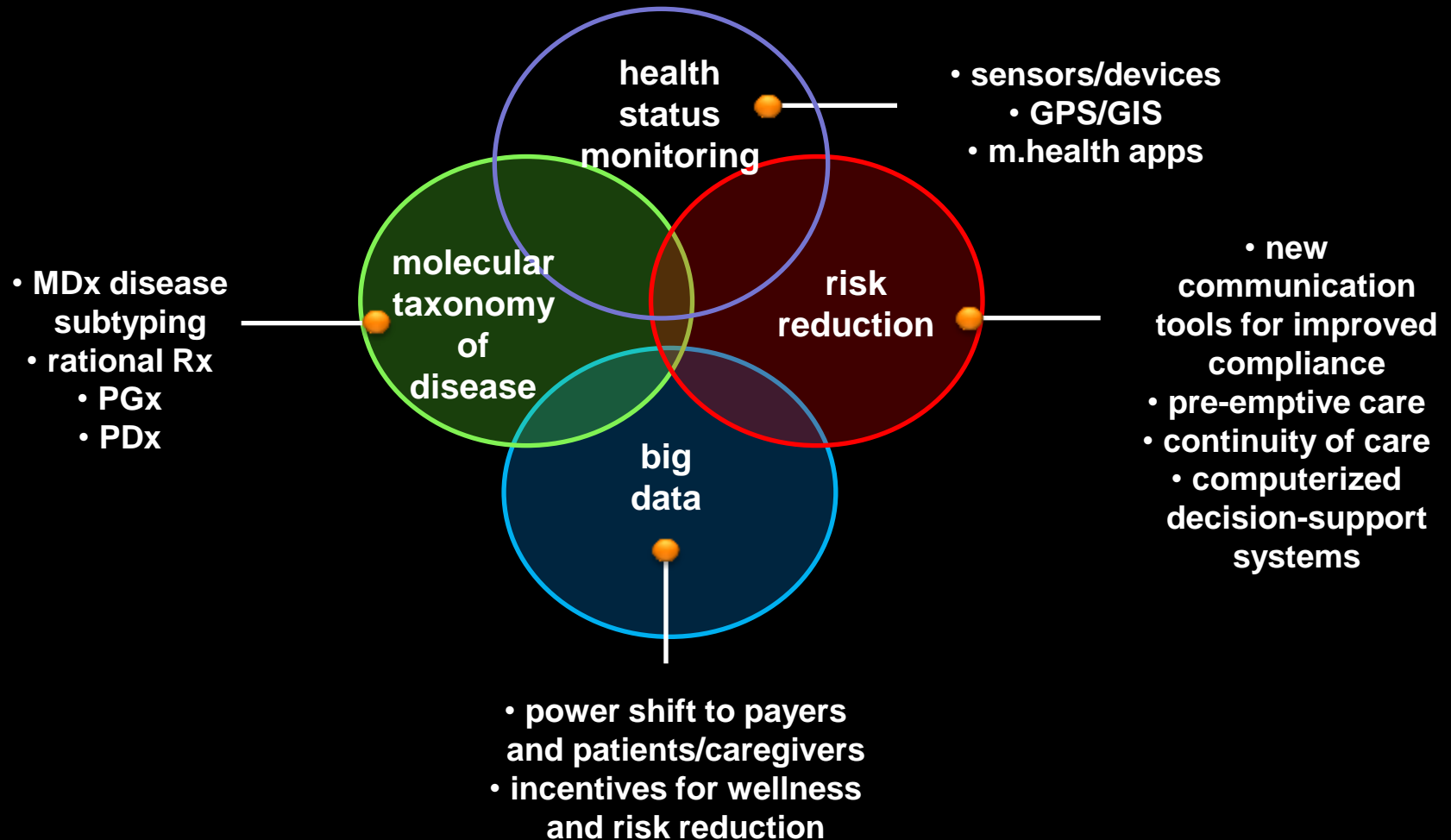
**Facile Formats for Actionable Decisions**



## **Digital Health, Automation and the Future Work Force**

**Can Computers and Robotics Can Do Your Job,  
and Eat Your Lunch?**

# Precision Medicine



**Integration of Healthcare Services  
Continuity in Care and Optimizing Wellness**

# A New Healthcare Ecosystem Arising From Technology and Market Convergence

## Technology

MDx/  
Devices  
m-Health

Rx

Hlx

Comprehensive Profiling  
and  
Remote, Real Time Monitoring

passive/active data  
collection

analytics and  
network  
architecture

EMR/PMR

performance and  
outcomes analysis

Data Mining  
and Integration  
Services

## Health Services

patients

consumers

services  
for  
integrated  
care

Increasingly Targeted  
Care and Efficient  
Use of Finite Resources



# **The Changing Analytical and Data 'Spaces' for Clinical Pathology and Laboratory Services**

## **Defining the Future Role of Clinical Pathology and Laboratory Medicine**

- **primacy as knowledge integrators in making precision medicine a reality?**

**or**

- **Darwinian (Schumpeterian) eclipse by new entrants and new service/business models?**

