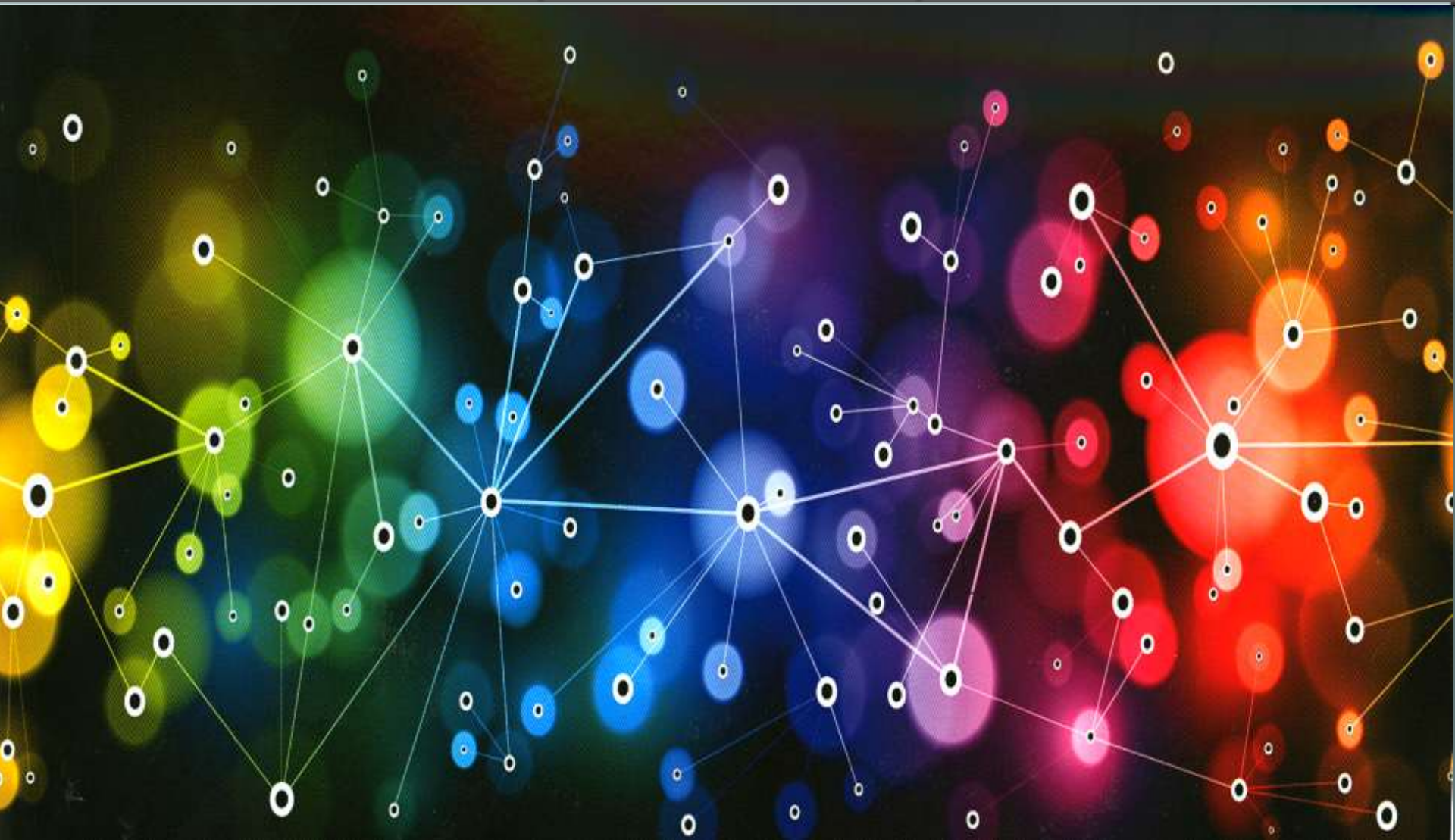


COMPLEX ADAPTIVE SYSTEMS at ASU (CAS at ASU)



Understanding the Design Principles and Dynamics of Complex Adaptive Systems

Building New Knowledge Networks to Study Complexity in Healthcare,
Sustainability and Security

Dr. George Poste
Chief Scientist, Complex Adaptive Systems at ASU
and Del E. Webb Chair in Health Innovation
Arizona State University
george.poste@asu.edu
www.casi.asu.edu

Workshop on Complexity and Complex Systems
Arizona State University 18 January 2013

COMPLEX ADAPTIVE SYSTEMS at ASU (CAS at ASU)



QR Code Link to the CASI presentations page. Download any free QR-Code reader app to your smart phone.

Slides available @ <http://casi.asu.edu/>

The Ubiquity of Complex Adaptive Systems

Earth Systems



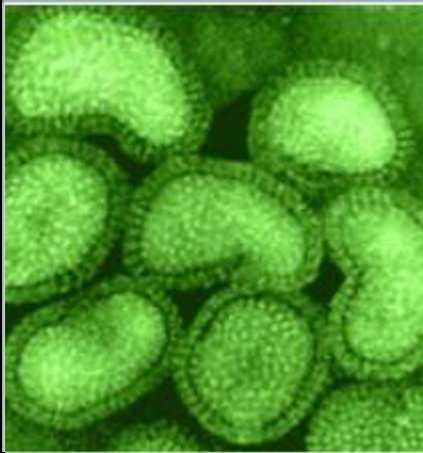
Eco-Systems



Food Webs



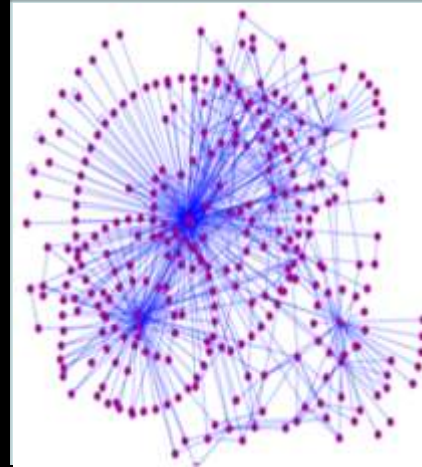
Coordinated Community Behavior



Host-Pathogen Interactions



Physiological Regulatory Networks



Genome Regulatory Networks



Microbiome Metagenomics

Complex (Adequately Adaptive?) Human-Engineered Systems

Financial Markets



Electrical Grids



Transportation



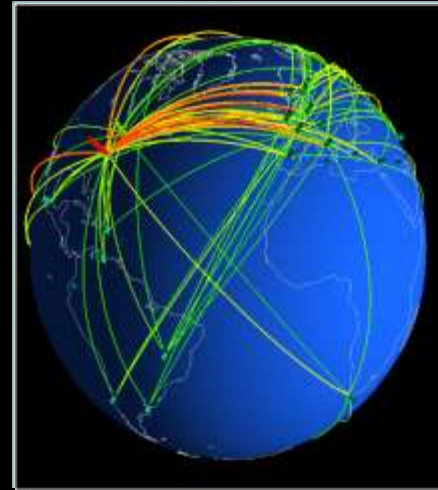
Supply Chains



**Urbanization and
Mega-cities**



**Intensive
Agriculture**



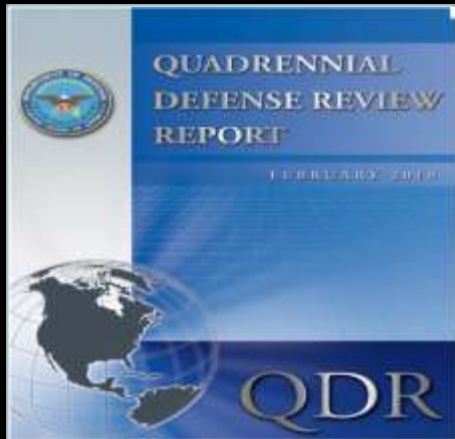
Internet and Metaweb



Social Media

Complex (Adequately Adaptive?) Human-Engineered Systems

**Net-Centric
Defense Strategies**



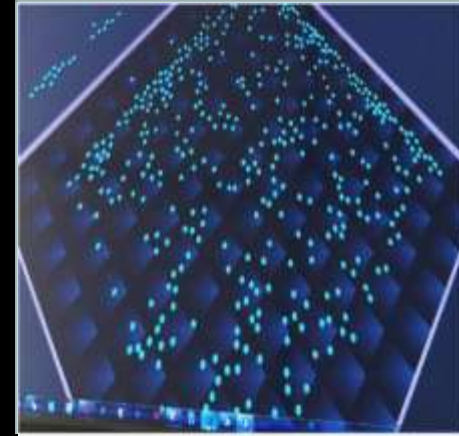
Advanced Avionics



Autonomous Drones



Robot Swarms



Food Security



**Transportation
Security**



Cyber-Security



**Oversight of
Dual-use S&T**

Innovation and Competitiveness



Dysfunctional Systems



healthcare



**civil
disaster
preparedness**



**economic
theory,
banking
and
markets**



**prediction of
major social
upheavals**



**governance
and
public policy**



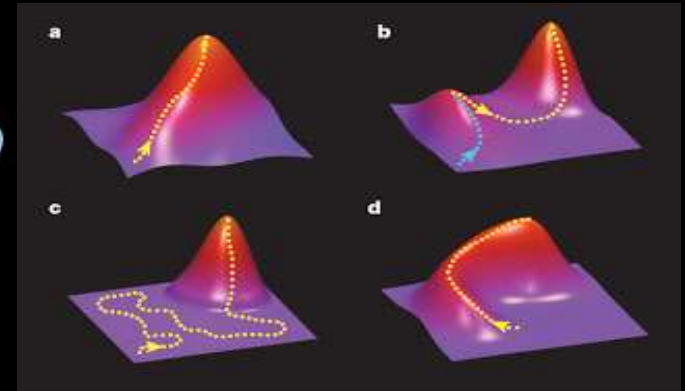
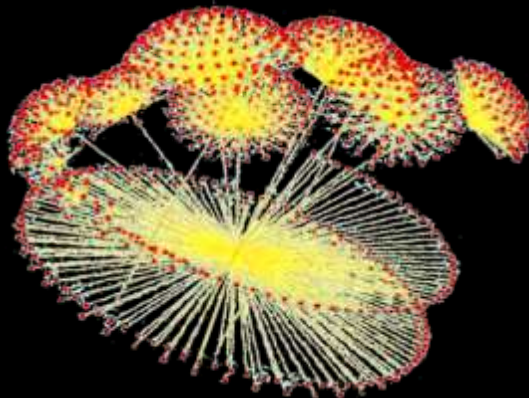
**confronting
climate
change and
depletion of
non-renewable
resources**

Talk Outline

- **principles of CAS design and dynamics**
- **need for new conceptual and analytical approaches to complexity and decision-science**
 - **engage with formidable global challenges**
 - **health, sustainability, national security**
 - **education and training**
- **launch of CAS at ASU**
 - **objectives, organization and initial project portfolio**

Complex Adaptive Systems

- self-organizing interactions between multiple components (agents) across scaled hierarchies
- system behavior cannot be predicted from knowledge of the properties of individual components and even subnetworks

