



Disruptive Innovation and the Future of Medicine: Are We Prepared?

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CMO, National Biomarker Development Alliance

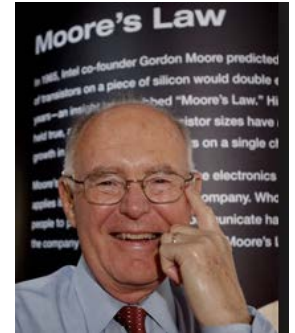
CMO, Complex Adaptive Systems Institute



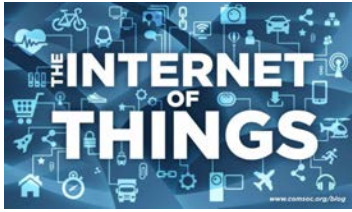
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Technology Development

Unleashing the Potential for Progress



- Technological change is exponential, not linear
 - **Moore's Law (1965)** - Intel's Gordon Moore predicts that the power of computing technology* would double every two years
 - Number of transistors in a dense integrated circuit (computer microprocessor)
 - Became and remains the mantra of technology development in general
 - Faster, better cheaper
- Exponential ⬆ in data has resulted in exponential ⬆ in human knowledge
- Today, all human knowledge is 1% of what it will be in 2050
- Knowledge now doubling every 12 months, soon to be every 12 hours with the build-out of the Internet of Things



The Internet of Things, the Growth of Human Knowledge, and the Connection of Medicinal Universe

- Internet of Things (IoT) interconnects embedded sensors and computing devices within the internet structure
 - Smart objects, automation, machine-2-machine communications
- IoT uses:
 - Energy management
 - Environmental sensing systems
 - Urban planning
 - Transportation systems
 - Management of cities / urban systems
 - Law enforcement
 - Warfare
 - *Medicine and healthcare systems*



Disruptive Technological Advances: Changing the Science and Practice of Oncology

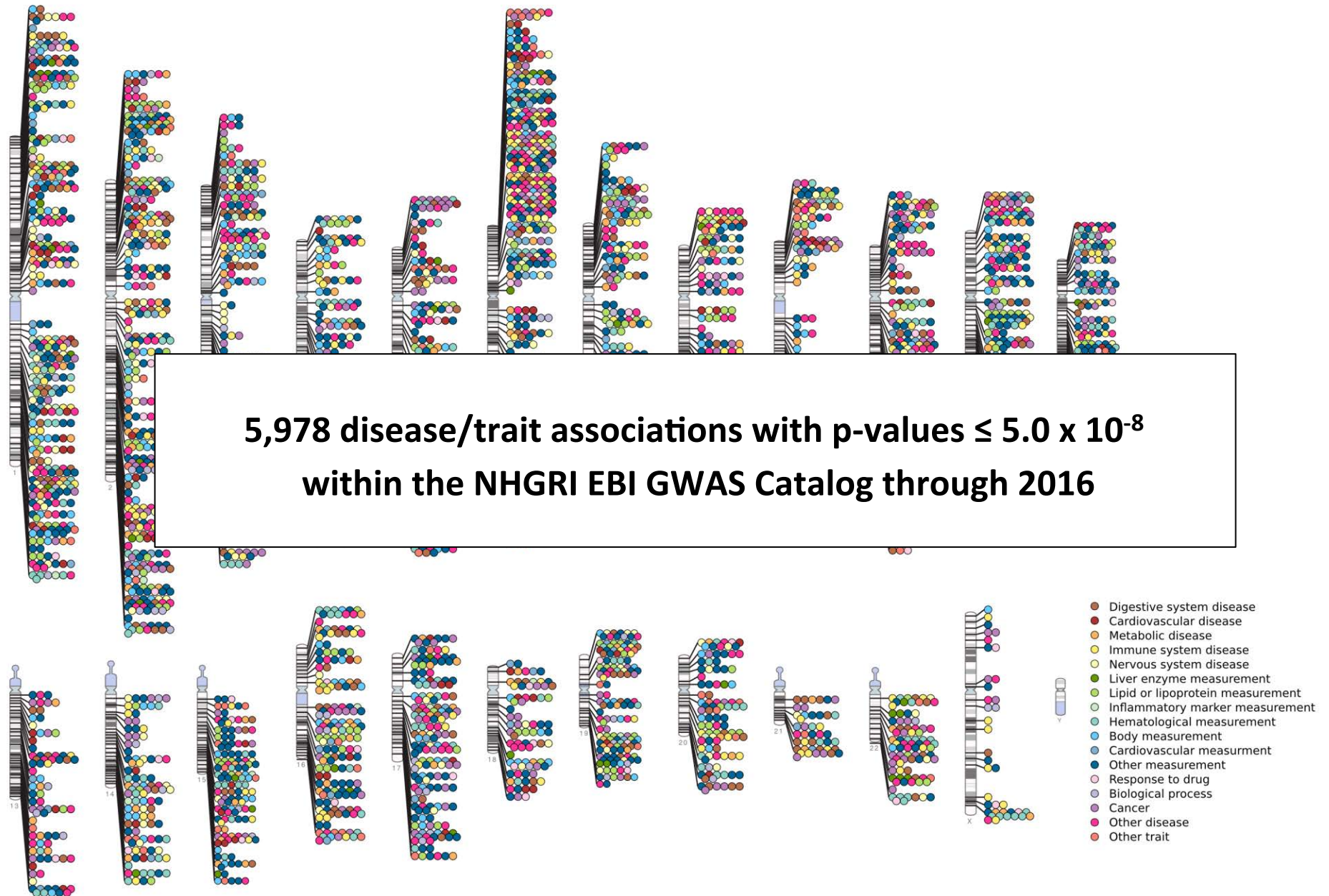
- **High-throughput, inexpensive molecular analysis: the \$1000 genome**
- **Large-scale GWAS linking genetic variation to disease and treatment response**
- **Data science that analyzes, integrates and models huge amounts of data representing complex layers of biology**
- **Information technology removing the limitations of human cognitive capacity**