# “DNR”



- Denial
- Negativity
- Resistance

## Incrementalism



**Squeezing Savings from  
Outmoded Processes  
and Business Models**

## Disruptive Innovation

**versus**



**Yes**



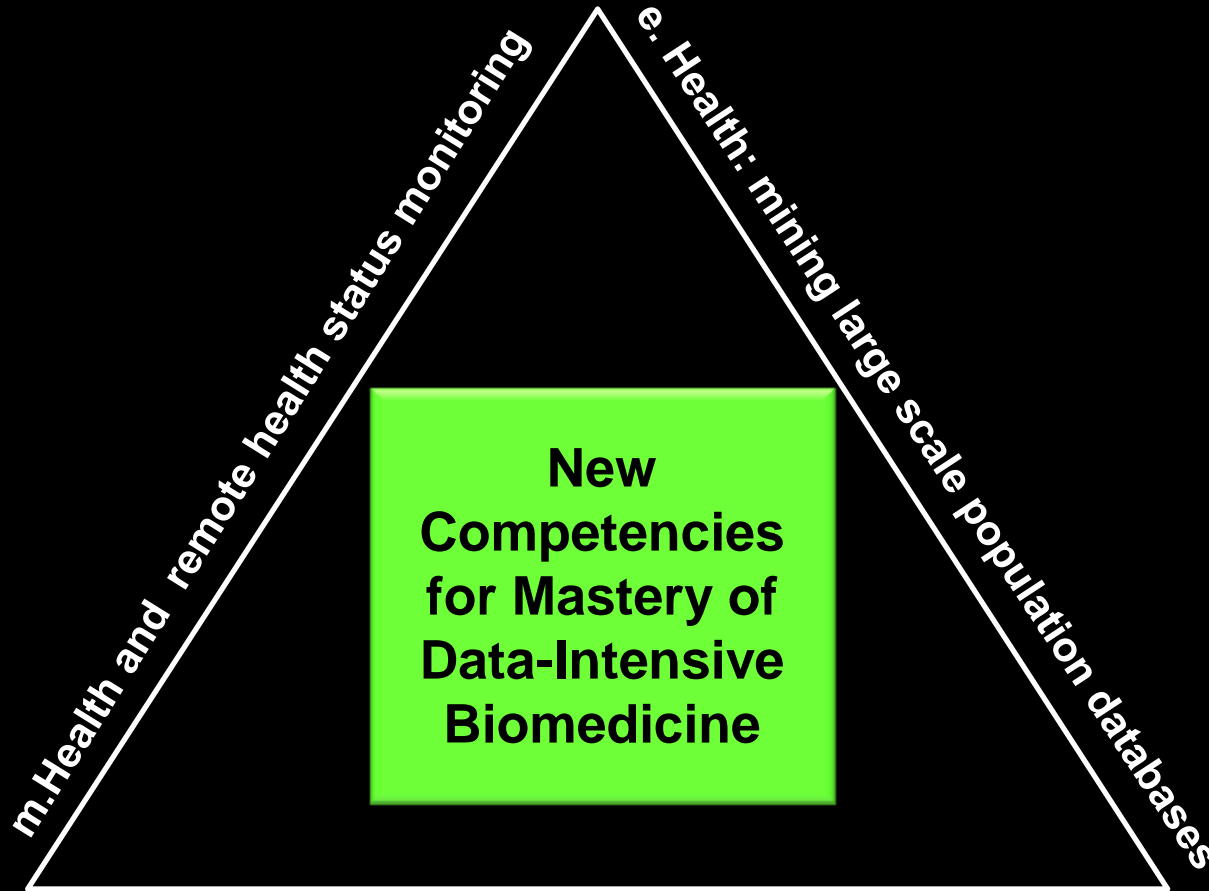
**No**

**Fundamental Change  
in Processes and Business  
Models for Major Performance  
Gains, Cost-Effectiveness and ROI**



# Building Knowledge Networks to Improve Individual Health and Sustainable Healthcare Delivery

**Data Analytics and Clinical Decision Tools**



**panOmics  
sensors/devices**

**molecular profiling of patients  
(precision medicine)  
and global disease surveillance  
(public health)**

**mapping the  
dysregulation of  
biological networks  
in disease**

Slides available @ <http://casi.asu.edu/>