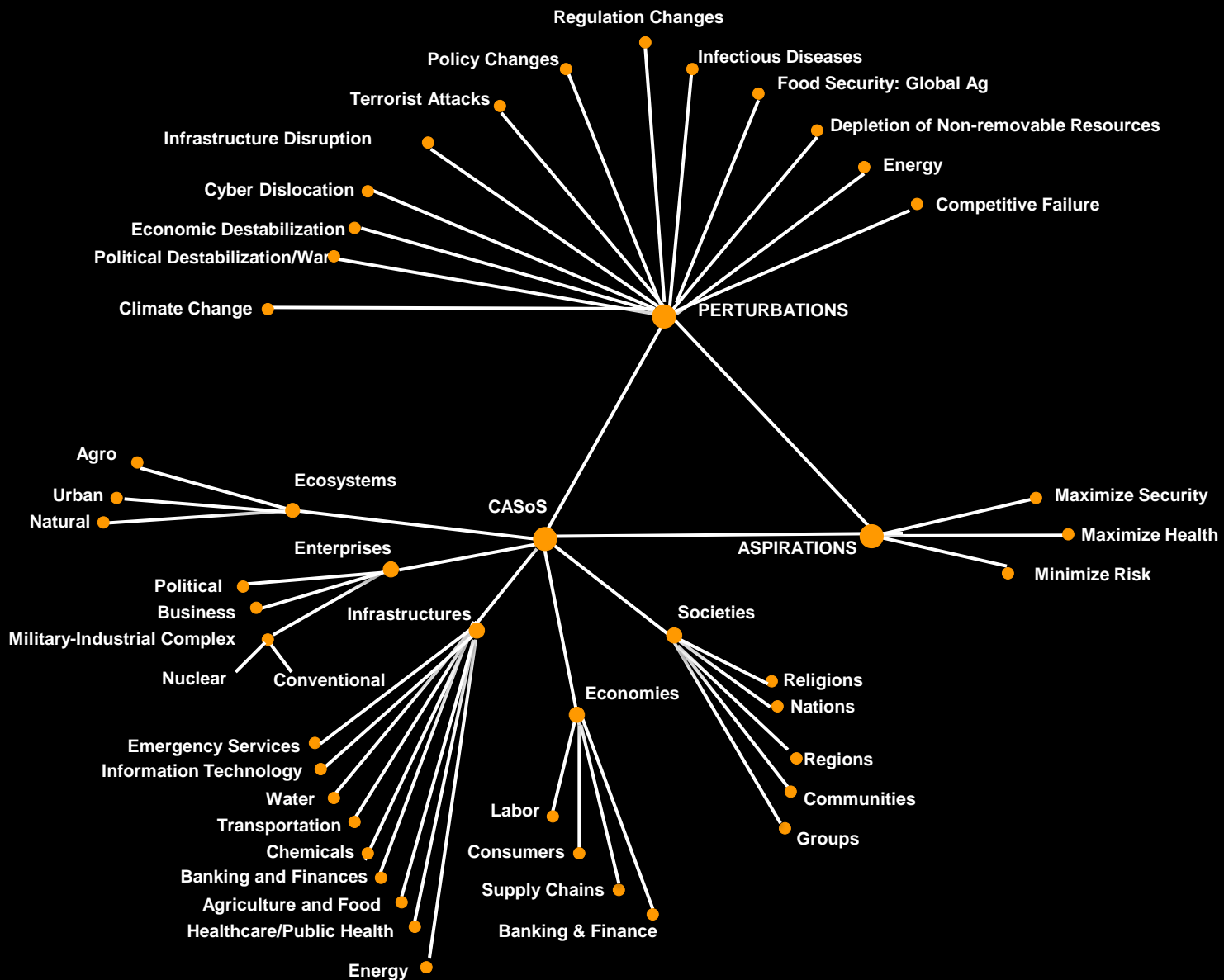


Complex Adaptive Systems

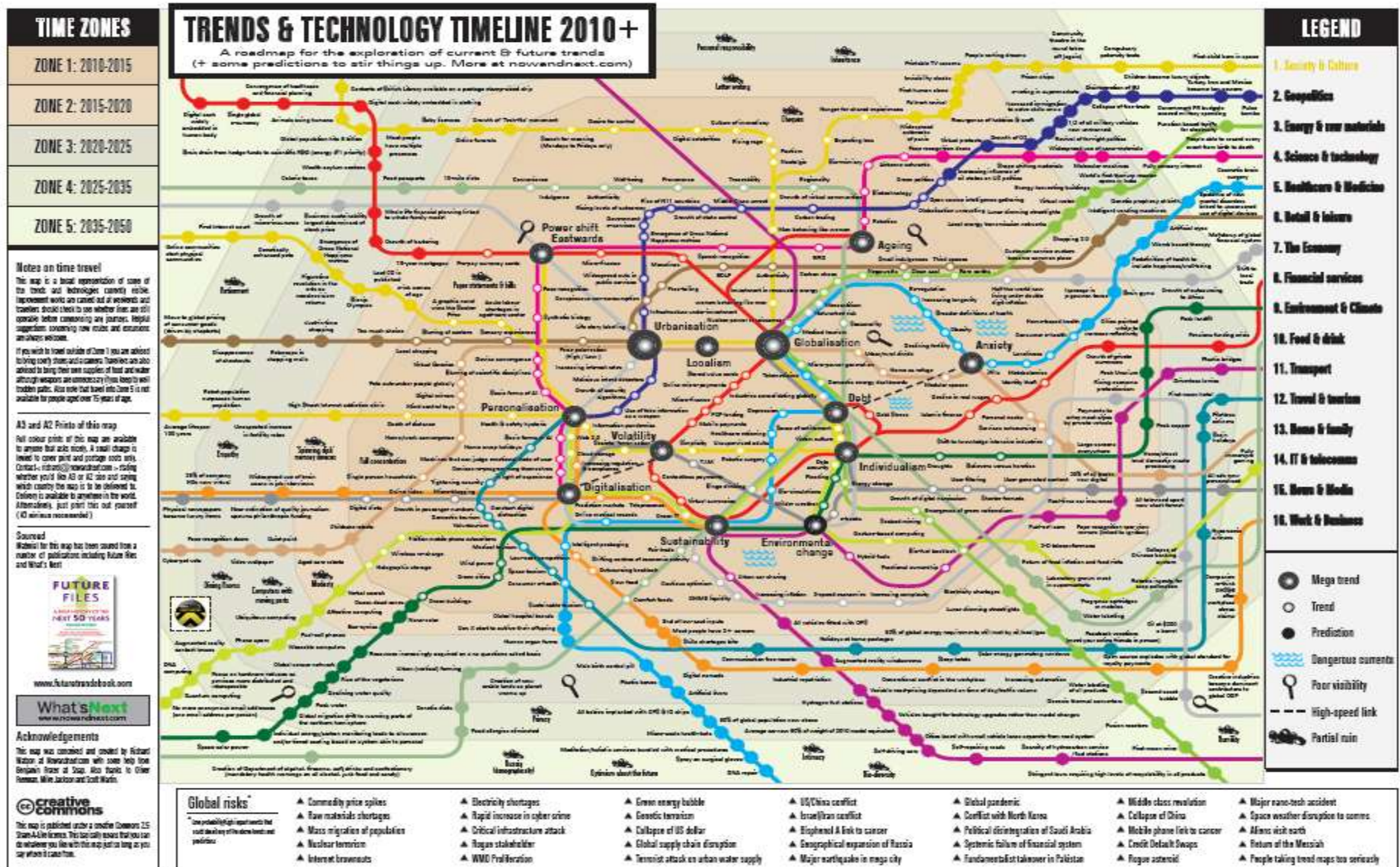
- few, if any, CAS exist as independent entities
- combinatorial effects of multiple interacting CAS
 - Complex Adaptive Systems of Systems (CASoS)
- analysis of CAS/CASoS design and dynamics central to better informed decision-making, public policy and risk management

Complex Adaptive Systems of Systems (CASoS)

Adapted from: T. J. Brown et al. (2012) SAND 2012-4641P



Acceleration of Discovery and Convergence of Scientific Domains and Technologies



“It from Bits”

The Proliferation of Digital Design and Fabrication

**Advanced
Computing
and Devices**



“Cyberspace”

**Ubiquitous
Sensing/
Social
Networks**



**“Connected
Space”**

**Biomedicine,
Biotechnology,
Synthetic
Biology**



“Bio-Space”

**Complex
Autonomous
Systems**



**“Simulation
Space”**

**Disruptive
Technologies**



**“Opportunity:
Threat Space”**

**Emerging and Evolving
Multi-Dimensional, Multi-Disciplinary Matrices**

**New Organizational
Structures**

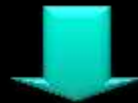
**New Knowledge
Networks**

New Networks of Intellectual Fusion

**Acceleration
and
Convergence
in
Science and
Technology**

- massive data sets
- open source networks
- new analytical models/tools for non-linear systems
- multi-scale networks

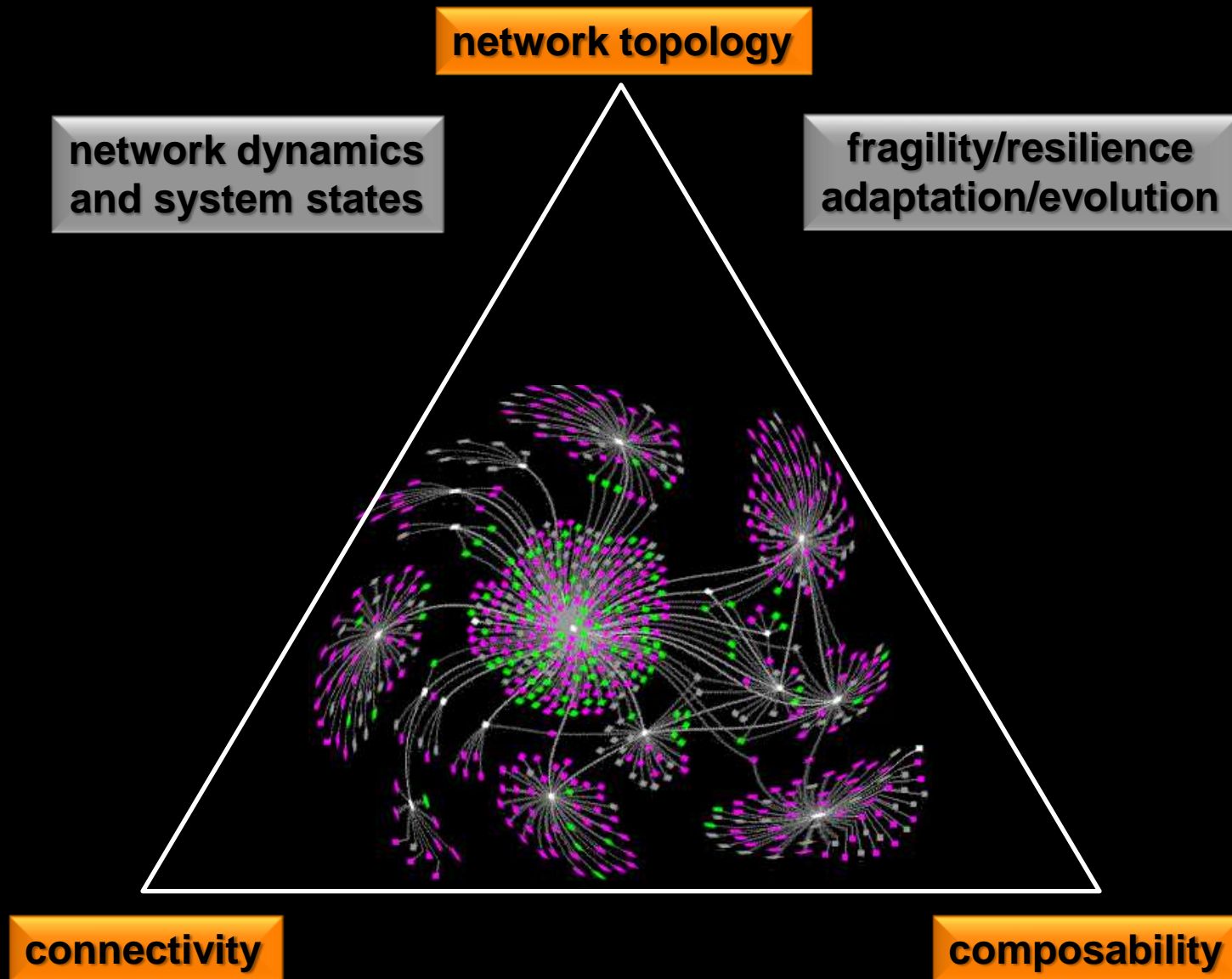
**Behavioral
Economic
and
Social
Technologies
(BEST)**



New Knowledge Networks and Systems of Innovation

Big Data: Next Generation Cyber-Capability

Network Design in Complex Systems



Fundamental Questions

- **are there common design principles and organization of information networks in diverse CAS?**
 - **physiological homeostasis**
 - **disease pathogenesis**
 - **epidemics/epizootics: origin, spread and control**
 - **climate dynamics and ecosystem stability**
 - **invasive species and ecosystem disruption**
 - **information and communication networks**
 - **financial systems**
 - **industrial supply chains**
 - **social structure in populations, communities and ecosystems**

Network Design Principles for CAS

- **can design principles identified in CAS that are at more advanced stages of knowledge maturation (e.g. patterns of internet traffic, social networks, DDOS attacks and advanced avionics) be extrapolated to guide research in less mature systems domains (e.g. mapping molecular networks and information flow in biological cells and the perturbations that cause disease?)**