Disruptive Technological Advances: Whole Genome Sequencing Becomes the New CBC

Yesteryear 1990	A Decade Ago 2000	Today 2016	Tomorrow 2016+
<ul style="list-style-type: none">▪ 8 years▪ \$3 billion	<ul style="list-style-type: none">• 6-12 months• \$100 million	<ul style="list-style-type: none">• <24 hours• \$1000 +	<ul style="list-style-type: none">• 8 hrs• \$100+

Whole Genome Sequencing: 3 billion-plus base pairs of DNA

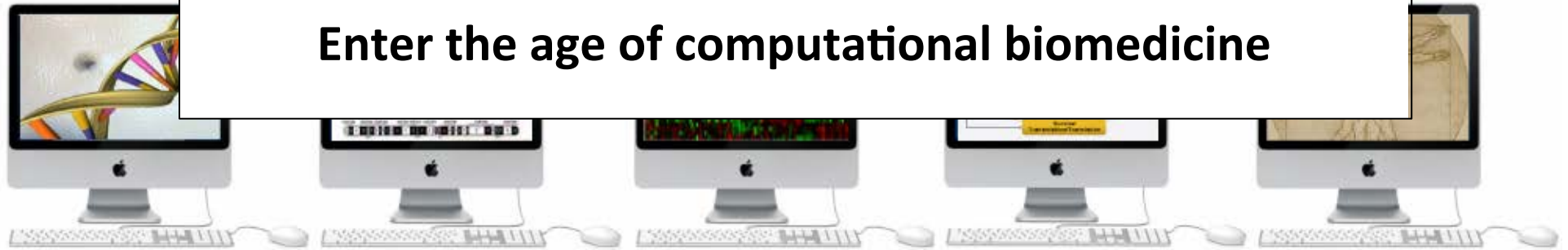
Vetted Genome-Wide Associations through 2016



Technology and Data Integration

Empowering researchers and clinicians to access and integrate
increasing amounts and types of complex data
..... from genes to pathways to systems to clinical phenotypes

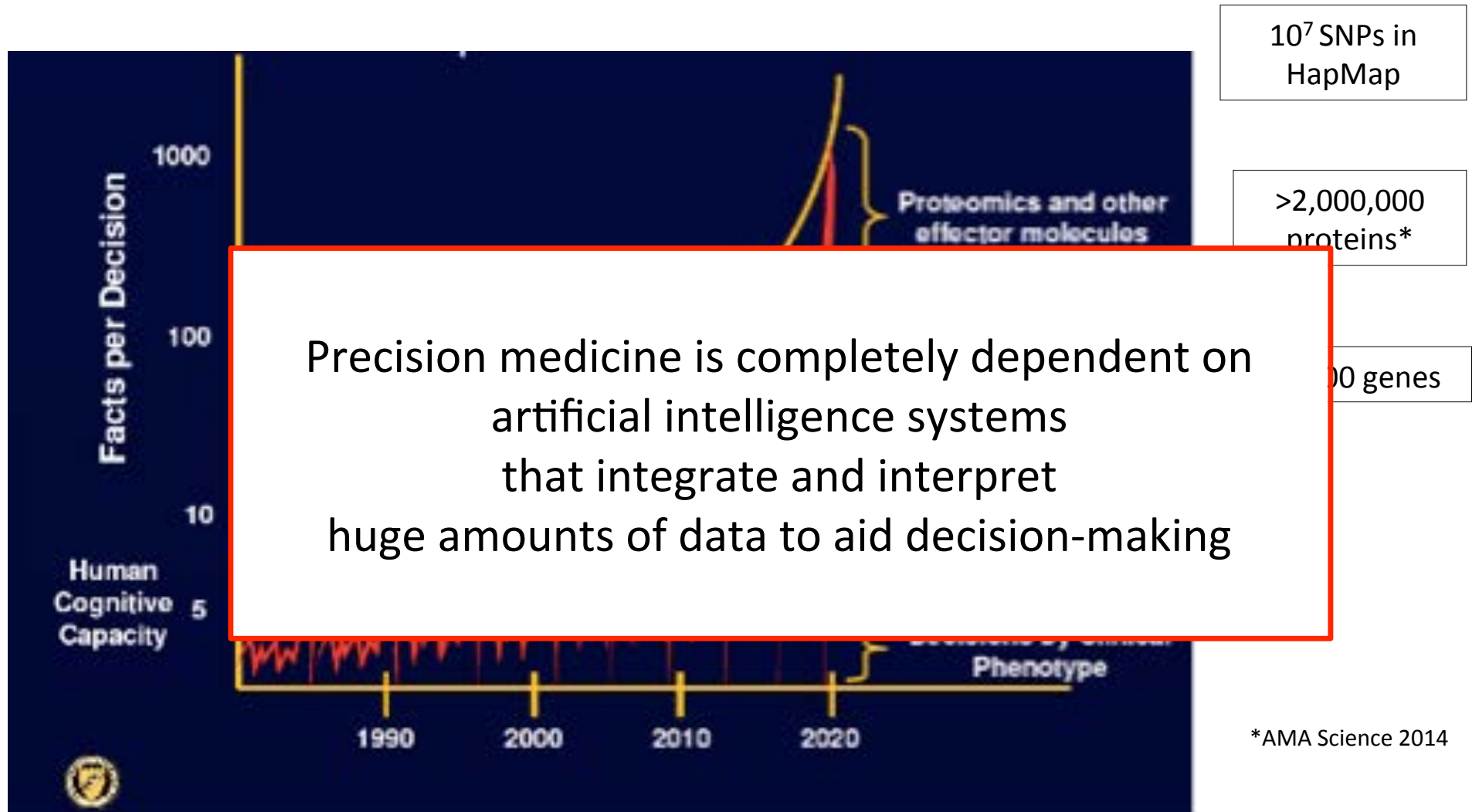
Enter the age of computational biomedicine