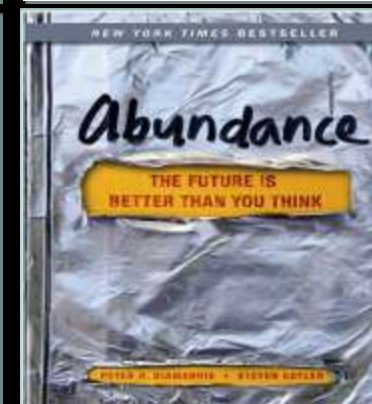
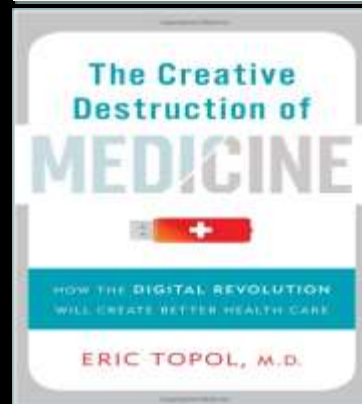
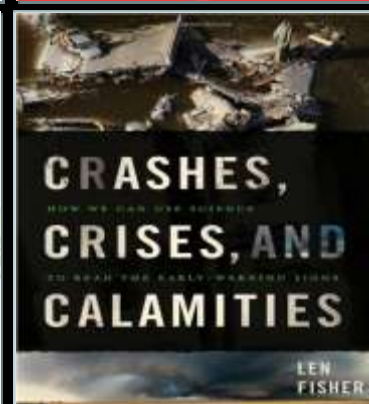
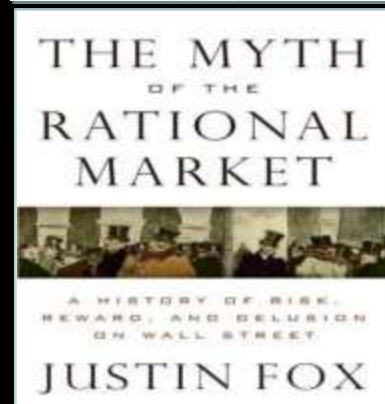
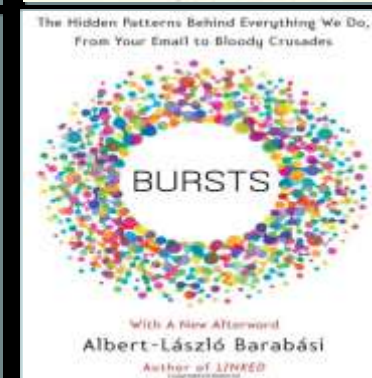
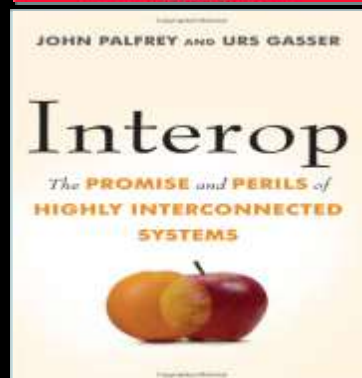
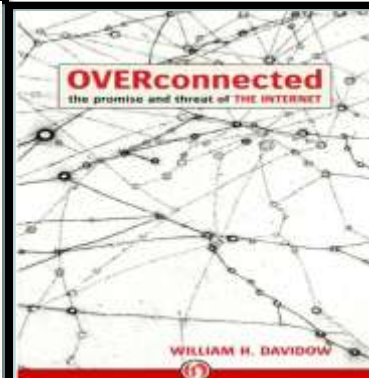
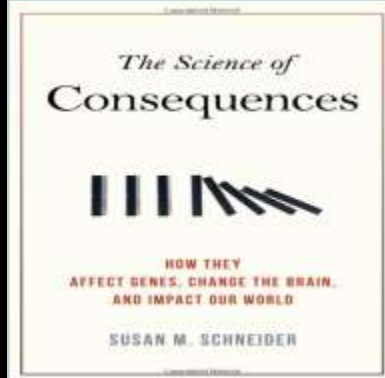
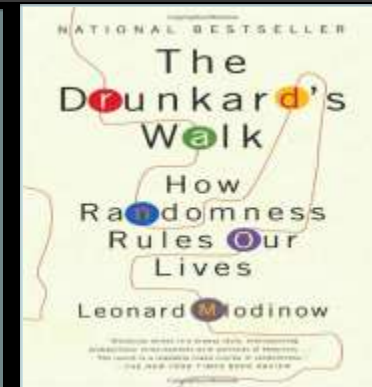
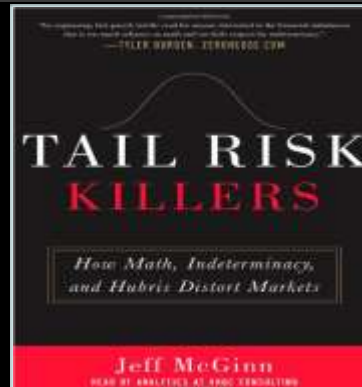
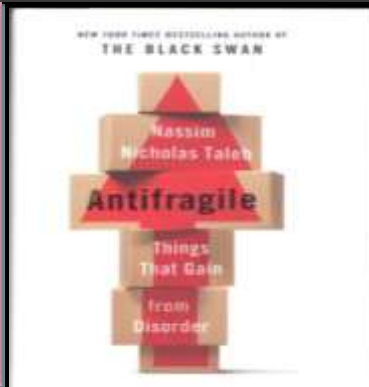
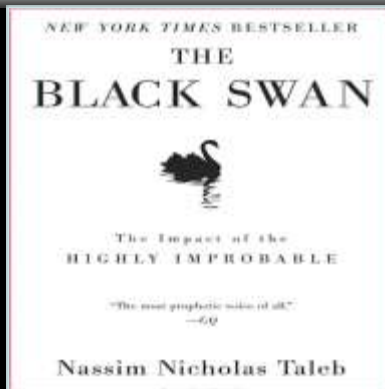
**“For most of us design is invisible until it fails”:
Bruce Mau. Massive Change. 2004**



The Dynamics of Complex Systems

- **volatility, randomness and uncertainty are ubiquitous**
- **the CAS world is non-deterministic and non-linear**
- **predictions, policies, processes, control systems and decisions based on flawed assumptions of linearity and certainty will fail**
- **failure to understand complexity, fragility and uncertainty generates unintended consequences, often with tragic/catastrophic outcomes**
- **the escalating complexity of anthropogenic systems and connectivity increases the probability and severity of disruptions and emergence of new 'system states' with radically different features**

Managing Complexity and Uncertainty



Complex Adaptive Systems (CAS) at ASU

From Reductionism to Mapping Systems

From Components to Complexity

**Building New Knowledge Networks
In Teaching and Research**

Complex Adaptive Systems (CAS) at ASU

- **complexity and CAS/CASoS network behavior central to solutions to global grand challenges**
- **obligate dependence on multi-/trans-disciplinary competencies and new translational capabilities**
 - **new ways of organizing**
 - **new scales of collaboration and infrastructure needs**
 - **new funding mechanisms**
 - **new ways of thinking**

Complex Adaptive Systems at ASU: Research Competitiveness

- **concept of ‘Architectural Firm’ to identify, launch and build CAS portfolio focused on ‘grand challenge’ problems**
 - **A:A’ projects**
- **purposeful focus on use-inspired research and accelerated translation to practice**
- **catalyze collaborations across ASU and with external public and private-sector entities**
- **establish requisite computational capabilities and infrastructure to accommodate the pervasive importance of data-intensive approaches to CAS/CASoS**

Complex Adaptive Systems (CAS) at ASU: Institutional Competitiveness and Revenue Growth

- **continued vital importance of expanded RO1 ('R') grants and center ('C') award resources**
 - **\$500MM target by 2020**
- **CAS at ASU as catalyst to build portfolio of ambitious, large-scale (A:A') projects**
 - **additional \$200MM target to achieve ASU strategic goal of \$700MM research funding by 2020**
- **focus on disruptive innovation and attractiveness to non-traditional funding sources**
- **complementary/synergistic with ongoing ASU meta-planning initiatives**

Complex Adaptive Systems (CAS) at ASU: Education and Public Policy

- **progressive assimilation of complexity science and decision support systems as fundamental components of 21st century education (literacy!)**
 - **UG, PG and on-line courses**
 - **certificates and continuing education (eg. CME)**
 - **corporate training (reciprocal)**
- **development of new analytics for CAS/CASoS as intellectual foundation for improved decision-systems and public policy**
 - **modeling and simulation of non-linear complexities**
 - **regulation, law and legislation**

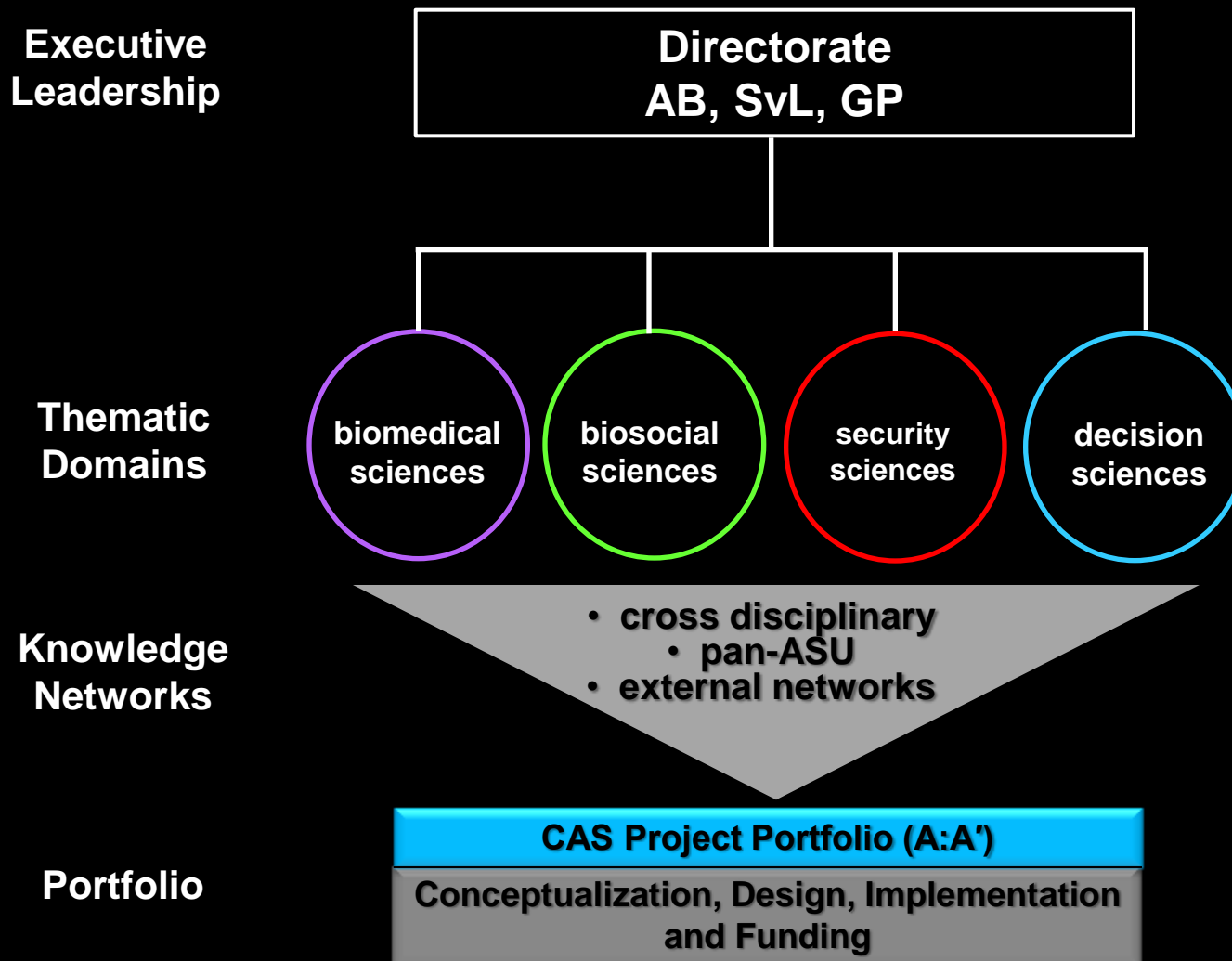
**Executive
Leadership**



**Thematic
Domains**



Organizational Structure



Organizational Structure

**Executive
Leadership**

**Directorate
AB, SvL, GP**

**Thematic
Domains**

**biomedical
sciences**

**biosocial
sciences**

**security
sciences**

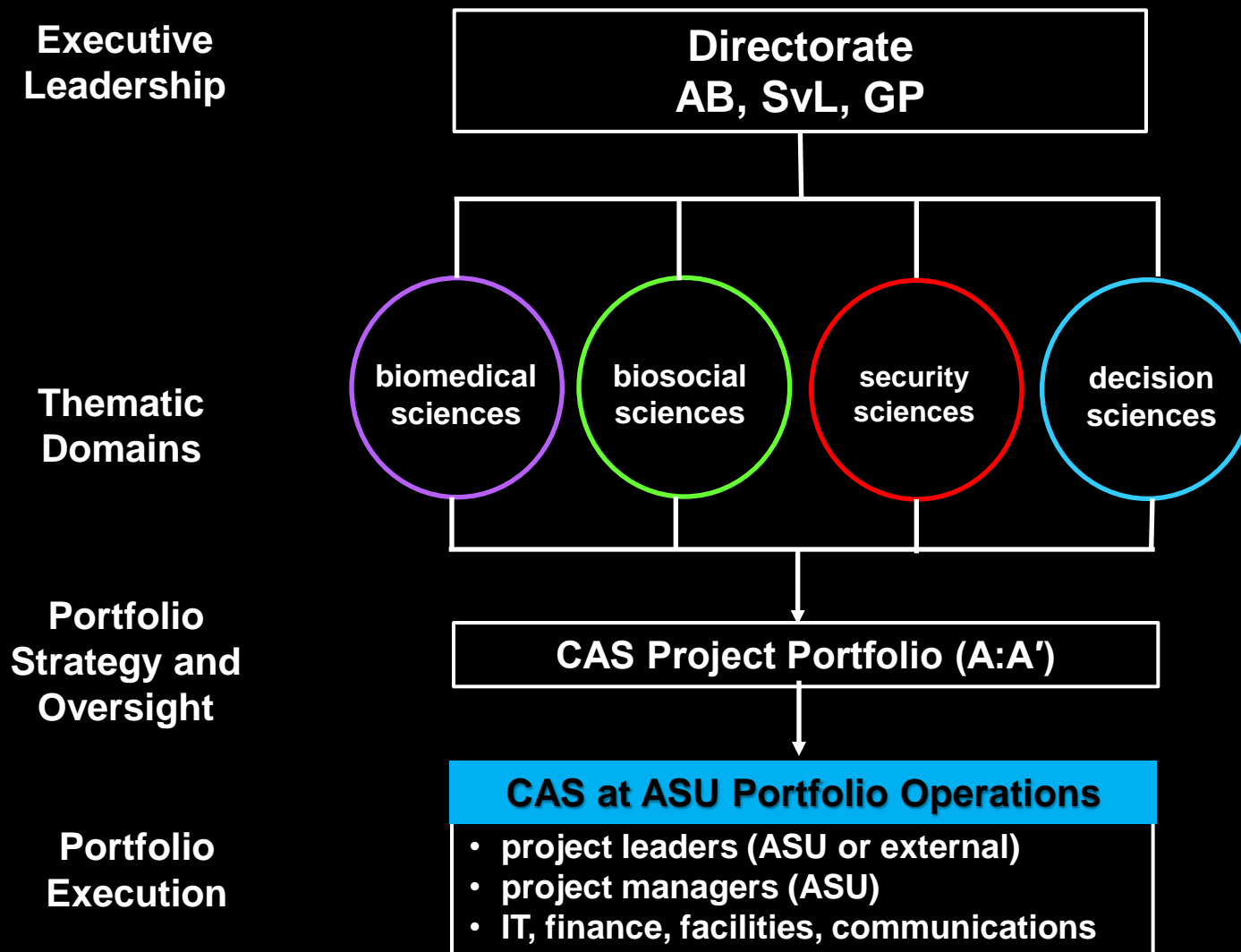
**decision
sciences**

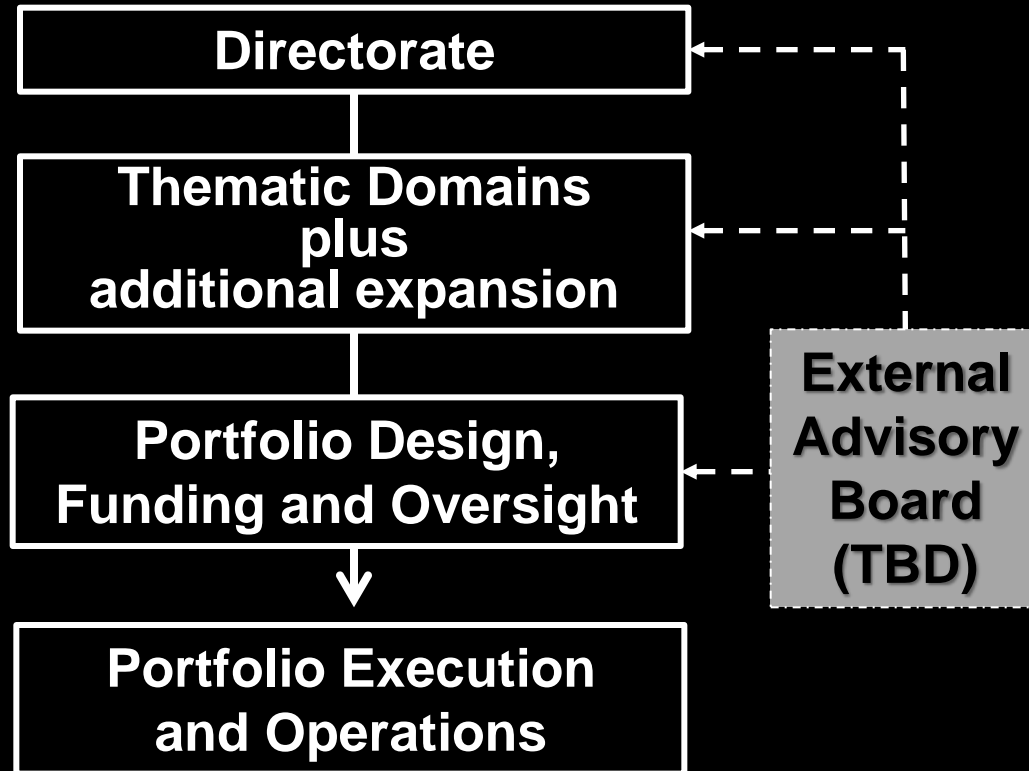
**Portfolio
Strategy and
Oversight**

CAS Project Portfolio (A:A')

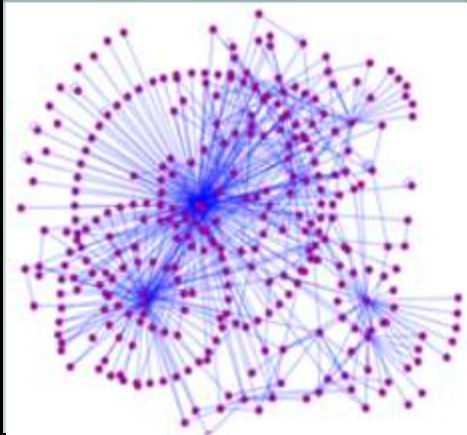
- Directorate
- Domain Directors (ML, KB) (TBD)
- ASU senior faculty/administration (TBD)
- External Institution Members

Structure and Operations

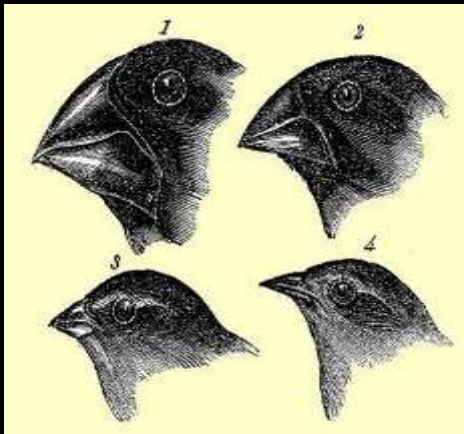




The Dynamics of Complex Systems



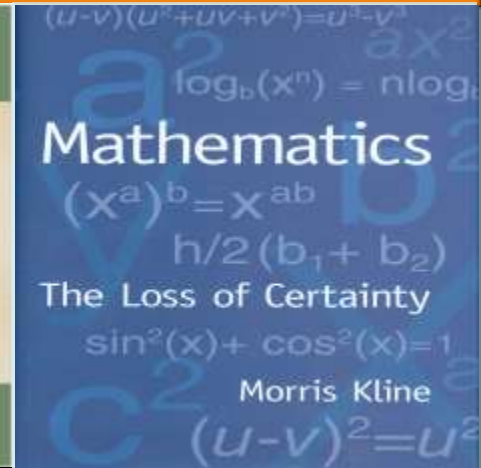
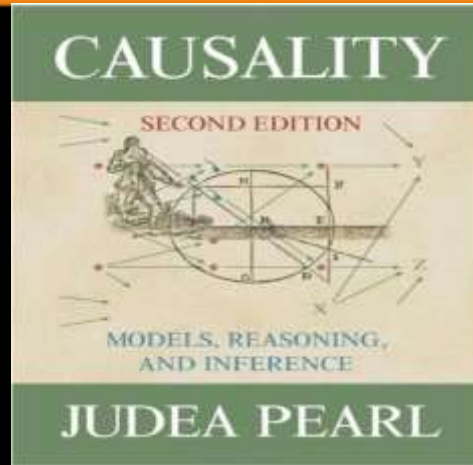
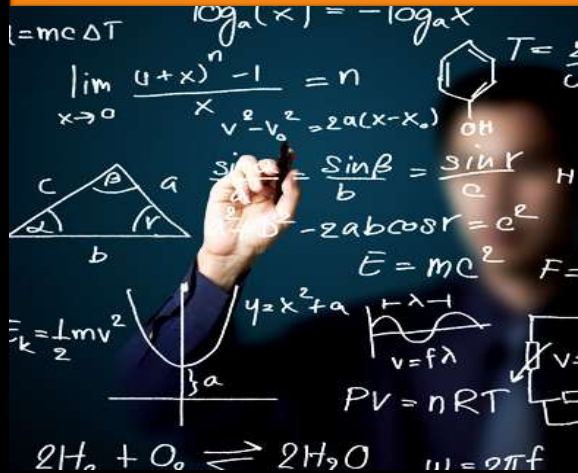
- the imperative for new insights into the design and dynamics of CAS
 - network topology and information flow
 - robustness, adaptation, evolvability
 - excursions and stability boundaries for defined system states
 - triggers of emergence and prodromal signals of imminent emergent shift(s)



- neglect of evolutionary theory as instructive framework for improved analysis and manipulation of CAS
- ubiquity of scale-free network topologies in biosystems

The Inadequacy of Physics-Based 'Rules' to Formulate Explanatory and Robust Predictive Tools for Biological CAS

Newtonian, Invariant Rulesets and ODEs



New Analytics, Natural Algorithms, Models and Simulations for Non-Deterministic, Non-Linear and Stochastic 'Systems Space'





“We need postmodern discrete algorithmic math to understand biology, not Newtonian differential equations, not old math, not old analysis.”