Genes ↔ Genomes ↔ Transcriptomes
Proteomes ↔ Pathways ↔ Clinical
Data

All from a computer... tablet.... smart phone...

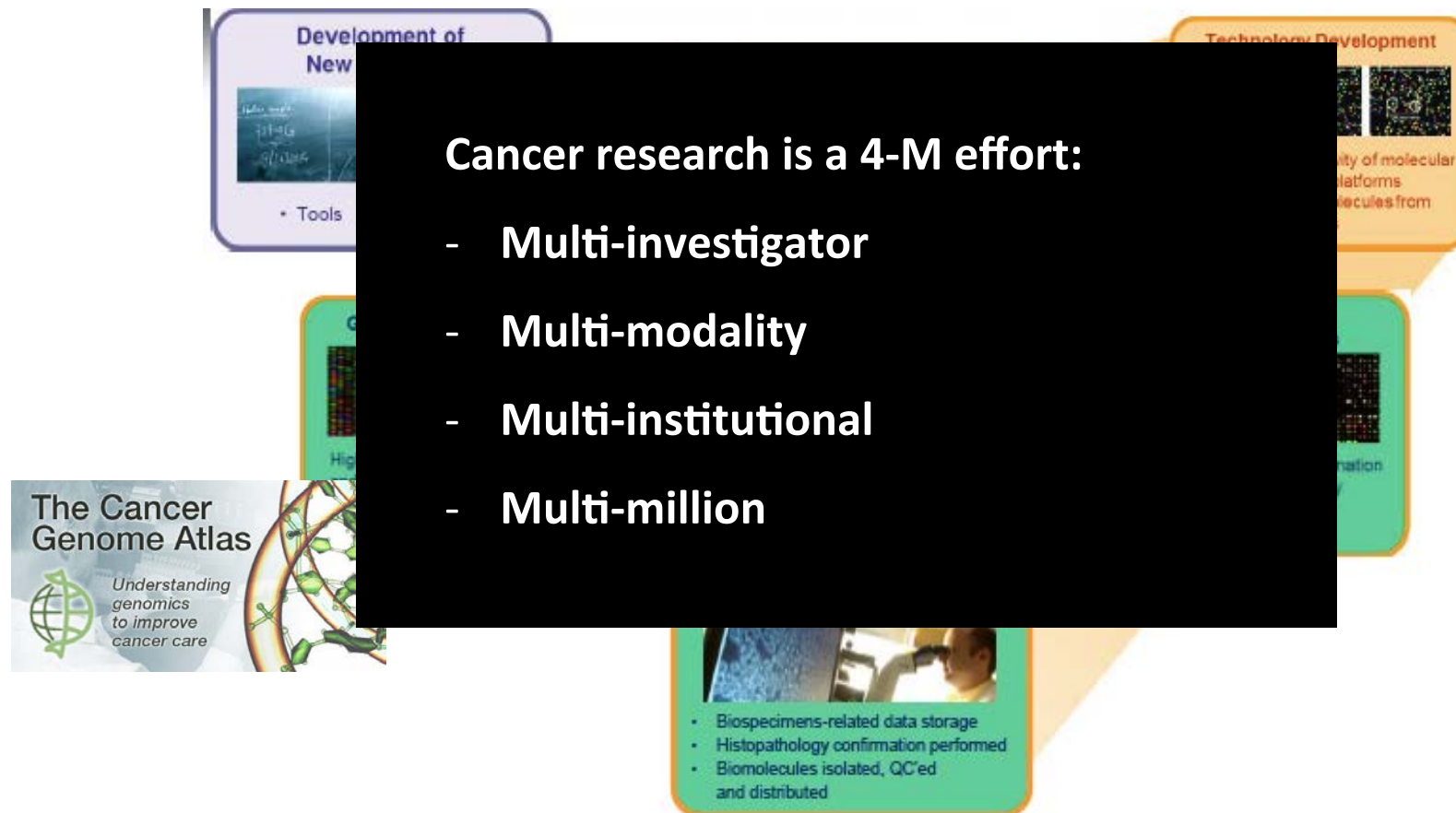
Biomedical Data Have Far Outstripped the Cognitive Capacity of Human Beings



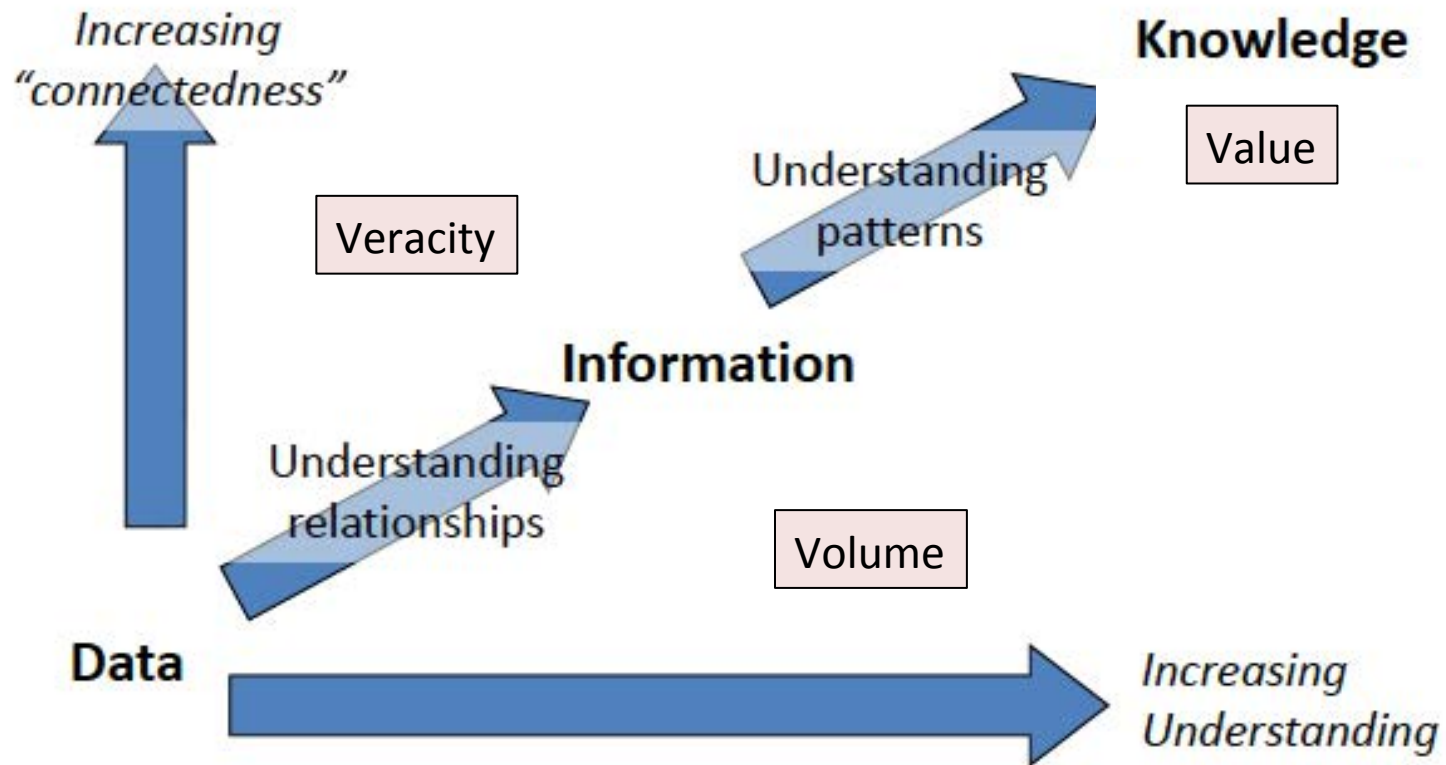
Stead W. *Beyond Expert Based Practice*. Presented at: Institute Of Medicine; October 8, 2007.

Cancer, Team Science, Whole Genome Sequencing and Large-Scale Data Production

- Cancer is the best example of enterprise-wide focus on whole genome sequencing to achieve precision medicine: e.g., TCGA



Payoffs (ROI for Patients) Are Dependent on the Evolution of Data into Knowledge



From Bellinger et al, <http://www.systems-thinking.org>

Technology Is Changing the Speed and Accuracy of Answering Questions from Unstructured Data (Knowledge Resources)

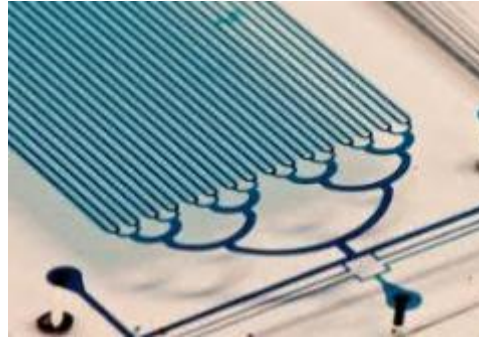
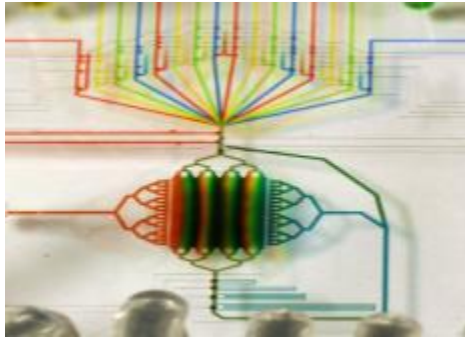


- IBM's Watson: natural language processing
- Instantly “reads” all the medical literature, makes associations to answer questions
- Utility for medical purposes is currently under study at major cancer centers