**Gregory Chaitin
Proving Darwin: Making Biology Mathematical
Pantheon Books, New York 2012, p.34**

Natural Algorithms

- **living processes are powered by nature's 'software'**
- **natural selection is the ultimate code optimizer**
- **natural algorithms represent processes evolved over extended time periods and diverse selection pressures**
- **need for tractable abstractions for computing collective behavior in networked, multi-agent systems characterized by non-linear, stochastic and parallel processes plus emergent properties**

The “Near-Infinite State System” Problem

- **near-infinite state systems have exceedingly high dimensionality**
- **only a small fraction of sample space can be measured**
 - **the sample poor challenge**
- **what confidence level is needed for “certifiable trust” in defining CAS properties?**
 - **V2: validate and verify**
- **formal methods for finite-state systems using abstraction and model-based checking unsuitable**
- **utility of probabilistic or statistical tests also limited by very large possible input/output states**

Biomedical

- Complex Diseases as CAS (cancer, diabetes, Alzheimer's)
- Evolutionary Medicine
- In Silico Medicine Coalition
- National Biomarker Development Alliance
- Obesity Origins and Outcomes

Biosocial

- Climate Adaptation
- Innovation in Biological, Social, Technological Systems
- Urban Sustainability

Security

- Ångstrom Design
- Immunosignatures
- Synthetic Phages

Education

- course proposals in development

*Multiple projects dependent on Next Generation Cyber-Capability (NGCC)

Healthcare as a CASoS

Care Delivery as a CAS



Demographics



**Bill More:
Do More**

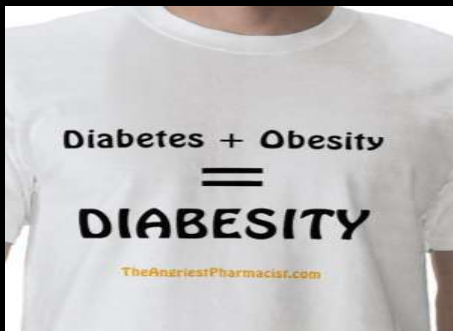


**Fragmented
Care**



**Lack of
Political Will**

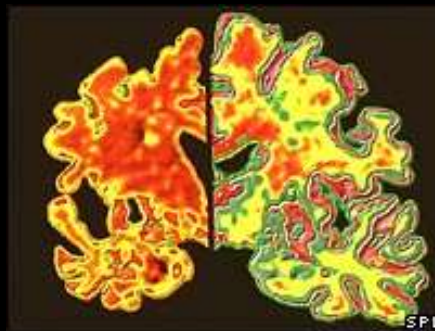
Disease as CAS



Diabetesity



Cancer



**Alzheimer's
Disease**



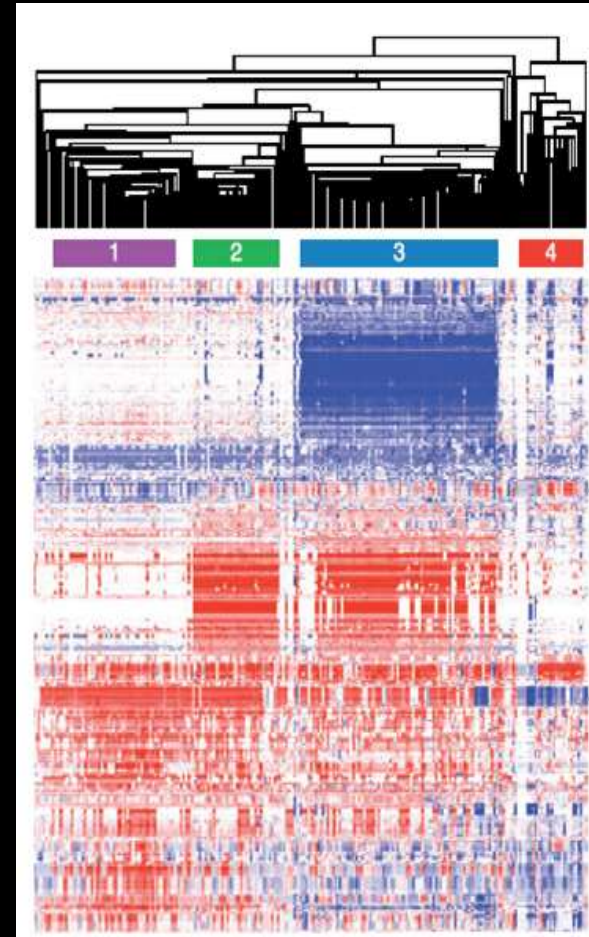
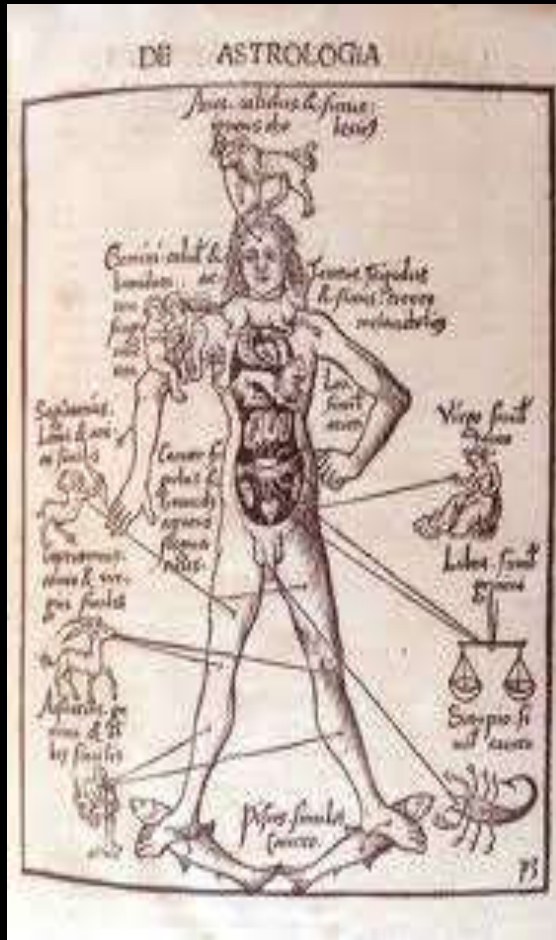
**Antibiotic
Resistance**

Complex, Multigenic Disease as CAS

**Elucidation of the Design Principles and Dynamics of
Complex Biological Systems in Health (Physiology)
and Disease (Pathology)**

Systems Medicine; Network Medicine; Personalized Medicine

Medical Progress: From Superstitions to Symptoms to Signatures

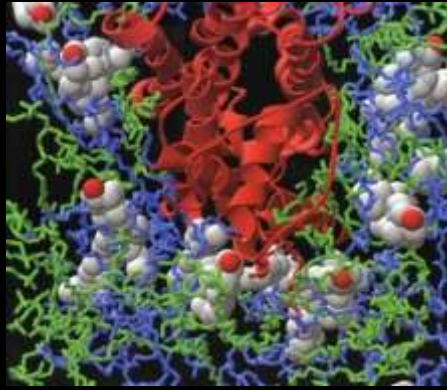


Integrative Omics (iOmics), Molecular Subtyping of Disease and the Primacy of Biomarkers and Molecular Diagnostics (MDx)

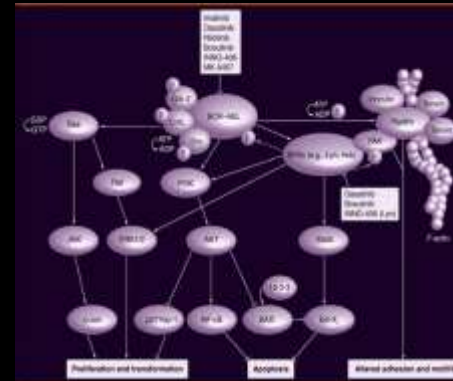
Genomics



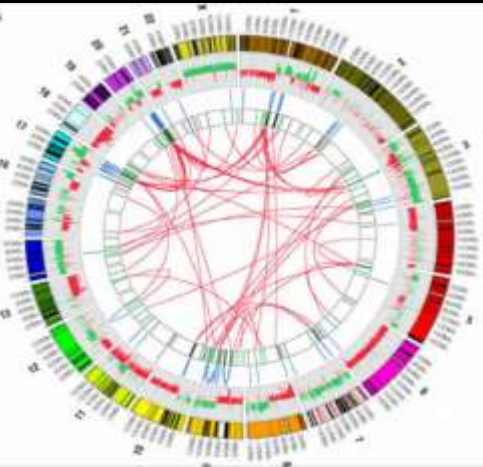
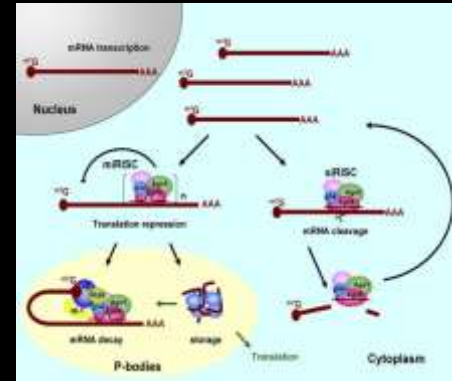
Proteomics



Molecular Pathways and Networks



Network Regulatory Mechanisms



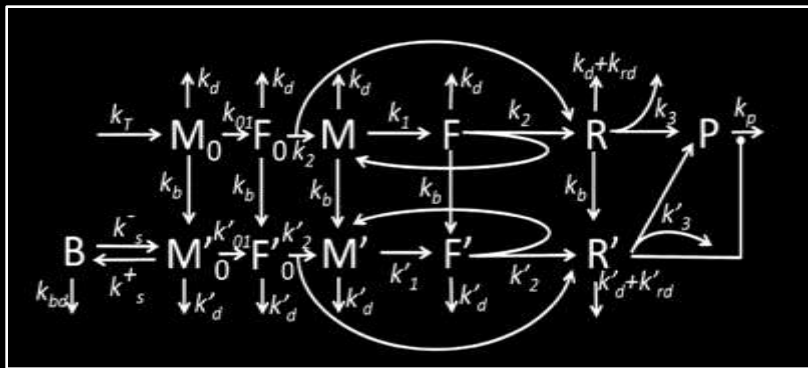
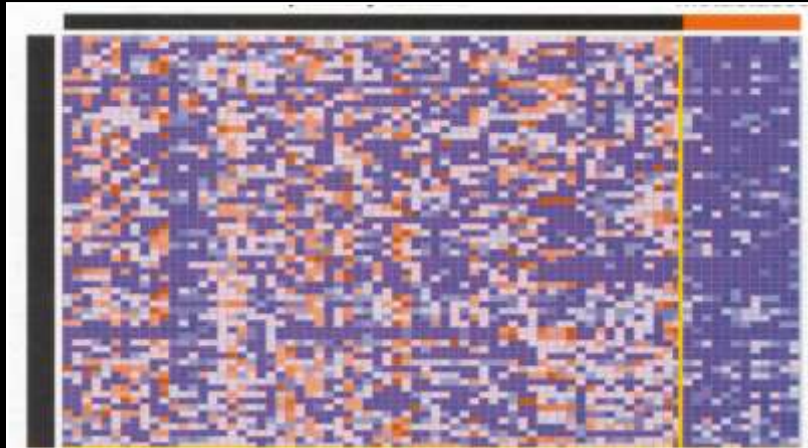
ID of Causal Relationships Between Network Perturbations and Disease Subtypes



Patient-Specific Signals and Signatures of Disease or Predisposition to Disease

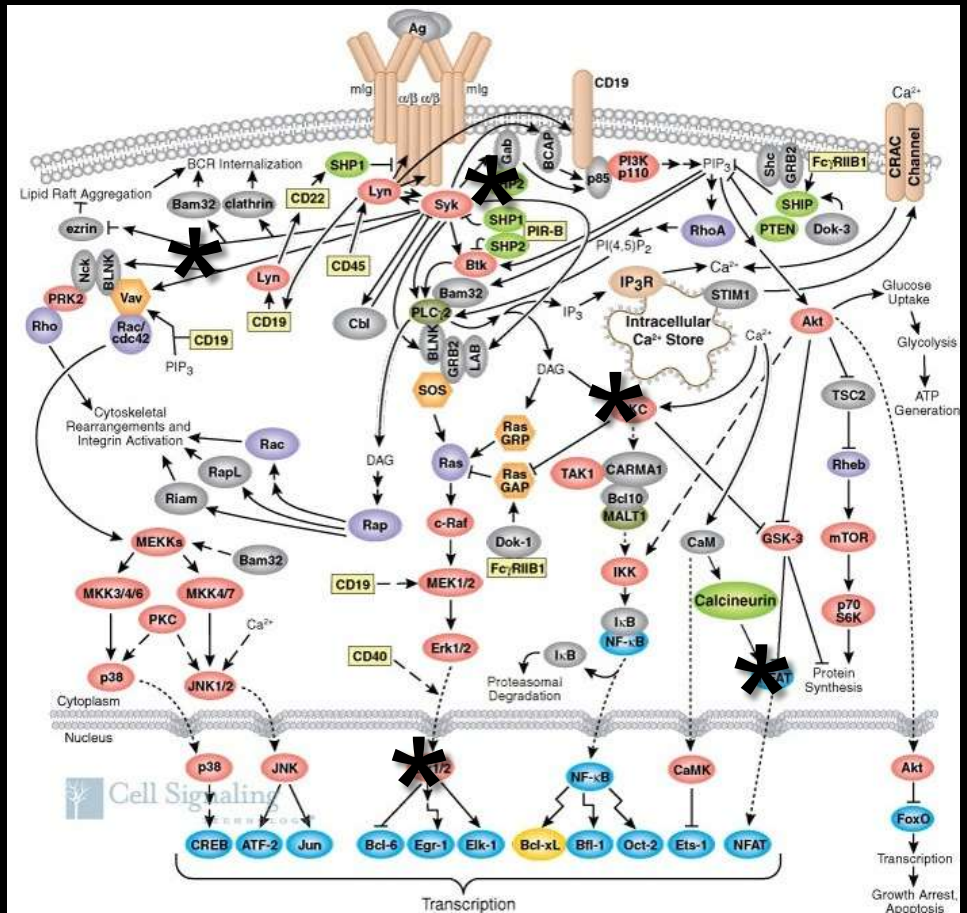
Mapping Causal Perturbations in Molecular Pathways and Networks in Disease: Defining a New Taxonomy for Disease

iOmics Profiling to Identify Disease Subtypes (+ or - Rx Target)