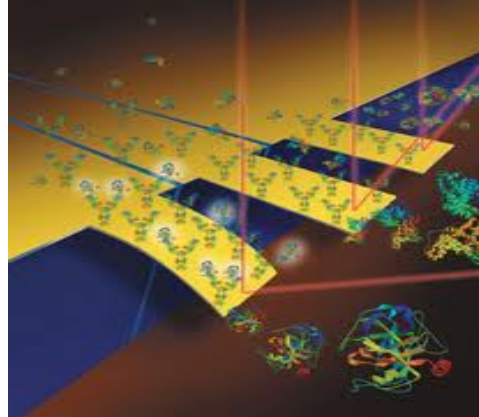
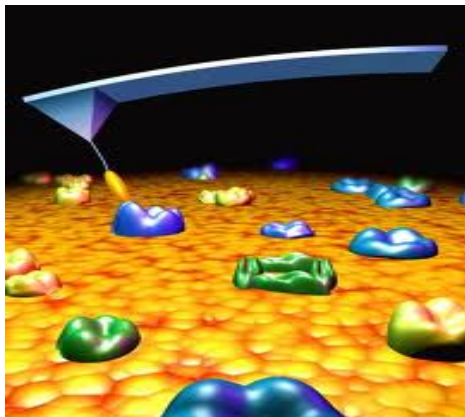
Technology Is Changing the World of Clinical Data Collection and Analysis



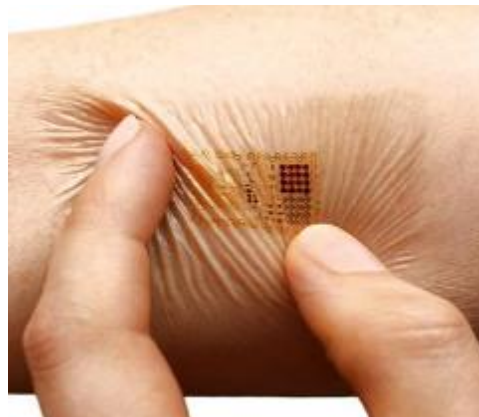
Technology Is Changing the World of Real Time, Point-of-Care Molecular Analysis



“Lab-on-a-Chip”



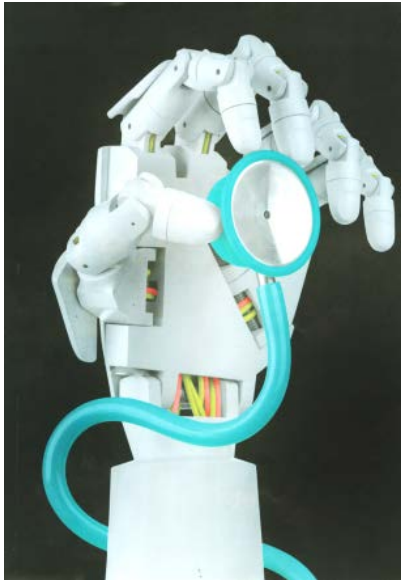
“Lab-on-a-Tip”



**“Lab-Always On”
and
“Lab-On-Me”**

Technology Is Changing the World of Home Healthcare: Robotics and Telemedicine

**RP-VITA Remote Presence Robot:
(iRobot Corp) FDA 501(k) clearance 1/24/13**

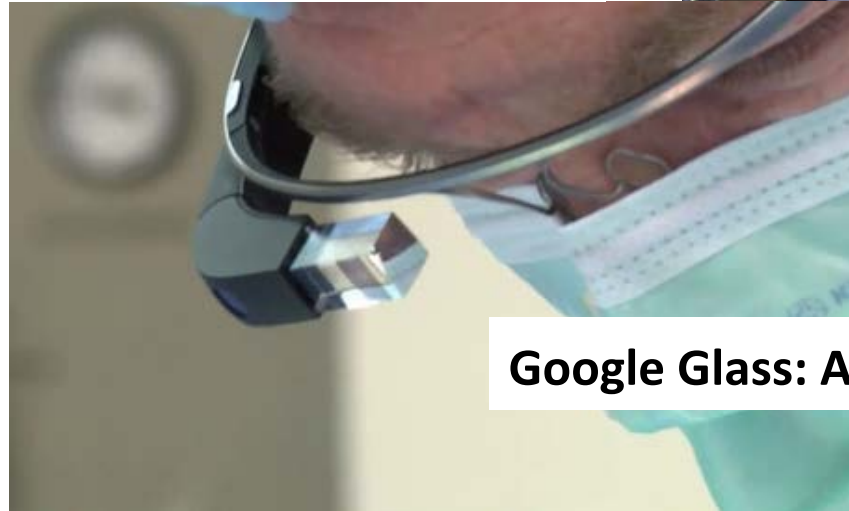


DocBot Physician Assistant

Technology Is Changing the World of Hospital Healthcare and Expanding the Abilities of Physicians

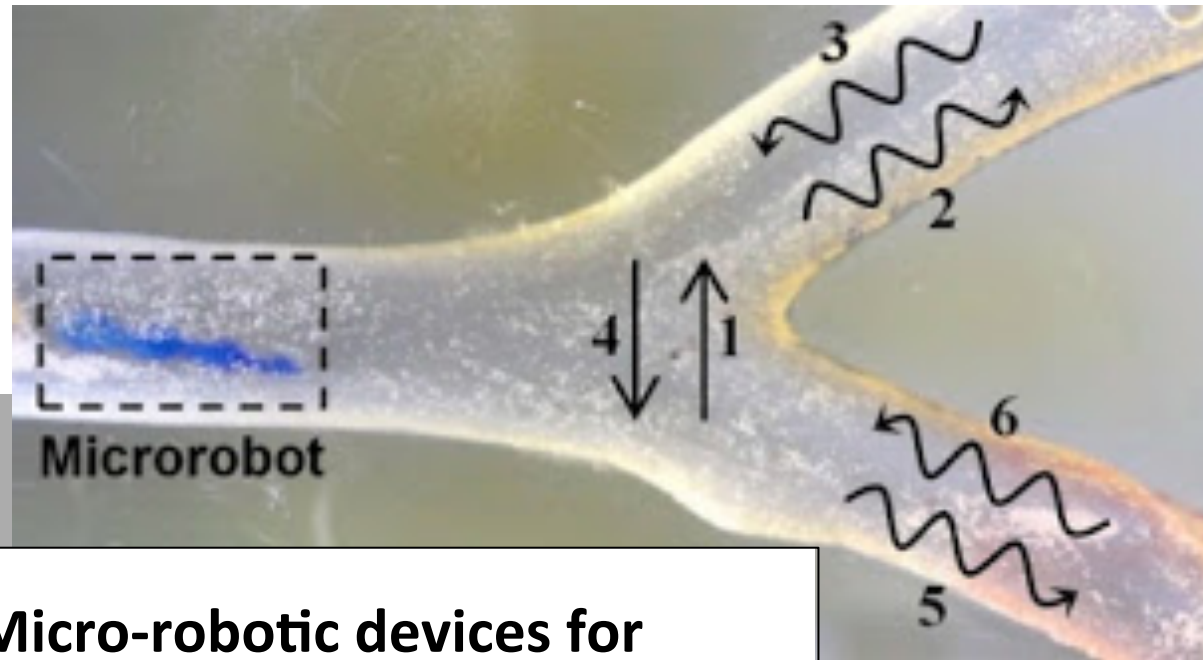


Robotic Surgery: Augmented Control, Visualization, Dexterity

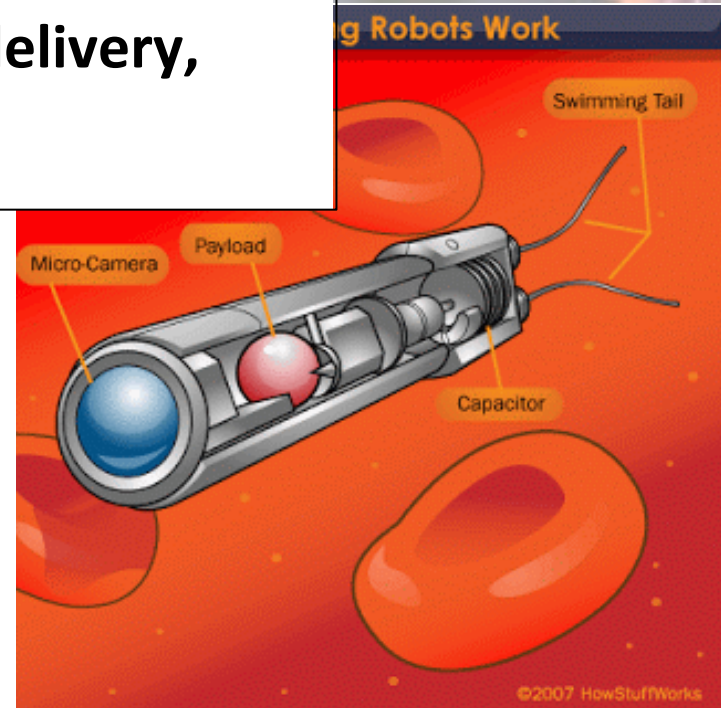
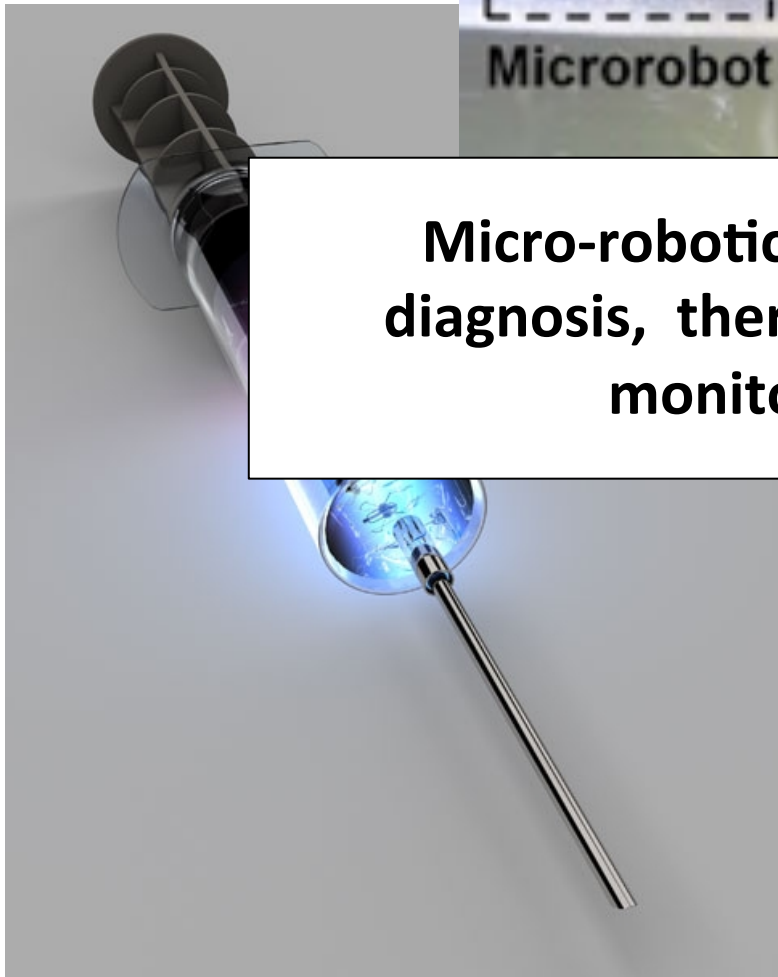