Modeling of Information Flow in Biological Networks

Altered Network Structure and ID of Molecular Targets for MDx and/or Rx Action



“Omics” Technologies and the Elucidation of Perturbations in Molecular Network ‘Wiring’ in Complex Diseases

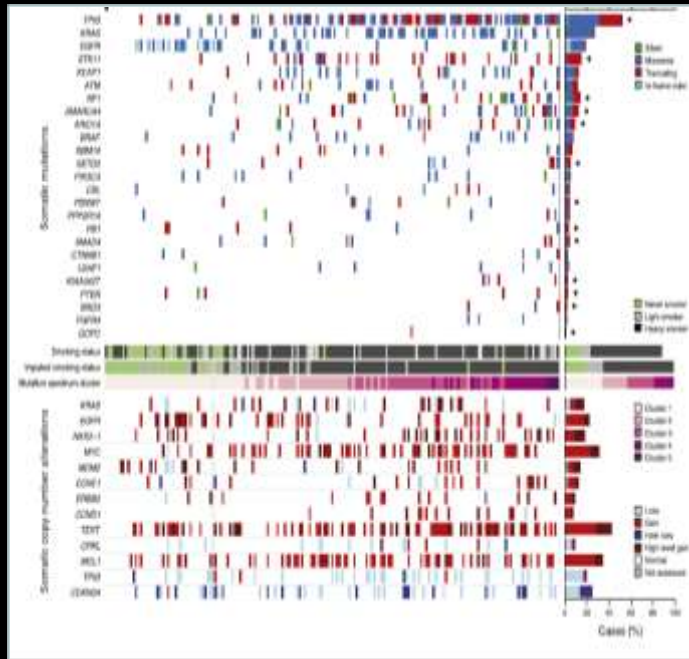
- **the ‘dead hand’ of reductionism and “the trap of linearity” as barriers to progress**
- **delusional pursuit of individual Rx ‘targets’ in face of known, extravagant network-wide perturbations**
 - **extensive network redundancy via pathway coupling**
 - **rapid shift to compensatory wiring circuit to circumvent Rx efficacy**
 - **redundancy = resistance**
- **time for a serious re-assessment of current R&D strategies**

**Initial Response (A/B) of BRAF-V600 Positive Metastatic Miliary Melanoma
After 15 Weeks Therapy with Vemurafenib (Zelboraf® - Roche)
Followed by Rapid Recurrence of Rx-Resistant Lesions
with MEKI C1215 Mutant Allele After 23 Weeks Therapy**

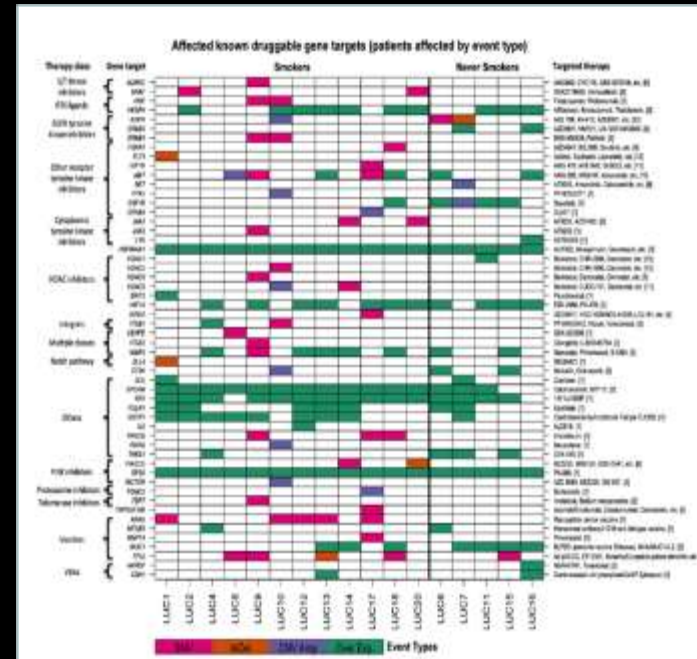


**From: N. Wagle
et al. (2011)
J. Clin. Oncol. 29, 3085**

The Extravagant Landscape of Genomic Alterations in Cancer (Cell 2012, 150, 1107 and 1121)



**Mutations in Individual
Non-small Cell Lung Cancer**

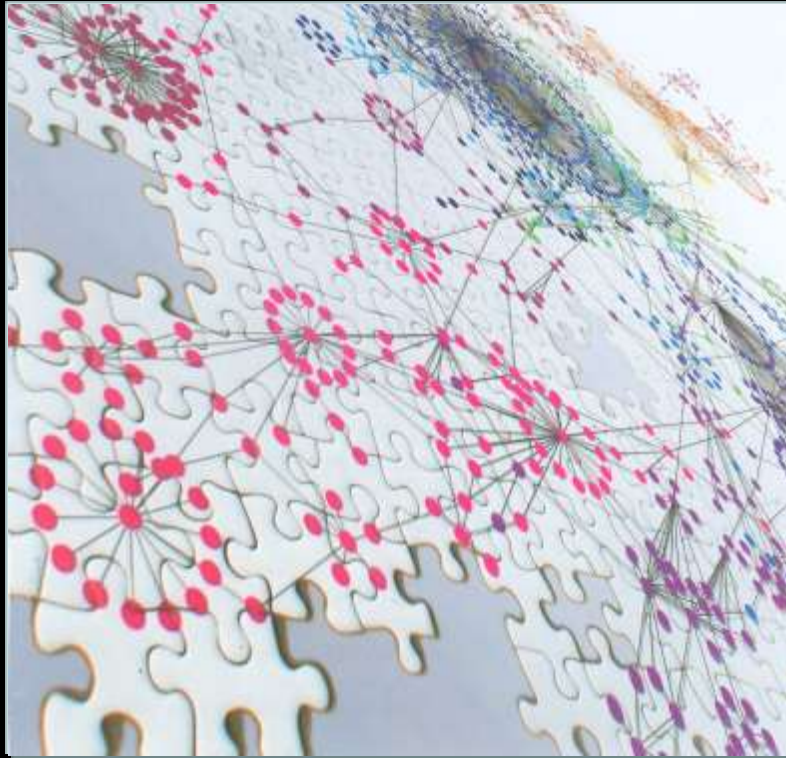


**Drug Targets in Individual
Non-Small Cell Lung Cancers**

- “malignant snowflakes”: each cancer carries multiple unique mutations and other genome perturbations
- disturbing implications for development of new Rx

Is Unifocal Rx Modulation of Molecular Network Dysregulation in Advanced Chronic Diseases Feasible or a Delusion?

“too disrupted to restore?”



- **multi-component/multi-module/multi-subnetwork perturbations**
- **low feasibility of multi-Rx intervention against multiple targets**
- **even lower feasibility of design of promiscuous, multi-target actions in a single Rx molecule**

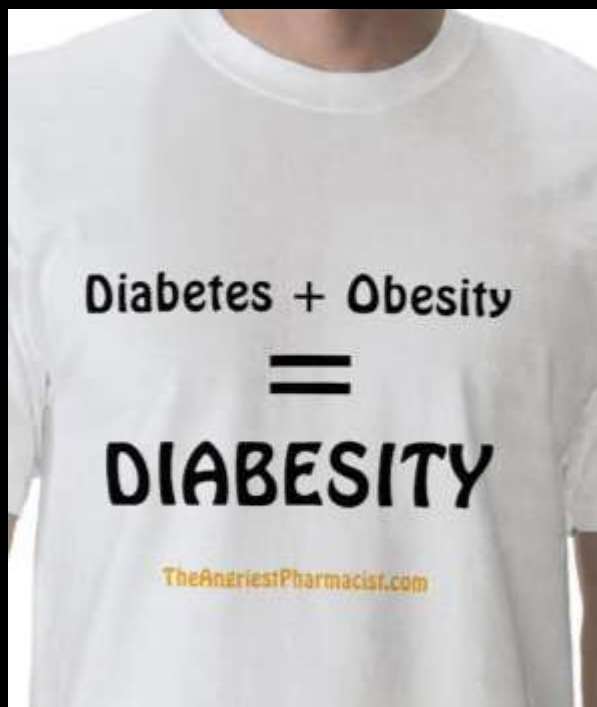
National Biomarker Development Alliance: Major Clinical Needs

**Cancer Detection
Before Metastasis**



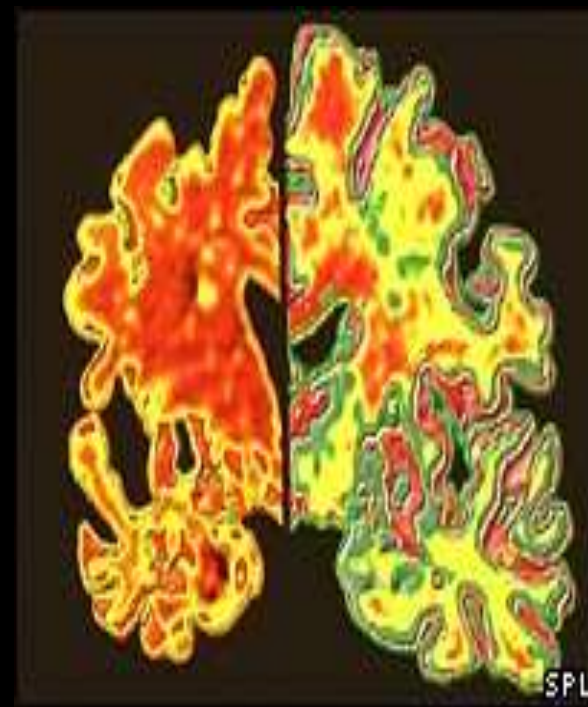
**Early Diagnosis and
Curative Surgery**