Google Glass: Augmented Reality

Robotic Tools of All Sizes Are Changing Medicine

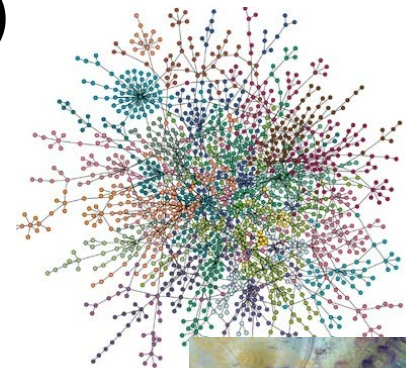


**Micro-robotic devices for
diagnosis, therapy delivery,
monitoring**

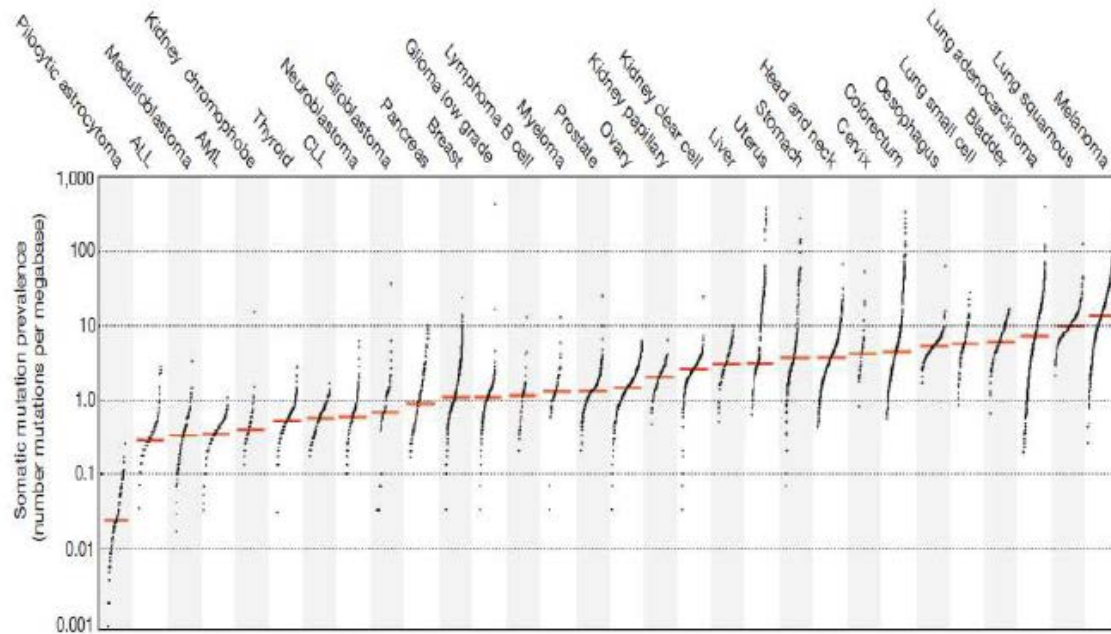


New Biological Insights Enabled by Technology: The Vision of Cancer as a Complex Adaptive System

- **Cancer genome complexity revealed: Formidably complex catalog of genomic changes and molecular network disruptions**
 - **Networks are highly interactive and redundant**
- **Cancer evolution exposed: Continued accumulation of genomic alterations generating numerous clones and sub-clones with different genomic alterations and phenotypes (heterogeneity)**
 - **In a patient**
 - **Within a lesion**
 - **Between lesions**
 - **Between patients**
 - **Treatment-driven evolution (selection and fitness)**



Panorama of Extravagant Genomic Alterations in Cancer

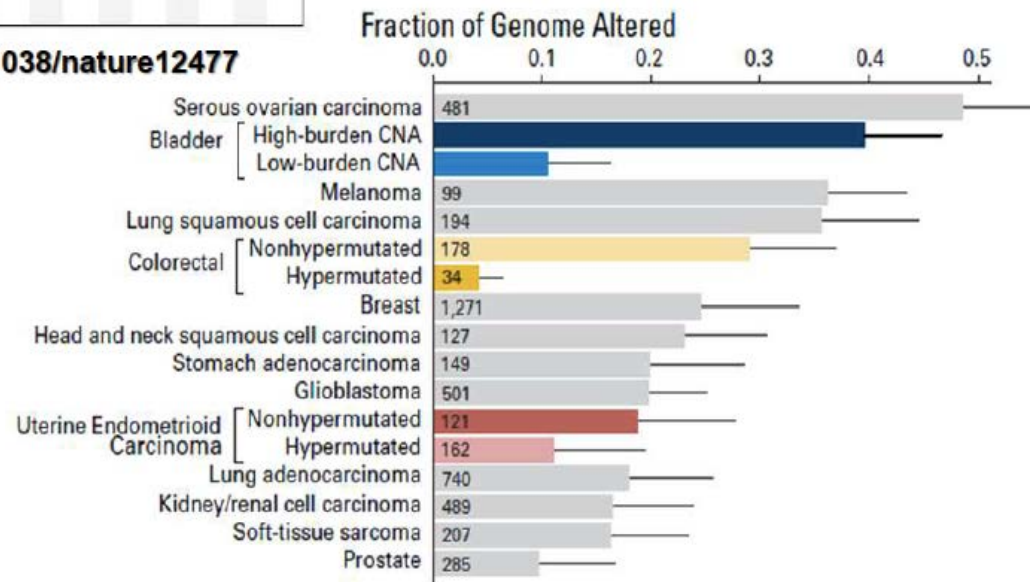


Mutations per megabase tumor DNA
(3K megabases in human genome)

Average 10 per megabase for
lung cancer and melanoma

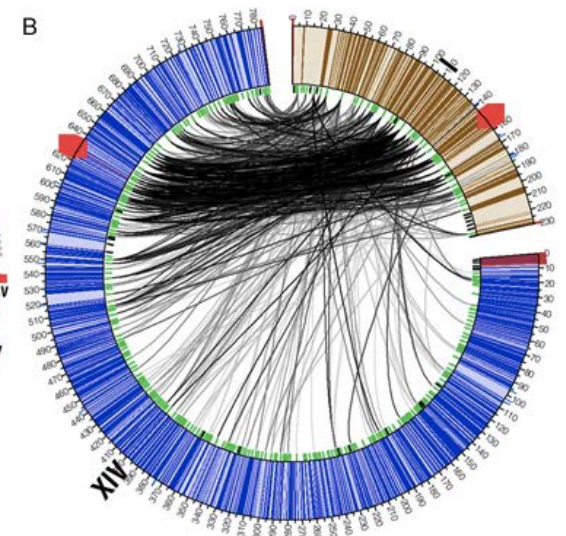
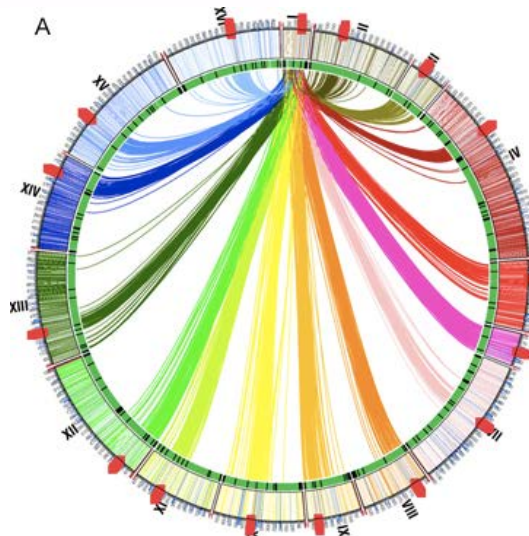
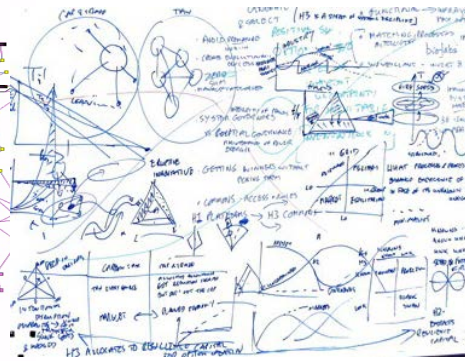
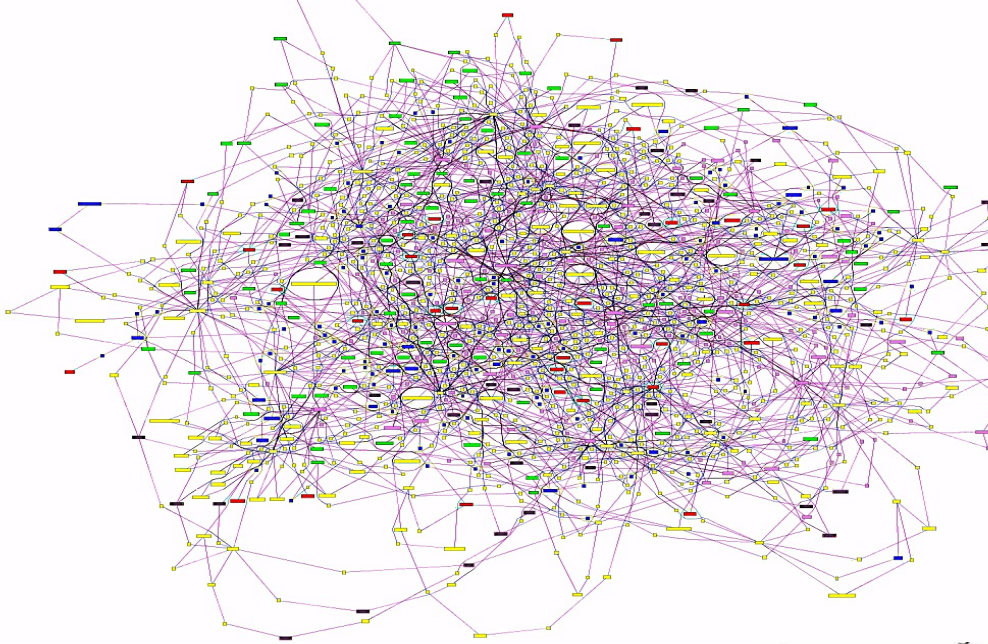
From: L. B. Alexandrov et al. (2013) Nature doi:10.1038/nature12477

Copy number alterations in solid tumors



From: G. Iyer et al. (2013) JCO 31, 3133

The Complexity of Gene, Chromosome, and Network Interactions



Are We Prepared?

- I wasn't! Everything I have talked about there today was non-existent when I became a physician.
- It represents spectacular, thrilling, unimagined progress.
- Our challenge is to embrace the complexity and the opportunity to bring the power of technology, science and skill to the service of patients.