**Cardiovascular/
Metabolic Diseases**



**Lifestyle Changes
and/or Rx to Limit Risk**

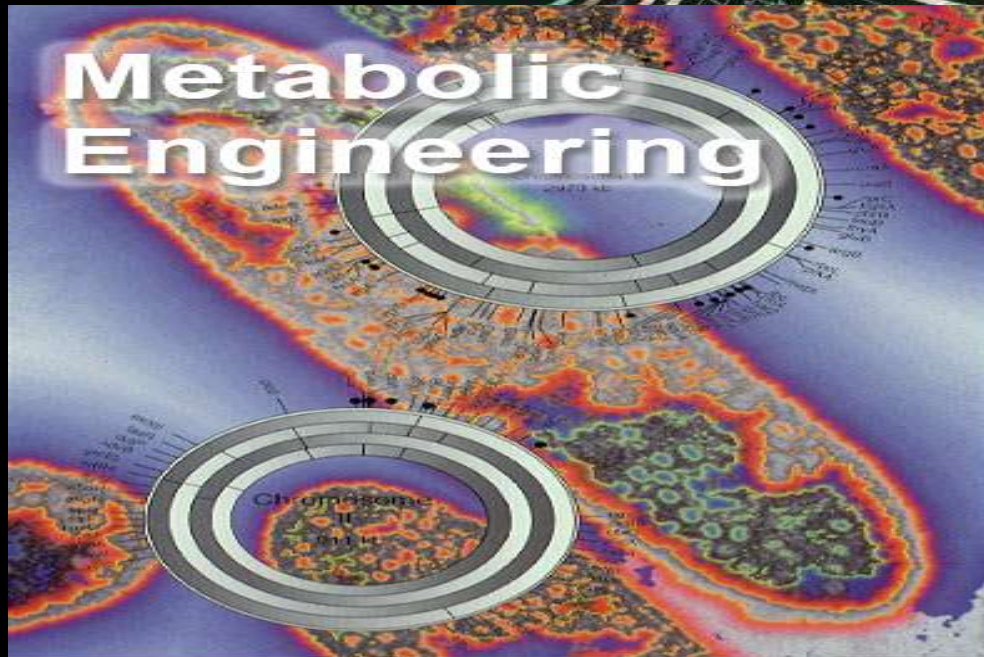
**Neurodegenerative
Diseases**



**The Dilemma of Early
Diagnosis Without Rx**

Synthetic Biology: Engineering Biological Networks

**Programmable
Genomes**

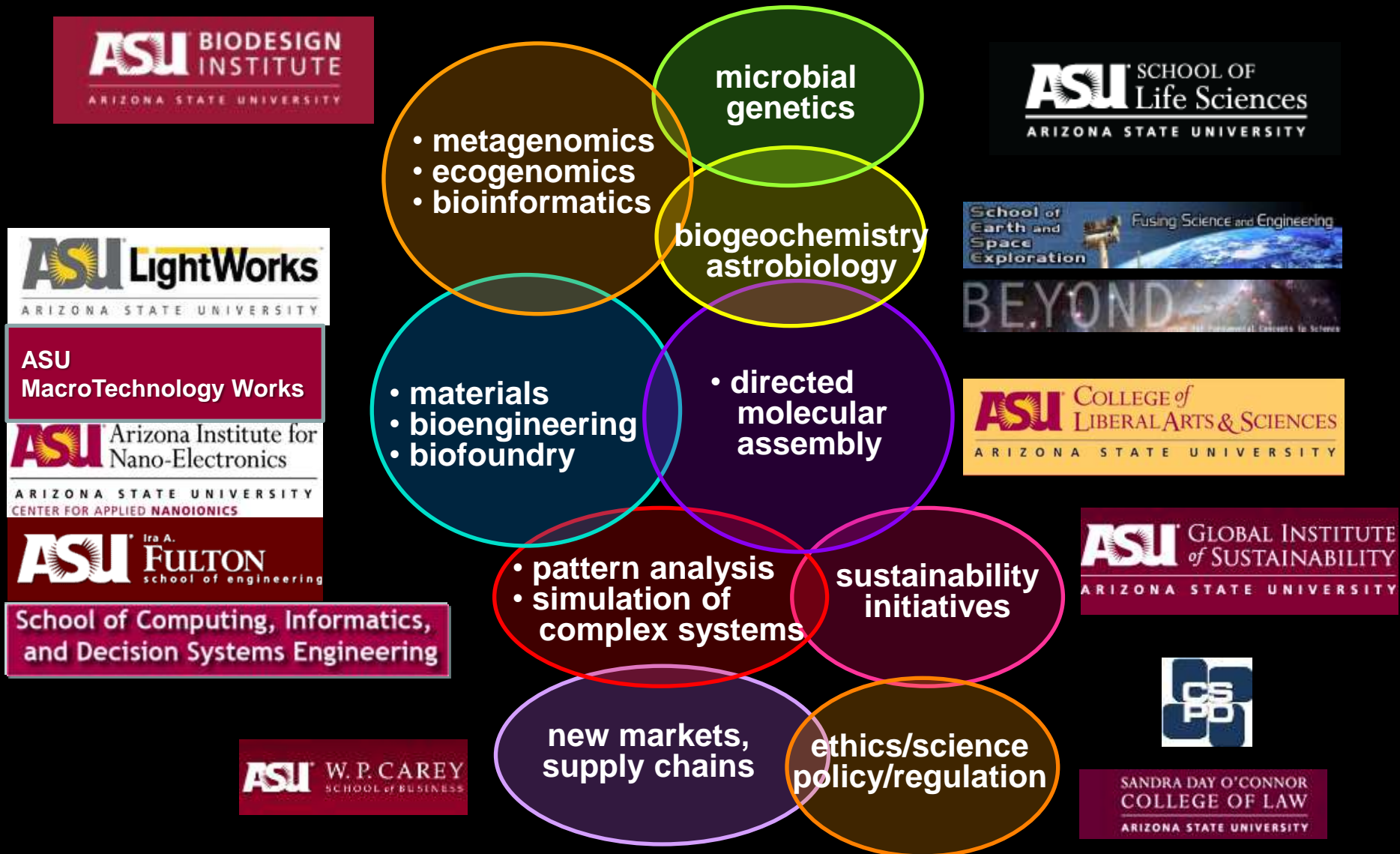


**A New Industrial
Ecology and Novel
Biosynthesis**

Synthetic Biology and a New Industrial Ecology

- **manufacturing of complex chemical structures/materials unattainable via conventional chemistry**
- **biomimetic substitutes for petrochemical derivatives**
 - oils, polymers, plastics
- **biomimetics for function in extreme environments:**
- **bioremediation**
- **microdevices/sensors (ecosystems, medical, security)**
- **Ångstrom-level precision in molecular assembly**
- **hybrid biotic: abiotic composites**

Opportunities for ASU Knowledge Networks in Synthetic Biology



The Arrival of the Zettabyte World

1,000,000,000,000,000,000,000 (10²¹)



Computational- and Data-Enabled Science

The Big Data Challenge

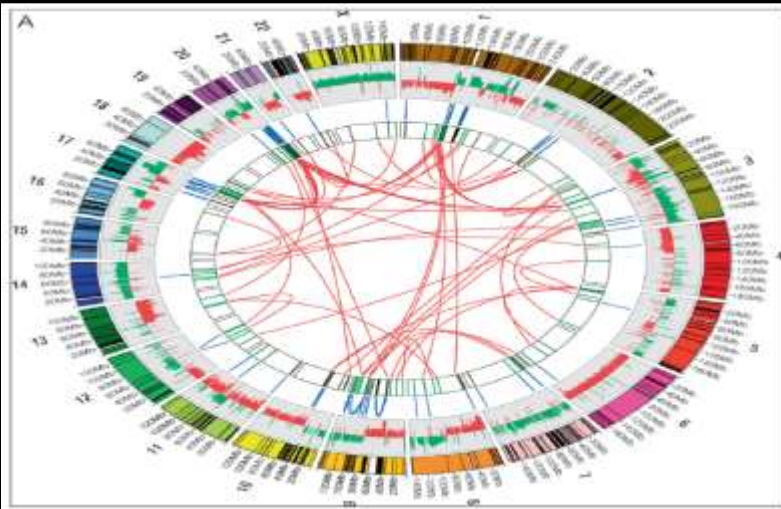
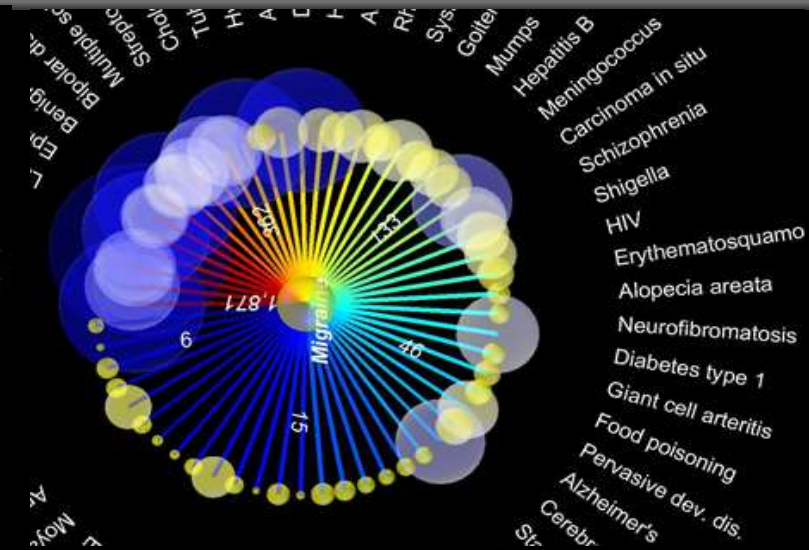
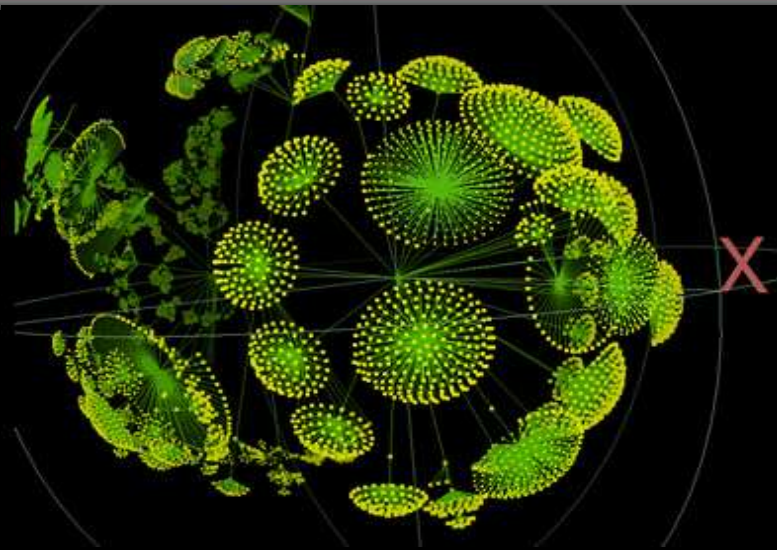
Bigger Data and Better Questions

Thinking More Deeply About Data and Knowledge Generation

Planning Next Generation Cyber-Capability (NGCC)

- **big data: volume, velocity, variety (V3)**
- **the lottabyte challenge**
- **integration of distributed heterogeneous datasets**
- **end-to-end storage strategies**
 - **scale, cost, location, access, security**
- **total-cost-of-ownership analysis for storage**
 - **cost per gigabyte**
 - **balance between physical and virtual storage**
 - **data retention policies**
- **public, private and hybrid ‘bursting’ cloud options**
- **encryption at rest/in flight and latency effects**

Managing and Mining Massive Data



Design of Context-Dependent Data Mining and Visualization Tools and Integration with Advances in Cognitive Biology

The Pending Era of Cognitive Systems: Overcoming the “Bandwidth” Limits of Human Individuals

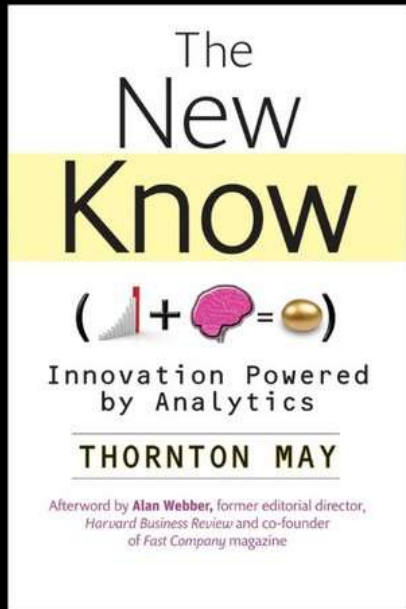


- **limits to our expertise**
- **limits to our multi-dimensionality**
- **limits to our sensory systems**
- **limits to our experiences and perceptions**
- **limits to our objective decision-making**

What Are The Network and Computational Structures of Social Networks and Patterns of Social Change/Persistence?



Analytics of Social Networks and New Vistas in Decision Science



“Very few enterprises have taken it upon themselves to systematically analyze the human networks via which decisions are made and actions executed.”

**Thorton May: The New Know
J. Wiley, New York, 2009, p. 148**

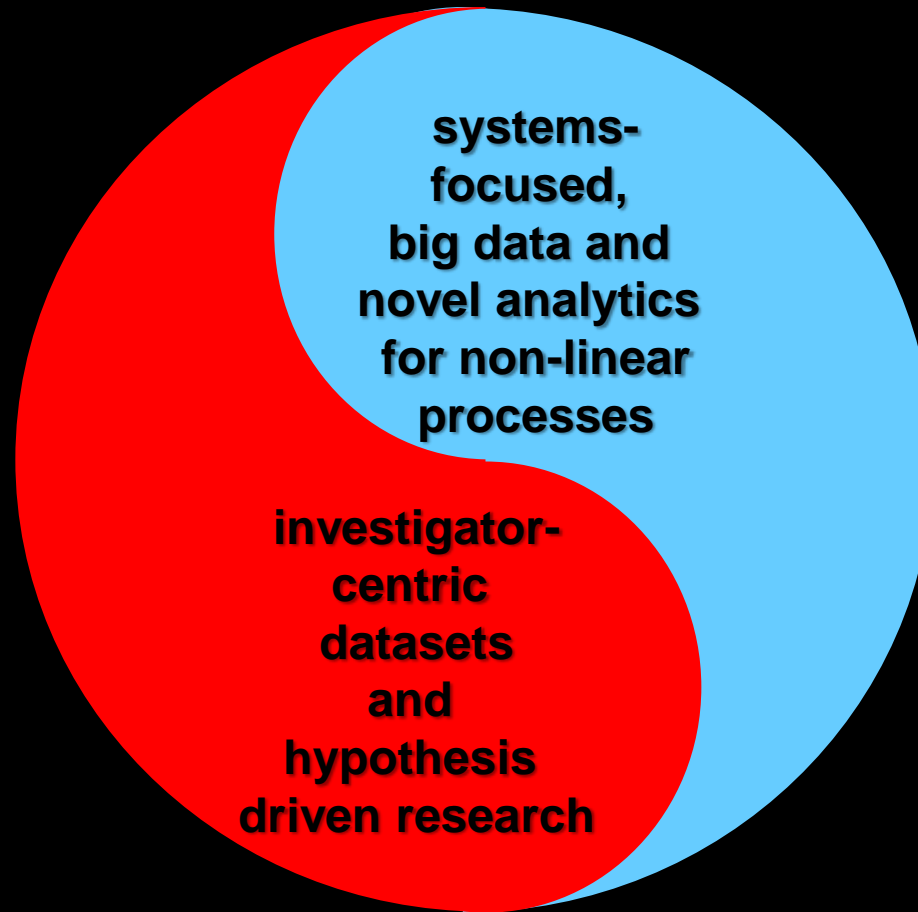


**“History is the sum total
of the things that could have been avoided.”**

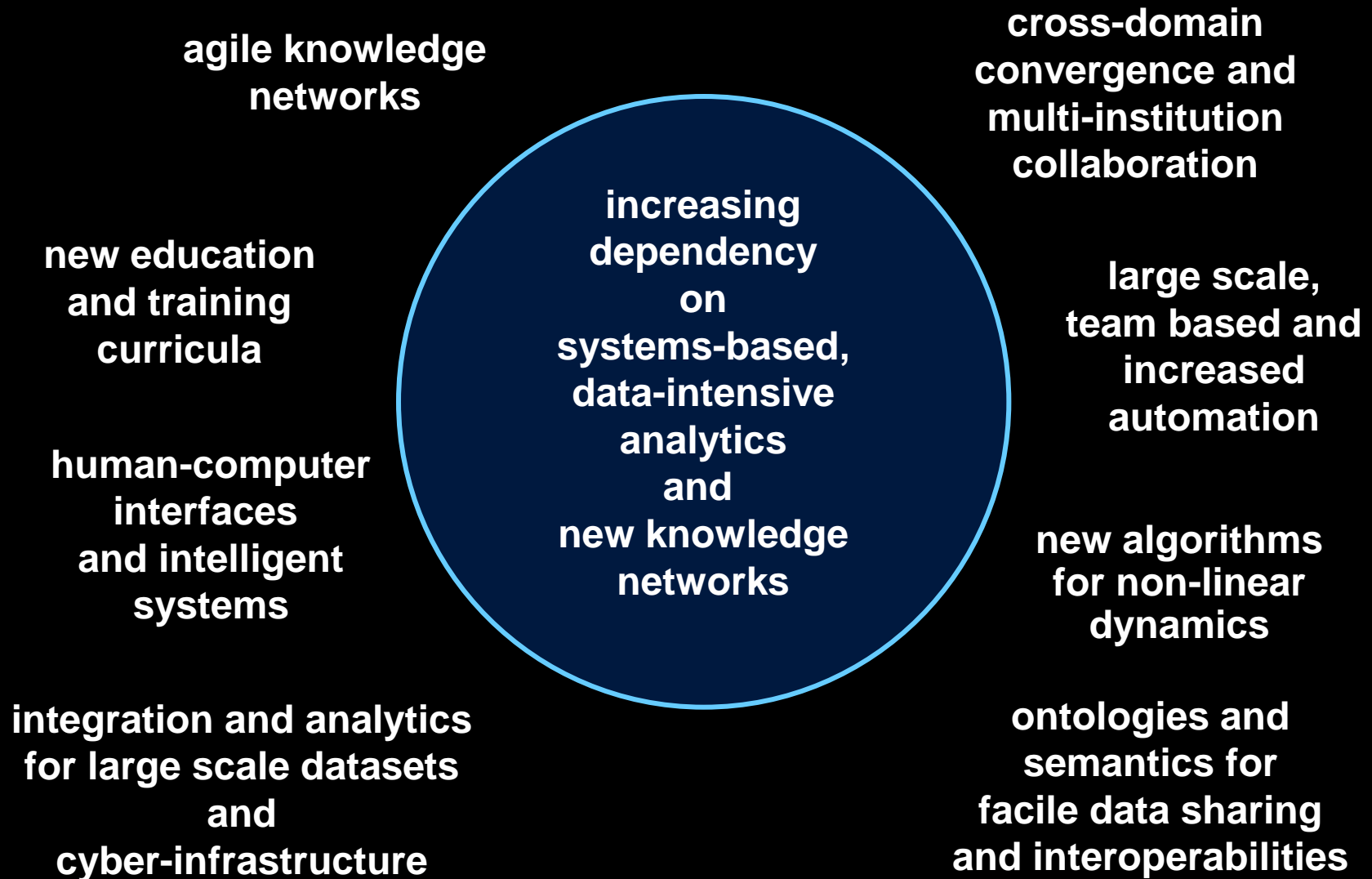
Chancellor Konrad Adenauer

“Integrate to Innovate”

Cross-Domain Convergence, Complexity and Increasing Dependency on Data-Intensive Methods and New Knowledge Networks



New Conceptual, Methodological and Organizational Frameworks for Data-Intensive R&D on CAS



Major Opportunities (and Needs) in Education and Training Related to Complexity, Consequences and Decisions

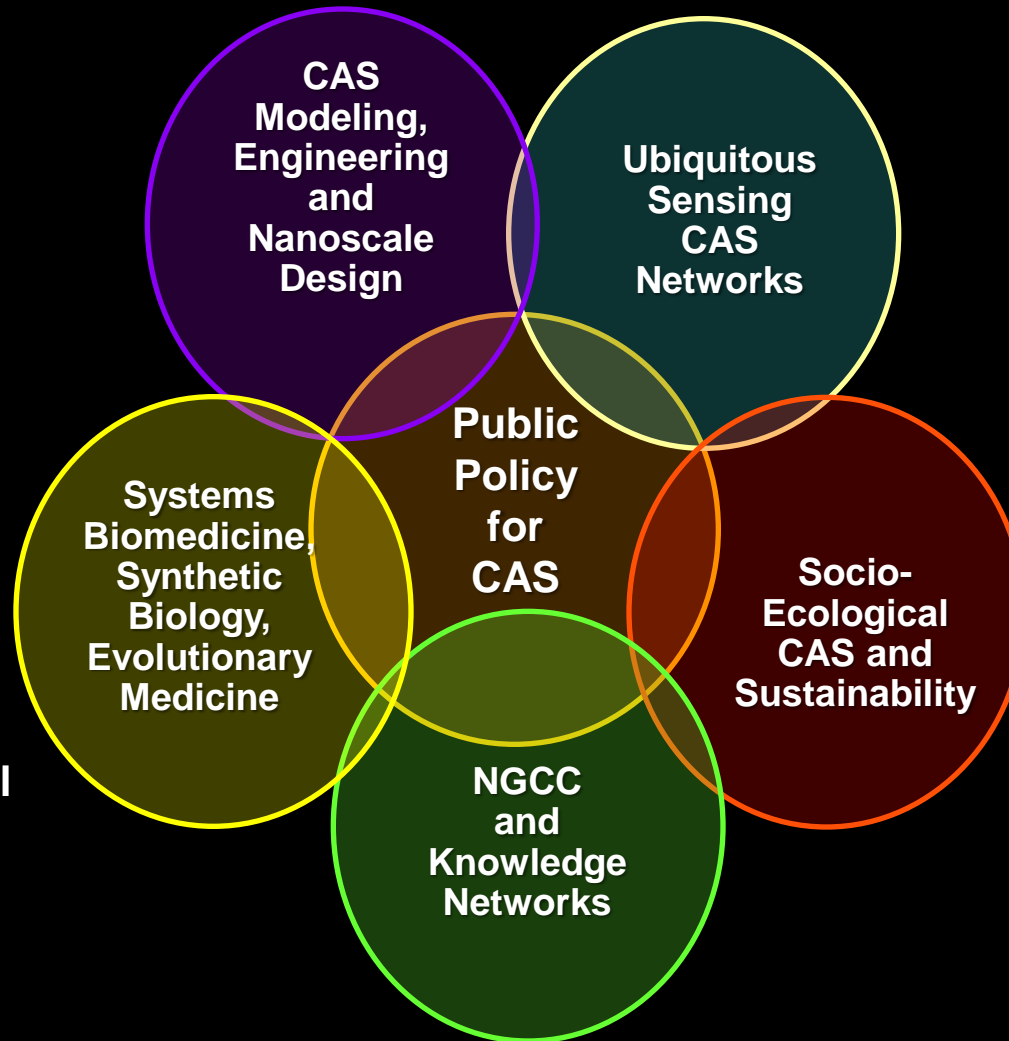
- **new multidisciplinary/transdisciplinary curricula (UG, PG, CE) in multiple academic units**
- **team-based problem solving**
- **genomic medicine, mHealth for healthcare professionals**
- **evolutionary medicine**
- **sustainability**
- **synthetic-biology**
- **public policy implications of S&T convergence, escalating CAS complexity and dual-use proliferation**
- **making decision-science a science**

Integration of Research Expertise Across ASU to Build New Research Capabilities in Complex Systems Research and Education

- multi-scale analytics
- systems and subnetworks design

- evolutionary theory and CAS

- synthetic biology
 - new industrial ecology
 - Ångström design



- biomarkers
- personalized medicine
- sensors, mhealth and remote health monitoring

- biomimetic materials

- sustainability
 - urbanization
 - infectious diseases
 - water
 - energy
 - ecosystem modeling

- national security

- complex signal deconvolution
- novel data visualization
- cognitive neuroscience and optimized analysis / learning
- novel IA for dynamic sensor networks
- large scale simulation

CAS at ASU

Complexity and Complex Systems

- **engaging global challenges will require new knowledge networks in complexity science and decision theory**
- **the rise of transdisciplinary, multi-institution knowledge networks will drive major changes in education, research and business models**
- **understanding the design and dynamics of complex systems must draw more heavily from evolutionary theory and the determinants of adaptability and evolvability as key parameters in new approaches to complexity and uncertainty**

Complexity and Complex Systems

- the momentum in forging multi-institution knowledge networks is accelerating
- ASU has opportunity to be in the vanguard of this profound shift in education and research
- ASU's success in building capabilities in complexity theory and decision sciences will depend on pan-university programs and networked multi-institutional relationships in the public and private sector
- launch of CAS at ASU and the initial A:A' portfolio
- progressive integration of CAS into teaching curricula

CAS at ASU

Workshop 18 January 2013

- **break**
- **review of CAS at ASU project portfolio**
 - **Sander van der Leeuw**
 - **Ann Barker**
 - **George Poste**
 - **Manfred Laubichler**
 - **Ken Buetow**
 - **panel Q&A**
- **box lunch**
- **interactive working lunch**
 - **continued Q&A**
 - **additional opportunities**
- **adjourn**